



AGENDA: REGULAR SESSION

WEDNESDAY, MARCH 3, 2021

WASCO COUNTY BOARD OF COMMISSIONERS

<https://wascocounty-org.zoom.us/j/3957734524> OR Dial [1-253-215-8782](tel:1-253-215-8782) Meeting ID: 3957734524#

PUBLIC COMMENT: *Individuals wishing to address the Commission on items not already listed on the Agenda may do so during the first half-hour and at other times throughout the meeting; please wait for the current speaker to conclude and raise your hand to be recognized by the Chair for direction. Speakers are required to give their name and address. Please limit comments from three to five minutes, unless extended by the Chair.*

DEPARTMENTS: Are encouraged to have their issue added to the Agenda in advance. When that is not possible the Commission will attempt to make time to fit you in during the first half-hour or between listed Agenda items.

NOTE: With the exception of Public Hearings, the Agenda is subject to last minute changes; times are approximate – please arrive early. Meetings are ADA accessible. For special accommodations please contact the Commission Office in advance, (541) 506-2520. TDD 1-800-735-2900. If you require and interpreter, please contact the Commission Office at least 7 days in advance.

Las reuniones son ADA accesibles. Por tipo de alojamiento especiales, por favor póngase en contacto con la Oficina de la Comisión de antemano, (541) 506-2520. TDD 1-800-735-2900. Si necesita un intérprete por favor, póngase en contacto con la Oficina de la Comisión por lo menos siete días de antelación.

In light of the current COVID-19 crisis, the Board will be meeting electronically. You can join the meeting at <https://wascocounty-org.zoom.us/j/3957734524> or call in to [1-253-215-8782](tel:1-253-215-8782) Meeting ID: 3957734524#

We appreciate your patience as we continue to try to serve the public during this time. Please use the chat function to submit real-time questions or comments. You can also submit comments/questions to the Board anytime on our webpage: [Your County, Your Voice](#)

9:00 a.m.	<p>CALL TO ORDER</p> <p>Items without a designated appointment may be rearranged to make the best use of time. Other matters may be discussed as deemed appropriate by the Board.</p> <p>Corrections or Additions to the Agenda</p> <p>Discussion Items: COVID Updates; Emergency Management Grant; MCCFL Trust Deed (Items of general Commission discussion, not otherwise listed on the Agenda)</p> <p>Consent Agenda: 2.17.2021 Regular Session Minutes; State Building Codes Amendment (Items of a routine nature: minutes, documents, items previously discussed.)</p>
10:00 a.m.	Wasco County Communications – Lisa Gambee
10:30 a.m.	Budget Committee Appointment
10:50 a.m.	Strategic Investment Program Application
To follow last agenda item	Executive Session – Pursuant to ORS 192.660(2)(g) Trade Negotiations/(2)(H) Legal Consultation/(2)(E) Real Property Transactions
	COMMISSION CALL
	NEW/OLD BUSINESS
	ADJOURN

If necessary, an Executive Session may be held in accordance with: ORS 192.660(2)(a) – Employment of Public Officers, Employees & Agents, ORS 192.660(2)(b) – Discipline of Public Officers & Employees, ORS 192.660(2)(d) – Labor Negotiator Consultations, ORS 192.660(2)(e) – Real Property Transactions, ORS 192.660(2)(f) To consider information or records that are exempt by law from public inspection, ORS 192.660(2)(g) – Trade Negotiations, ORS 192.660(2)(h) - Conferring with Legal Counsel regarding litigation, ORS 192.660(2)(i) – Performance Evaluations of Public Officers & Employees, ORS 192.660(2)(j) – Public Investments, ORS 192.660(2)(m) –Security Programs, ORS 192.660(2)(n) – Labor Negotiations



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This meeting was held on Zoom

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PRESENT: Scott Hege, Chair
Kathy Schwartz, Vice-Chair
Steve Kramer, County Commissioner

STAFF: Kathy Clark, Executive Assistant
Tyler Stone, Administrative Officer

Chair Hege opened the session at 9:00 a.m.

Discussion Item – NCPHD COVID-19 Update

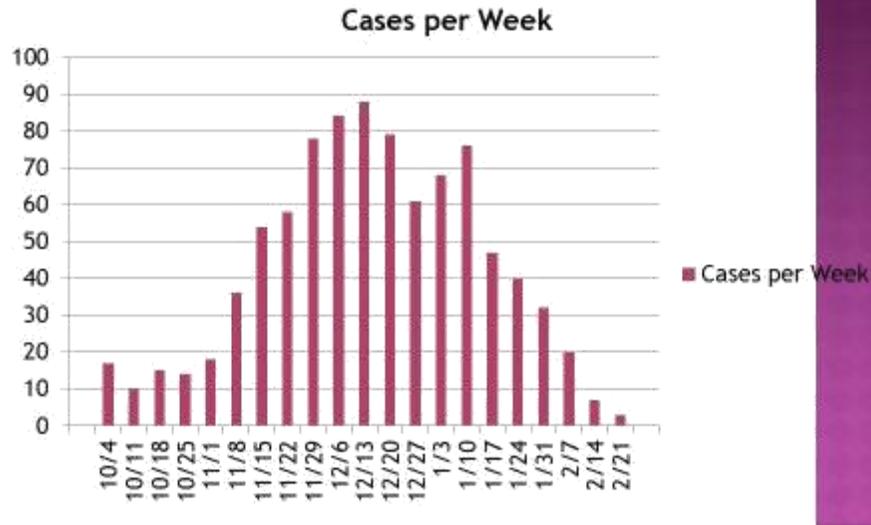
North Central Public Health District (NCPHD) Public Health Officer Dr. Mimi McDonell reviewed the up-to-date, comprehensive statistics for the region.

**COUNTY DATA: TOTAL CASES,
RECOVERED AND DEATHS TO DATE**

◉ Wasco		
◉ Total		1221
◉ Recovered		1115
◉ Deaths		26
◉ Sherman		
◉ Total		53
◉ Recovered		48
◉ Gilliam		
◉ Total		53
◉ Recovered		52
◉ Deaths		1

Dr. McDonell pointed out the significant reduction in the number of weekly cases being reported in Wasco County. (See slide on following page)

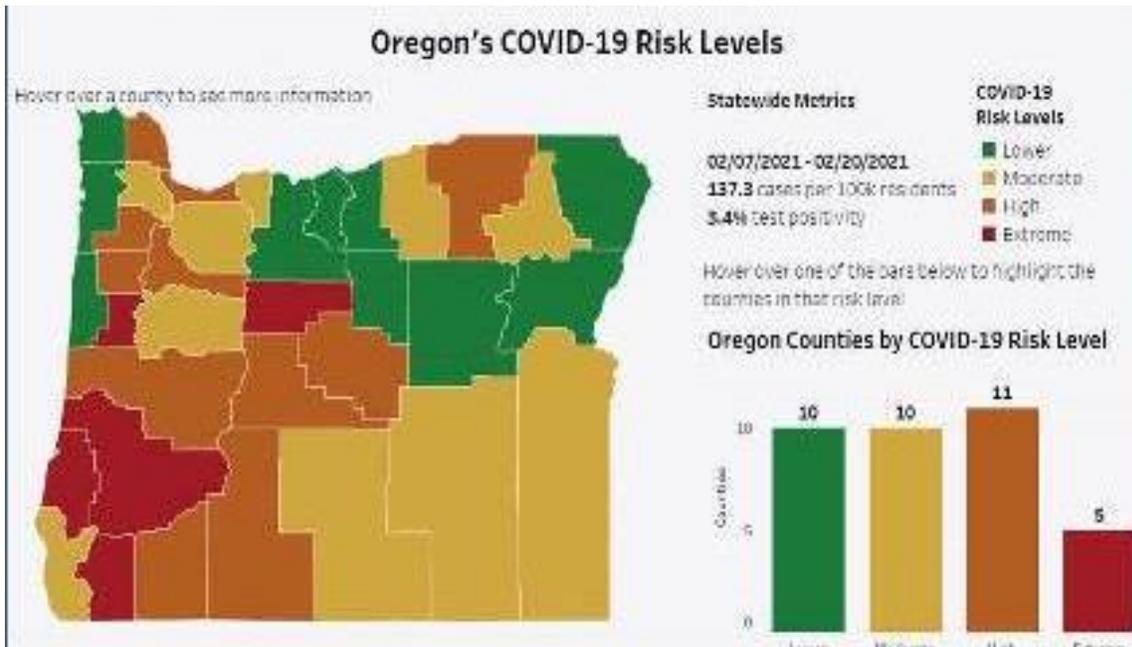
WASCO CASES



Based on the two week data model used by the State to determine county risk levels, Wasco County moved from the Extreme Level to the Lower Level of risk as of Friday, February 26th.

WASCO COUNTY 2 WEEK METRICS

date	count	% positivity
1/10-1/23	125	4.6%
1/17-1/30	88	3.7%
1/24-2/6	74	3.3%
1/31-2/13	52	3.2%
2/7-2/20	27	2.5%
2/14-2/27	10	1.1%



The restrictions for counties in the Lower Risk Level are outlined below.

WASCO COUNTY LOWER RISK

- ⦿ Restaurants and Bars
 - Indoor dining allowed
 - Capacity not to exceed 50% of max
 - 12:00 AM closing time
- ⦿ Indoor Rec & Fitness
 - Capacity not to exceed 50% of max
 - Indoor full-contact sports prohibited
- ⦿ Outdoor Rec & Fitness
 - Maximum 300 people
 - Full-contact sports allowed

Locally, plans for School District 21 are listed on this slide. Dr. McDonell reported that approximately 15% of families are choosing virtual academy.

WASCO COUNTY LOWER RISK

- ⦿ Faith Institutions
 - Indoor Capacity 75%
 - Outdoor Capacity 300 people maximum
- ⦿ Indoor entertainment
 - Capacity 50%
- ⦿ Indoor social gathering
 - Max 10
- ⦿ Offices
 - Limited office work available

PLANS FOR D21HYBRID

- ⦿ Mar 15th: Kindergarten & 6th start in-person
- ⦿ Mar 18th: 1st, 2nd, 7th, 8th & 9th start in-person
- ⦿ Mar 29th: 3rd- 5th & 10th -12th start in-person
- ⦿ Until the grade level is in-person, CDL will remain available
- ⦿ Families not participating in hybrid system will use the Virtual Academy with Acellus
- ⦿ Meals still available, busing reduced but available

Dr. McDonell explained that the following information comes out of the White House. The Johnson & Johnson vaccine is being produced through a partnership between Johnson & Johnson and Merck; here will also be increased supplies of the Moderna and Pfizer vaccines.

VACCINE NEWS FROM THE WHITE HOUSE

- ◉ Enough doses available for every adult American by the end of May !!!!!
 - J&J vaccine
 - J&J and Merck production partnership
 - Increased supply of Moderna and Pfizer

Dr. McDonell went on to explain that the Johnson & Johnson vaccine is currently available in Oregon and is a little different than the Pfizer and Moderna vaccines. It requires only one dose, is less fragile than the others and is an adenovirus-based vaccine rather than an mRNA-based vaccine. The slide below outlines how an adeno-virus based vaccine works.

J&J VACCINE- HOW DOES IT WORK?

- ◉ Adeno-virus based vaccine
- ◉ Inactive virus with spike protein DNA
- ◉ Virus gets into our cells
- ◉ Our cell's "machinery" uses the DNA blueprint to make the COVID-19 spike protein
- ◉ Our body then mounts the immune response to the spike protein

The adeno-virus is an inactive cold virus that does not have its own DNA. Added to that inactive virus is a small amount of the DNA that produces the spike protein of the COVID-19 virus. As with the mRNA-based vaccine, once that protein enters our system, our body begins to generate a response to fight off the virus.

Dr. McDonell explained that all of the available vaccines are effective – you should get

whatever one is available to you.

QUESTION: WHICH VACCINE SHOULD I GET?

- **Answer- the one that is available to you!**
 - Not possible to directly compare data results from J&J, Moderna and Pfizer
 - J&J onset of protection starts at 7 days, efficacy against severe/critical COVID-19 65% at day 14, 95% at day 56
 - J&J vaccine prevented 100% of COVID-19 related hospitalizations and deaths after 28 days

The following slide outlines the phases of vaccination released by the State.

Phase 1B Starting on January 25, 2021

Group	Eligibility Criteria	Eligible No Later Than
Groups 1-4	<ul style="list-style-type: none">• Childcare providers, early learning and K-12 educators and staff• People 70 and older	
Group 5	<ul style="list-style-type: none">• People 65 and older	March 1, 2021
Group 6	<ul style="list-style-type: none">• Adults 45-64 with one or more underlying health conditions with increased risk*• Migrant and seasonal farm workers• Seafood and agricultural workers• Food processing workers• People living in low-income senior housing, senior centers, congregations and independent living	March 29, 2021
Group 7	<ul style="list-style-type: none">• Individuals experiencing homelessness (sheltered and unsheltered)• People currently displaced by wildfires• Wildland firefighters	May 1, 2021

Phase 2

Group	Eligibility Criteria	Eligible No Later Than
Group 1	<ul style="list-style-type: none">• People who are 45-64	June 1, 2021
Group 2	<ul style="list-style-type: none">• All Oregonians 16 and older eligible	July 1, 2021

The following slide lists some of the underlying health conditions that create increased risk for severity of illness.

PHASE 2 GROUPS-UNDERLYING HEALTH CONDITIONS WITH INCREASED RISK- CDC

Cancer	Immuno-
Chronic Kidney Disease	compromised state (from organ transplant or HIV)
Chronic Lung Disease	Obesity (BMI \geq 30)
Down Syndrome	Sickle Cell Disease
Heart Conditions	Type 2 Diabetes Mellitus
Pregnancy	

The following slide offers a definition of what is considered a front-line worker for purposes of the vaccination protocol.

FRONTLINE WORKERS- CDC

- A frontline worker is someone who has a job that puts the individual at higher risk for contracting COVID-19 because of:
 - » Regular close contact with others outside of their household and
 - » Routine close contact with others outside of their household; and
 - » They cannot perform their job duties from home or another setting that limits the close or routine contact with others outside of their household.

The following slides outline the status of vaccinations in our region.

NCPHD VAX STATUS

- **Wasco**
 - 4071 vaccinated
 - 2279 series complete
 - 15.0%
 - Phase 1A completed (first round)
 - Phase 1B group 1 completed, groups 2 -5 in process

GILLIAM

- ◉ 275 total
- ◉ 145 fully vaccinated
- ◉ 13.8 %
- ◉ NCPHD holding clinics in Condon and Arlington

SHERMAN

- ◉ 297 total
- ◉ 146 fully vaccinated
- ◉ 16.7 %
- ◉ Sherman County Medical Center holding their own clinics

On the slide below are the expected minimum shipments expected through the State program. Local pharmacies get their supply directly through a federal program.

NCPHD VAX STATUS

- ◉ This week:
 - NCPHD 300 doses J&J
 - Bi-Mart 200 doses J&J
- ◉ Weekly for at least the next 2 weeks:
 - Wasco County
 - ◉ NCPHD 400
 - ◉ OCH 100
 - Sherman County
 - ◉ Sherman County Clinic 100 every other week
 - Gilliam County
 - ◉ Arlington and S. Gilliam Clinics together 100 every other week

Plans to continue vaccination clinics are below.

UPCOMING PLANS FOR WASCO

- ◉ Continue clinics at Readiness Center
- ◉ Tues, Wed & Thurs
- ◉ Still some weekend clinics, currently only second dose
- ◉ Visiting Health to start at home vaccinations in 2 weeks
- ◉ OCH Fridays + one more day/week
 - Celilo Village Clinics
- ◉ Local Pharmacies - Safeway, BiMart

MORE INFORMATION

- ◉ covidvaccine.oregon.gov
- ◉ ncphd.org/covid-vaccines
- ◉ es.ncphd.org/covid-vaccines
- ◉ cdc.gov/vaccines/covid-19

Arthur Smith asked if the current vaccines are effective against the variants. Dr. McDonell replied that they are effective against most but not all; they are not quite as effective against the South African variant. Research is still ongoing and can adapt to changes.

Vice-Chair Schwartz noted that the CDC is expecting a spike in April due to the transmissibility of the variants. She commented that people are so tired of restrictions and they are encouraged by the availability of the vaccine. She urged people to remain vigilant; we are not there just yet. You still need to keep your distance, wash your hands and wear a mask. Dr. McDonell agreed saying that behavior will make the difference in our success. She said people need to be responsible but she is optimistic that we can at least keep it where it is.

Vice-Chair Schwartz commended NCPHD for their well-organized vaccination clinics which have been so easy to navigate. Citizens have been very grateful and complimentary.

Commissioner Kramer asked where college staff fall in the vaccination protocol. Dr. McDonell responded that they are in Group 7.

Chair Hege observed that our case count dropped dramatically; he asked how that happened. Dr. McDonell stated that she does not think we have the answer to that. She explained that there could be many factors: no holiday gatherings or travel; vaccinations - especially in long term care where people are at high risk of contracting and spreading the disease; there may be a seasonal component; plus there may have been a lot of people who had it and are now immune.

Chair Hege asked how the 1.1% positivity rate relates to the number of people being tested. Dr. McDonell explained that the number of tests being administered by NCPHD has gone down as they primarily tested close contacts and those displaying symptoms. However, the long-term care facilities are testing monthly and OHA is continuing to hold testing events for the general public as well as targeted groups.

Chair Hege said that there seems to be confusion about how to sign up; NCPHD sent

something out that 70 year-olds and up are eligible but the state says it is at 65 and up. Dr. McDonnell answered that at this point we have more people who want vaccines than we have available around the state. We gather the information but can only vaccinate as many as we have a supply to do. When 200 spots are opened, they get filled in 1-2 hours; demand outpaces supply. They tried to give the 70 year-old and up a bit of a running start so NCPHD can continue to try to honor the order in which people are vaccinated. She said that as spots become available, they will open it up more broadly; they understand the frustration.

Dr. McDonnell went on to say that you can call to get on the list or sign-up online. They have partners helping them make the appointment calls. First doses are only booked 2-3 weeks ahead. When they get the information regarding the supply, they open more spots; they are trying to be as equitable as they can. In the metro area, they are essentially holding a lottery for those 65 and older.

Dr. McDonnell added that she believes that OHA has the expectation that by the time we get to the end of March and the beginning of May the vast majority of seniors who want the vaccine will have been able to get it. If we keep following the guidelines we will continue to be much safer.

Chair Hege commented that when we get the one-dose vaccine, things will go much faster.

Discussion Item – Emergency Management Grant

Wasco County Emergency Manager Sheridan McClellan stated that last year he submitted a grant application for the annual grant that funds his work. The application was approved by the State. We received an award notice and agreement in October or November of 2020; however, there was some confusion about the process so it is just now coming before the Board for approval.

Vice-Chair Schwartz commented that over the last year with the pandemic and wildfires, Mr. McClellan has certainly proved his worth.

{{(Vice-Chair Schwartz moved to approve the Oregon Military Department Office of Emergency Management Emergency Management Performance Grant #20-533 for \$54,156. Commissioner Kramer seconded the motion which passed unanimously.)}}

Discussion Item – MCCFL Trust Deed

Mr. Stone said that these are the documents coming back based on the direction the Board provided at the last session. The proceeds of the sale will come back to the County in exchange for the release of the trust deed.

{{(Vice-Chair Schwartz moved to approve the Request for Partial Re-conveyance and Substitution of Trustee and Deed of Re-conveyance associated with the property located at 409 Lincoln Street, The Dalles, Oregon. Commissioner Kramer seconded the motion which passed unanimously.)}}

Chair Hege said that Mid-Columbia Center for Living is very grateful. The building has been vacant for over a year and it will be good to get it back into use.

Consent Agenda – 2.17.2021 Minutes & State Bldg. Codes Amendment

{{Commissioner Kramer moved to approve the Consent Agenda. Vice-Chair Schwartz seconded the motion which passed unanimously.}}

Agenda Item – Wasco County Communications

County Clerk Lisa Gambee reviewed the white paper included in the Board Packet. She explained that the paper is the result of work done by a cross-Functional team convened in 2019 by Vice-Chair Schwartz. It is a 100,000 foot level look at what might be needed to communicate with all those who need to hear from the County – both internally and externally, directly or indirectly interacting with the County. Channels of information should be County-approved with no random communication. Using County branding is an important signal to citizens that it is a reliable source. Although all departments may have a need to communicate, they will not always have enough staff or staff with the skills needed to communicate effectively. Content development and management is where we have a gap. We also need to meet statutory retention requirements which can be tricky on social media. We do not have anyone dedicated to handling communications for Wasco County; each department does the best they can. The Communications Team believes that effective communication takes dedicated support and they want to start that discussion. She said they are seeking support to move forward with brainstorming ways to do that, discover what the options are and the costs associated with each.

Chair Hege said that the team did an excellent job; very comprehensive He asked if the team has any short-term recommendations beyond the big ask for staffing. Ms. Gambee responded that we are doing some things already. A year ago the Board was not having virtual meetings. A year ago, if you wanted to do business with the County, you had to come into the Courthouse; that is no longer the case. During the elections, the County arranged to have election observers participate virtually. However, those are isolated rather than coordinated efforts. It would be better to have those tools more consistently available throughout the County with appropriate, consistent usage. The team would determine the best tools and availability and then have oversight for usage. One of the goals is to not have communication be haphazard.

Vice-Chair Schwartz said that this fits into one of the County’s strategic goals to provide open access and transparency. We need to increase our outbound communication. She has heard quite a bit from citizens that they want more outreach. She said she wanted to recognize the team of employees working on this: Jaime Solars, Kelly Howsley-Glover, Andrew Burke, Lisa Gambee, Sheridan McClellan, Fritz Bachman and Matthew Klebes. Izetta Grossman from City of The Dalles joined one of the meetings to talk about what communication tools the City uses. She said it is a great team; the next steps are to really narrow the scope, identify the most critical gaps and come back with priorities and recommendations. She pointed out that we had 39 people attending this virtual meeting –

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that was not happening at the in-person meetings a year ago. We might look at an avenue to be more inclusive for those who want to participate. If we need to create a new position, we will have to do that through the budget process.

Chair Hege said that Information Systems Director Andrew Burke had come to the Board with some recommendations around streaming in-person meetings. He said that it seems that our intention was that when we go back to in-person meetings, we will have a system in place to stream the meetings.

Vice-Chair Schwartz stated that she does not believe that was finalized; the Board had a good discussion and received information around the costs. She said there are other questions to address such as do we just stream or is there a hybrid version that could work; the team would like to explore that.

Chair Hege said that he has been involved with some hybrid meetings and was skeptical at first, but it works fairly well. He said that he would hope we could have that ready pretty soon so that it is in place when we return to in-person meetings.

Commissioner Kramer agreed with the previous comments made by the other Commissioners, saying that we need those recommendations and fiscal information with priorities attached.

Chair Hege concurred. He said this is a good start. He asked if the team holds regular meetings. Ms. Gambée replied that they have not met since developing the white paper. They will come back together now that they have Board support and will look at immediate gaps, options and resources.

Commissioner Kramer said that when we hired our Emergency Manager, we had talked about that position helping as a Public Information Officer (PIO). That was some of the conversation that occurred around the Board funding part of that position.

Ms. Gambée responded by saying that when the Emergency Manager position was formed there was a component of it dedicated to PIO duties. That is typically a position that is related to emergency situations such as incident command for a wildfire. It is more specific communication rather than overarching communication. The Administrative Services Director also has a piece of his position related to public information; it is helpful but not consistent management of communications.

Chair Hege commented that it is a good point that should be part of the discussion and thought process as the team moves forward. Adding staff is not easy and the team seems to understand that.

Vice-Chair Schwartz thanked Ms. Gambée, who has a strong background in communications, for her work on the team. Ms. Gambée said she would love to hear from the media and general public on where they see gaps in County communication. She provided her email address for people to send comments: lisag@co.wasco.or.us.

Chair Hege thanked the team for their work saying that it is important to keep in mind that not everyone receives information in the same way.

Agenda Item – Budget Committee Appointment

Chair Hege stated that it is amazing that we had four applicants for one volunteer position. Oftentimes, when we have an volunteer opening, it is a struggle to get applicants. Although one of the four has since withdrawn, he is grateful for everyone's willingness to serve; he pointed out that there are other opportunities to serve. He said that he has three questions for each applicant: Who are you? Why are you interests? And what would you hope to add to the process?

Frank Kay said that it is good to be part of this process. He stated that he lives in Maupin where he served on the City Council for 16 years and as Mayor for 2 years. He was Chair of the Budget Committee for 25 years. In that time, Maupin has grown from an \$850,000 budget to a \$4.1 million budget. He also served as CEO of a company with 650 employees and a \$20 million budget. He said he has a public service perspective; county government is vast and complex, serving the rich and the poor, providing social services, roads, housing, land use and public health just to name a few. All are priorities. He said he is a strong advocate for the big picture rather than the individual service. It is our job to balance without neglecting. Responsible budgeting will support our ability to respond to emergencies. As an older public servant, he believes it is important to share his knowledge in support of new, younger leaders. He said that if not selected, he will not feel slighted.

Jeff Renard stated that he is a lifelong resident of Wasco County with and entrepreneurial background. He has served on the Economic Development Commission. He said he feels like he needs to be a voice and become educated to help make long term decisions. This is his home; he is willing to grow and learn to help guide the County to a great future.

William White said that he is heartened to see multiple applicants for a volunteer position – it speaks well of our community. He said that he was a business owner and then worked in government at a local and federal level. He was also the Director of a nonprofit that addressed housing issues. He stated that he is retired now and is looking for a way to leverage that experience and be useful. He has lived in Oregon for 27 years and wants to make a contribution to his county and have a part in the balancing of demands and resources. As a director of the Housing Bureau, he had to make tough budget decisions. He observed that there are three very qualified candidates; great choices for the Board. He said that he can bring a little more geographic diversity but is not the only one who can.

Chair Hege asked Mr. White what brought him to Wasco County. Mr. White said that he and his wife had lived in Portland for 18 years and got tired of urban life. They wanted a place where they could hike and bike and not be so anonymous. He said that they were also attracted by the sunny weather.

Chair Hege said he appreciates everyone's willingness to serve and encouraged them to explore other volunteer opportunities with the County. He said that he chairs the Board of

Property Tax Appeals and they are always looking for folks to help with that. He said that Vice-Chair Schwartz works on housing and that is also an area where we could use some help. Commissioner Kramer added that the EDC is also looking for someone from the Mosier area.

Commissioner Kramer noted that at the last meeting Vice-Chair Schwartz talked about the geographical make-up of the Budget Committee and there is only one candidate of the three that would expand that to the southernmost portion of the county.

{{Commissioner Kramer moved to approve Frank Kay to serve on the Wasco County Budget Committee. Vice-Chair Schwartz seconded the motion which passed unanimously.}}

Chair Hege said that it was difficult to make this decision and he is so grateful for the willingness of the applicants who he wants to see involved. They are an inspiration and it is heartening to see.

Commissioner Kramer thanked all three applicants and echoed Chair Hege's sentiments.

Vice-Chair Schwartz agreed and said this is a great problem to have. Experience is a plus but not absolutely necessary. It is important to look at diversity.

Agenda Item – Strategic Investment Program Application

Chair Hege noted that there have been two public hearings to take comments and questions on Google's application to expand. There was the potential to consider an agreement today but it is not yet finalized. The decision was made to leave it on the agenda to allow the opportunity for more discussion. He asked Mr. Stone and Administrative Services Director Matthew Klebes to provide a brief overview and update on the process and next steps.

Mr. Klebes said that Google is interested in a SIP tax abatement. The SIP is similar to an Enterprise Zone but different. There is a taxing component, a Community Services Fee (CSF) and a locally negotiated component which in our case is a minimum payment, a land transfer and a right of first refusal should Google no longer want to use their property.

Mr. Stone said that it is complicated; verbal agreements have to be translated into legal documents. That is where we are now – working through the legal agreement and language. We kept this item on the agenda today but will not be considering a decision until the conclusion of that process. He added that the Fire District is working through a separate process with Google. He said that his goal would be to bring the agreement forward on the 17th, but there are no guarantees.

Chair Hege pointed out that this is a City/County process and will have to gain approval from both bodies to be successful. He said that it is his hope that people will have an opportunity to learn the facts – not all the information out there is factual. This is an opportunity to ask questions and learn. We want the public to have all the information – you

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may not agree with all the answers, but at least you will have the facts.

Vice-Chair Schwartz asked if there will be any changes in the legal agreement from what we have heard. Mr. Stone replied that there will be no significant changes. He said that what has to be done is to clarify in legal language what the verbal agreements mean – it is a lot of work to get that done.

Vice-Chair Schwartz said that in the proposal overview it talks about the sponsors' request for more acreage. Mr. Stone explained that lines need to be drawn to determine the legal parcel; there is a possibility that it will be a little larger than the stated acreage.

Vice-Chair Schwartz asked what the process is with the Fire District. Mid-Columbia Fire & Rescue (MCF&R) District President David Jacobs said that they had a short meeting with Google a week or so ago. They presented a fire plan and the groups exchanged questions and answers. They are still communicating and will continue down the path to find an acceptable offer that will meet the needs of the District concerning Google's fire plan.

MCF&R Fire Chief Robert Palmer said that he and Mr. Jacobs will need to talk further around a discussion Chief Palmer was able to have with Mr. Stone. MCF&R has provided Google with detailed information and will meet again in the next couple of weeks to move forward in finalizing the assessment on the fire prevention plan and what the needs will be.

Mr. Stone said that both of the City and County Land Use and Development Ordinances have language around meeting the National Fire Protection Association standards. We have to have that conversation on any significant development regarding our ordinances and meeting those standards.

Vice-Chair Schwartz asked if that will be in the documents. Mr. Stone replied that it happens through a separate process.

Chair Hege asked if the Team will wait for MCF&R before moving forward on the SIP. Mr. Stone replied affirmatively, saying that they want to make sure the Fire District is comfortable as they are one of our key partners in such a major development.

Commissioner Kramer stated that not just hundreds but thousands of hours have gone into this; it is very complex. We are on the right track – all six members of the negotiating team are interested in the greater good of the community. Even when they do not agree on what that is, they work together. He thanked everyone for their patience.

Chair Hege commented that it is important to take the time now in order to prevent issues in the future. He asked what the annual taxes on the Northwest Aluminum site were as compared to what Google will be paying. Wasco County Assessor said she would have to get that information. She said that the challenge is that they were taxed under a different system. Chair Hege noted that NW Aluminum did not have an abatement so it would be good to know what the taxes were . . . people want to know what is fair. He pointed out that the value of the Google development will be many times that of NW Aluminum.

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News Reporter Tom Peterson asked if the negotiation with the Fire District is around funding. Chief Palmer replied that he is limited in what he can say but it would be similar to what the County is doing – a negotiated agreement that would involve a number of items.

Chair Hege asked if it would be mutually beneficial. Chief Palmer stated that it would – it is a partnership.

City of The Dalles Mayor Rich Mays said that the City is in the same position as the County and will be having this same discussion on Monday. The final document will be presented in the next few weeks.

Mr. Peterson said the question he has seen frequently is should we have an abatement at all. His question is, are we on equal or better footing for a data center site compared to other locations.

Mr. Stone responded that the easy answer is they do what they do based on their business needs and we will never have the inside lens on what that is for their business. As far as The Dalles, we are in a spot with fiber, long haul transmission through multiple carriers and data transmission in all directions. The Gorge is a good spot. The team has looked at others across the state and into other states. Based on where we are at today, we have a very good agreement compared to those that have come before. It is a difficult question to answer.

Mayor Mays added that the water issue is one the City is working with Google on separately.

Chair Hege commented that the teams have gotten better and better agreements as they have moved through a number of abatements with Google.

News Reporter Rodger Nichols asked if there are already plans for the acreage should it come to the County. Mr. Stone replied that having the property frees up a discussion about what our needs are for the community. We do not have the land yet, but will have that conversation. The land is zoned industrial. Vice-Chair Schwartz said that there are many ideas in the community.

Pat Stein disclosed that he is a Google employee. He asked if there will be a reduction of the tax burden for citizens as a result of this agreement. Ms. Amery responded that there is a tax rate that will not change. However, it will impact the bonds, spreading the cost over a wider base.

Sheila Dooley asked what the impact will be on the City's water and sewer. Mayor Mays explained that the water supply question is being negotiated between the City and Google. There will be extensive improvements to the system as a result with no negative impact on the supply. The agreement will come to City Council at a public meeting where public comment will be taken.

Ms. Dooley asked if they will need to expand the water treatment plant. Mayor Mays replied that as far as what he understands, there is minimal impact to the water treatment

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plant. Chair Hege commented that when you have a significant user, the City gets more resources to address infrastructure.

City of the Dalles City Councilor Dan Richardson asked how this agreement stacks up to other recent agreements. Mr. Stone said he does not have those details off the top of his head but has looked at others and each is different in how they have structured their agreement based on their needs. Ms. Amery agreed, saying that it is very hard to do - like comparing apples to oranges. She said that she has also looked at other agreements and this will be a very positive agreement.

Mr. Klebes added that one of the agreements they looked at was Intel but the SIP structure has changed over the years. It used to be that there were not thresholds that triggered minimum taxable value.

Councilor Richardson said it would be good to have an approximate comparison. Google will negotiate a tax break wherever they go; citizens want to know if this is a good deal.

Chair Hege said that it will never be apples to apples, but maybe we can get some information. He said that what he hears most often is why they get any break at all. He illustrated by saying that if you have a building and a tenant who wants to lease it but there is another building in the same area that would work, you would have to negotiate a deal that would attract the tenant to your building. He said that he thinks the team has done an excellent job.

Mr. Klebes said he thinks some of the comparison information is available through Business Oregon; he will find that and share it.

Councilor Richardson commented that in some ways, he thinks they have undersold how radically better this deal is than previous ones. Just as a straight percentage, it is 8 or 10 times better than previous abatements. Chair Hege agreed, saying that it is more than all the previous abatements combined.

Phil Swaim said that in the 60s and 70s, The Dalles was a one-horse town with the aluminum plant. When that business closed, it was devastating. He noted that we are once again putting all our eggs in one basket.

Chair Hege said that a perfect economy is diverse. Unfortunately, we cannot do a lot about that. We do not have a lot of land available to help with diversity. We are trying to do the best we can. Mr. Stone said that is one of the reasons the team worked on the right of first refusal agreement so that we do not have derelict property. It would be a heavy lift, but it provides some safeguards. Unfortunately, we do not have a crystal ball to help predict the future.

Chair Hege said that he appreciates the discussion and hopes that we got good information out there. We want to provide resources and best outcomes and help people understand the positive impact.

Commission Call

Commissioner Kramer stated that the Board has recently received some communication around second amendment rights. He said he will look for further detail and bring it to a future session. He said he hasn't heard anything in the last couple of weeks in the legislative process that needs the Board's attention.

Vice-Chair Schwartz said that she has not received the second amendment communication. Chair Hege said he would make sure she gets it. He said that it is urging us to become a sanctuary county. He said he has heard different opinions on the proposed resolutions/ordinances that they would not have legal standing. He said that he would like County Counsel to look into it and provide feedback.

Chair Hege adjourned the session at 11:46 a.m.

Summary of Actions

MOTIONS

- **To approve the Oregon Military Department Office of Emergency Management Emergency Management Performance Grant #20-533 for \$54,156.**
- **To approve the Request for Partial Re-conveyance and Substitution of Trustee and Deed of Re-conveyance associated with the property located at 409 Lincoln Street, The Dalles, Oregon.**
- **To approve the Consent Agenda.**
- **To approve Frank Kay to serve on the Wasco County Budget Committee.**

Wasco County
Board of Commissioners



Scott C. Hege, Commission Chair



Kathleen B. Schwartz, Vice-Chair



Steven D. Kramer, County Commissioner



DISCUSSION LIST

[COVID UPDATES](#) – NCPHD

[EMERGENCY MANAGEMENT GRANT AGREEMENT](#) – Sheridan
McClellan

[MCCFL TRUST DEED](#) – Tyler Stone



DISCUSSION ITEM

WASCO COUNTY COVID-19 UPDATES

[NO DOCUMENTS HAVE BEEN SUBMITTED FOR THIS ITEM – RETURN TO AGENDA](#)



DISCUSSION ITEM

Emergency Management Performance Grant (EMPG)

[AWARD LETTER](#)

[EMPG GRANT AGREEMENT](#)

[MOTION LANGUAGE](#)

**QTGI QP 'O KKVCT['FGRCTVO GPV"
QHHKEG'QH'GO GTI GPE['O CPCI GO GPV"
GO GTI GPE['O CPCI GO GPV'RGTHQTO CPEGI TCPV'"
EHF C'%' 90264"
Y CUEQ'EQWPV["
&76.378"
I tcpv'P q<'42/755"**

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Vj ku'Ci tgggo gpv'ku'o cf g'cpf "gpvgtgf 'kpvq'd{ "cpf 'dgy ggp'vj g'Uwv'g'qh'Qt gi qp."cev'kpi 'd{ "cpf 'vj tqwi j 'vj g"
Qtgi qp'O kkkct { 'F gr ctvo gpv.'Qh'keg'qh'Go gti gpe { 'O cpci go gpv.'j gtgk'p'ch'gt 'tgh'gtt'gf 'vq'cu'ö'QGO .ö'cpf "
Y cueq'E'qwpv{ .j gtgk'p'ch'gt 'tgh'gtt'gf 'vq'cu'ö'Uwdt'gekr k'gpv.ö'cpf "eq'ng'ev'k'gn{ 'tgh'gtt'gf 'vq'cu'vj g'ö'Rct'v'ku'ö"
"

30"GH'ge'v'k'g'F'cv'g'0'Vj ku'Ci tgggo gpv'uj cm'dgeqo g'gh'ge'v'k'g'qp'vj g'f'cv'g'vj ku'Ci tgggo gpv'ku'hw'w' "gz'gew'gf "
cpf "cr r tqxgf "cu'tgs w'kt'gf "d{ "cr r nek'drg'ry 0'T'g'ko dwt'ugo gpv'u'y kn'dg'o cf g'h'qt 'Rt'ql'gev'E'qu'u'k'pew't'gf "
dgi k'p'k'pi "qp'L'w'f' '3.'4242'ö'cpf "gp'f'k'pi . 'w'p'rg'u'u'q'vj gty kug'v'gto k'p'cv'gf "qt'gz'v'gp'f'gf . "qp'L'w'p'g'52.'4243"
*vj g'ö'l tcpv'Cy ctf 'R'gt'k'q'f'ö+0'P q'I tcpv'H'w'p'f'u'ct'g'cx'ck'rd'rg'h'qt'g'z'r'gp'f'k'w't'gu'ch'gt'vj g'I tcpv'Cy ctf "
R'gt'k'q'f'0'QGO ö'u'q'dr'ki cv'k'qp'v'q'f'kud'wt'ug'I tcpv'H'w'p'f'u'w'p'f'gt'vj ku'Ci tgggo gpv'ku'u'w'dl'ge'v'v'q'U'ge'v'k'p'u'8'cpf "
32'qh'vj ku'Ci tgggo gpv'0'
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40"Ci tgggo gpv'F'qewo gpv'0'Vj ku'Ci tgggo gpv'eq'p'uku'u'qh'vj ku'f'qewo gpv'cpf 'vj g'h'qm'y k'pi 'f'qewo gpv.'cm'
qh'vj j k'ej 'ct'g'cw'cej'gf 'j'gt'g'v'q'cpf 'k'p'eq't'r'q't'cv'gf 'j'gt'g'k'p'd{ 'tgh'gt'g'peg'<
"

Gzj kdk/C<"Rt'ql'gev'F'guet'kr'v'k'p'ö'cpf 'D'w'f'i'gv'
Gzj kdk/D<"H'g'f'gt'c'd'g's'w'kt'go'gpv'ö'cpf 'E'g't'v'k'ec'v'k'p'u'
Gzj kdk/E<"U'w'd'eq'p'v'c'ev'q't'k'p'u'w't'c'peg'"
Gzj kdk/F<"k'p'h'q't'o'c'v'k'p't'gs'w'kt'gf 'd{ '4'E'HI'422053*c+ "
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k'p'vj g'g'x'gpv'q'h'c'eq'p'h'k'ev'd'gy ggp'y q'qt'o q't'g'qh'vj g'f'qewo gpv'eqo r tk'k'pi 'vj ku'Ci tgggo gpv.'vj g"
nc'pi w'ci g'k'p'vj g'f'qewo gpv'y k'j 'vj g'j k'j j'g'u'v'r't'ge'gf'g'peg'uj'cm'eq'p'v'q'0'Vj g'r't'ge'gf'g'peg'q'h'g'cej'qh'vj g"
f'qewo gpv'eqo r tk'k'pi 'vj ku'Ci tgggo gpv'ku'cu'h'qm'y u.'h'k'w'g'f'ht'qo 'j'k'j'g'u'v'r't'ge'gf'g'peg'v'q'h'q'y'g'u'
r't'ge'gf'g'peg'<"Gzj kdk/D=vj ku'Ci tgggo gpv'y k'j q'w'Gzj kdku=Gzj kdk/C=Gzj kdk/E0"
"

50"i tcpv'H'w'p'f'u=0'c'vej'k'pi 'H'w'p'f'u'0'k'p'ce'eq't'f'c'peg'y'k'j 'vj g'v'gto u'cpf "eq'p'f'k'k'p'u'qh'vj ku'Ci tgggo gpv."
QGO 'uj'cm'lr't'q'x'k'f'g'U'wdt'gekr k'gpv'cp"co q'w'p'v'p'q'v'q'gz'egg'f "&76.378'k'p'I tcpv'H'w'p'f'u'h'qt'g'ri'k'd'rg'eq'u'u'
f'guet'k'd'gf 'k'p'U'ge'v'k'p'8'j'gt'g'q'l'0'I tcpv'H'w'p'f'u'h'qt'vj ku'Rt'q'i't'co 'y'kn'd'g'ht'qo 'vj g'H'k'ue'c'n'l' gct'4242"
Go gti gpe { 'O cpci go gpv'rg't'h'q'to c'peg'I tcpv'GO RI +Rt'q'i't'co 0'U'wdt'gekr k'gpv'uj'cm'lr't'q'x'k'f'g'o'c'vej'k'pi "
h'w'p'f'u'h'qt'cm'Rt'ql'gev'E'qu'u'cu'f'guet'k'd'gf 'k'p'Gzj kdk/C0"
"

60"Rt'ql'gev'0'Vj g'I tcpv'H'w'p'f'u'uj'cm'd'g'w'ug'f' "u'q'rg'n{ 'h'qt'vj g'Rt'ql'gev'f'guet'k'd'gf 'k'p'Gzj kdk/C'cpf 'uj'cm'lp'q'v'd'g"
w'ug'f' "h'qt'cp { 'q'j'gt'r'w'r'q'ug'0'P q'I tcpv'H'w'p'f'u'y'kn'd'g'f'kud'wt'ug'f' "h'qt'cp { 'ej'c'pi'gu'v'q'vj g'Rt'ql'gev'w'p'rg'u'u"
u'we'j' "ej'c'pi'gu'ct'g'cr r tqxgf "d{ "QGO "d{ "co'gp'f'o'gpv'r'w'tu'w'cp'v'q'U'ge'v'k'p'33'f'j'gt'g'q'l'0'
"

70"t'gr'qt'v'0'H'ck'w't'g'qh'U'wdt'gekr k'gpv'q'u'w'do k'vj g't'gs'w'kt'gf 'r't'q'i't'co . 'h'k'p'c'p'ek'n'q't'c'w'f'k't'gr'q't'v'."q't'v'q"
t'g'u'x'g'r't'q'i't'co . 'h'k'p'c'p'ek'n'q't'c'w'f'k'k'u'w'g'u'o'c { 't'g'u'w'n'k'p'vj g'u'w'r'g'p'uk'q'p'q'h'i't'cp'v'r'c { o'gpv.'v'gto'k'p'cv'k'p'
qh'vj ku'Ci tgggo gpv.'qt'd'q'j'0'
"

" c'0'R'gt'h'q't'o'c'peg'T'gr'qt'v'0'"

k0 Uwdtgekr kgpv'ci tggv'vq'uwdo k'r gthqto cpeg'tgr qtu.'wulpi 'c'hqto 'r tqxkf gf 'd{ "QGO . 'qp'ku" r tqi tguu'kp'o ggvpi 'gcej 'qh'ku'ci tggf 'wr qp'i qcnu'cpf 'qdlgev'xgu0"Vj g'pcttcv'xg'tgr qtu'y kni c f f tguu'ur gekhe'kphqto cv'qp'tgi ctf kpi 'vj g'cev'xk'kgu'ecttkgf 'qw'w'pf gt 'vj g'HI "4242'Go gti gpe{ " O cpci go gpv'Rgthqto cpeg'I tcpv'Rtqi tco 'cpf 'j qy 'vj g{ 'cf f tguu'kf gpv'k'kgf 'y qtnir'ncp'gngo gpw0""

kk0 Tgr qtu'ctg'f wg'vq'QGO "qp'qt'dghqg'vj g'37vj 'f c{ 'qh'vj g'o qp'vj 'hqmjy kpi 'gcej 'uwdugs wgpv' ecrgpf ct's wetvgt '*gpf kpi 'qp'O ctej '53.'Lwp'52.'Ugr vgo dgt'52.'cpf 'F gego dgt'53+0'

kk0 Uwdtgekr kgpv'o c{ 'tgs wguv'htqo 'QGO 'r tkqt'y tkwgp'cr r tqx'cn'vq'gz wgp'f 'c'r gthqto cpeg'tgr qtu' tgs wktgo gpv'r cuv'ku'f wg'f cv'g0'QGO . 'kp'ku'lu'ng'f kuetg'v'kp.'o c{ 'cr r tqx'g'qt'tgl'gev'vj g'tgs wguv'0"

d0'HkpcpeknTgko dwtugo gpv'Tgr qtu'0''

k0 Vq'tgegk'xg'tgko dwtugo gpv.'Uwdtgekr kgpv'o wuv'uwdo k'c'uki pgf 'Tgs wguv'htq' Tgko dwtugo gpv' *THI+. 'wulpi 'c'hqto 'r tqxkf gf 'd{ "QGO . 'vj cv'kpen'nf gu'uw r qt'v'kpi 'f qewo gpv'cv'k'p'ht'cmi' tcpv' cpf . 'kh'cr r n'ecdr'g.'o cvej 'g'zr gpf kw'g'gu0THI'u'o wuv'dg'uwdo kw'gf 'o qp'vj n'f 'wt'kpi 'vj g'v'gto 'qh' vj ku'Ci t'ggo gpv'0THI'u'o wuv'dg'uwdo kw'gf 'qp'qt'dghqg'52'f c{ u'hqmjy kpi 'gcej 'uwdugs wgpv' ecrgpf ct'o qp'vj . 'cpf 'c'hkpcn'THI'o wuv'dg'uwdo kw'gf 'pq'ncv'gt'vj cp'52'f c{ u'hqmjy kpi 'vj g'g'p'f 'qh' vj g'i' tcpv'r g'k'qf 0'

kk0 Tgko dwtugo gpv'htq'g'zr gpugu'y kn'dg'y kj j grf 'kh'r gthqto cpeg'tgr qtu'ctg'p'qv'uwdo kw'gf 'd{ 'vj g' ur gek'k'gf 'f cv'gu'qt'ctg'k'peqo r ngv'0''

kk0 Tgko dwtugo gpv'tcv'gu'htq't'cxgn'g'zr gpugu'uj cni'p'qv'gzeggf 'vj qug'cmjy gf 'd{ 'vj g'U'cv'g'qh' Qti qp0'Tgs wguv'htq'tgko dwtugo gpv'htq't'cxgn'o wuv'dg'uwr r qt'v'gf 'y kj 'c'f g'v'k'kgf 'u'cv'go gpv' kf gpv'k'k' kpi 'vj g'r'gtu'qp'y j q't'cxg'rgf . 'vj g'r'w'r qug'qh'vj g't'cxgn'vj g'f cv'gu.'v'ko gu.'cpf 'r'negu'qh' v'cxgn'cpf 'vj g'cew'cn'g'zr gpugu'qt'cwj qt'k' gf 't'cv'gu'k'pewt'gf 0'

kk0 Tgko dwtugo gpv'y kn'q'pn' 'dg'o cf g'ht'cew'cn'g'zr gpugu'k'pewt'gf 'f wt'kpi 'vj g'I tcpv'Cy ctf " Rgt'k'qf 0'Uwdtgekr kgpv'ci tggv'vj cv'p'q'i tcpv'qt.'kh'cr r n'ecdr'g.'o cvej 'hwp'f u'o c{ 'dg'w'ug'f 'htq' g'zr gpugu'k'pewt'gf 'dghqg'qt'c'ngt'vj g'I tcpv'Cy ctf 'Rgt'k'qf 0'

80'Fkudwtugo gpv'cpf 'Tgeqxgt{ 'qhiI tcpv'Hwpf u0''

c0'F kudwtugo gpv'I gpgt'cmf 0'QGO 'uj cni'tgko dwtug'g'ri kdr'g'equu'k'pewt'gf 'kp'ectt{ kpi 'qw'vj g' Rtq'lg'ev.'wr 'vq'vj g'I tcpv'Hwpf 'co qwpv'r tqxkf gf 'kp'U'gev'k'p'50'Tgko dwtugo gpv'uj cni'dg'o cf g'd{ " QGO 'wr qp'cr r tqx'cn'd{ "QGO 'qh'cp'THI'0'G'ri kdr'g'equu'ctg'vj g't'gcu'p'cd'rg'cpf 'p'gegu'uct{ 'equu' k'pewt'gf 'd{ 'Uwdtgekr kgpv'htq'vj g'Rtq'lg'ev.'kp'cee'q'f c'peg'y kj 'vj g'Go gti gpe{ 'O cpci go gpv' Rgthqto cpeg'I tcpw'i w'kf c'peg'cpf 'cr r n'ecv'k'p'o cv'gt'k'cn.'k'pen'f kpi 'y kj qw'v'ko k'cv'k'p'vj g'W'p'k'gf " U'cv'gu'F gr ctvo gpv'q'h'J qo g'nc'p'f 'U'ge'w'k'v{ 'P q'v'eg'qh'Hwpf kpi 'Q'r r qt'w'p'k'v{ 'C'p'p'q'w'p'ego gpv'*P QHQ+.' vj cv'ctg'p'qv'g'zen'nf gf 'htqo 't'gko dwtugo gpv'd{ "QGO . 'g'kj gt'd{ 'vj ku'Ci t'ggo gpv'qt'd{ "gz'enz'uk'p'cu'c" t'guu'v'qh'h'k'p'c'p'ek'n'it'g'x'g'y "qt'cw'f k0"Vj g'i w'kf c'peg.'cr r n'ecv'k'p'o cv'gt'k'cn'cpf 'P QHQ'ctg'c'x'c'k'nd'rg'cv' [j wr <ly y y 0tgi qpf qx IQGO lgo tguqwt'egull tcpw'IRci gulGO RI 0ur z "](#)

d0'E qpf k'k'qpu'Rt gegf gpv'vq'F kudwtugo gpv'0'QGO 0'q'dr'ki cv'k'p'v'q'f kudwtug'I tcpv'Hwpf u'v'q" Uwdtgekr kgpv'ku'uwd'lg'ev'v'q'uc'v'ku'ce'v'k'p.'y kj 't'gur gev'v'q'gcej 'f kudwtugo gpv.'qh'gcej 'qh'vj g'hqmjy kpi " eqpf k'k'qpu'r t'geg'f gpv'<

k0 QGO 'j cu't'geg'k'x'gf 'hwp'f kpi . 'cr r tqr tk'v'k'p'u.'r'ko k'cv'k'p'u.'cm'q'vo gpw'qt'q'vj gt'g'zr gpf kw'g'" cwj qt'k'v' 'u'w'h'k'k'p'v'v'q'cm'q'y "QGO . 'kp'vj g'gz'g'tek'ug'qh'ku't'gcu'p'cd'rg'cf o k'p'k'nt'cv'x'g'f kuetg'v'k'p.' v'q'o cng'vj g'f kudwtugo gpv'0'

kk0 Uwdtgekr kgpv'ku'kp'eqo r n'c'peg'y kj 'vj g'v'gto u'qh'vj ku'Ci t'ggo gpv'k'pen'nf kpi . 'y kj qw'v'ko k'cv'k'p.'" Gzj kdk'D'cpf 'vj g'tgs wktgo gpw'k'p'eqtr qtc'v'gf 'd{ 't'ghgt'g'peg'kp'Gzj kdk'D'0'

kk0'Uwdtgekr kgpv'u'tgr t gugpvcvkpu'cpf 'y cttcpvku'ugv'htq'v 'lp'Ugevkqp'9'j' gtgq'ctg'twg'cpf 'eqttge'v' qp'v'j' g'f'cv'g'qh'f' kudwtugo gpv'y' kj' 'v'j' g'uco' g'gh'ge'v'cu'v'j' qwi'j' 'o' cf' g'qp'v'j' g'f'cv'g'qh'f' kudwtugo gpv'0' kx0'Uwdtgekr kgpv'j' cu'r' tqxkf' gf' 'v'q'QGO' 'c'THT'lp'cee'qtf' cpeg'y' kj' 'Ugevkqp'70'q'h'v'j' ku'Ci' t'ggo' gpv'0' "

e0''Tgeqxgt' { 'q'hl' t'cpv'Hwpf' u0' } Cp { 'hwpf' u'f' kudwtugf' 'v'q'Uwdtgekr kgpv'w'pf' gt' 'v'j' ku'Ci' t'ggo' gpv'v'j' c'v'ctg' " g'zr' g'pf' gf' 'lp'x'k'q'v'k'qp'qt' "eqpvt'cx'gp'v'k'qp'q'h'q'pg'qt' "o' q'tg'q'h'v'j' g'r' t'q'x'k'k'q'p'u'q'h'v'j' ku'Ci' t'ggo' gpv' *6'0' k'uzr' g'pf' gf' 'Hwpf' u'o'+qt' 'v'j' c'v't'go' c'k'p'w'p'g'zr' g'pf' gf' 'qp'v'j' g'g'c't'r'k'g't' "q'h'v'g'to' k'p'c'v'k'qp'qt' "g'zr' k'c'v'k'qp'q'h' v'j' ku'Ci' t'ggo' gpv'*6'W'p'g'zr' g'pf' gf' 'Hwpf' u'o'+o' w'u'v'd'g't'g'w't'p'g'f' 'v'q'QGO'0'Uwdtgekr kgpv'uj' c'm't'g'w't'p'c'm' O' k'uzr' g'pf' gf' 'Hwpf' u'v'q'QGO' 'r' t'q'o' r' w'f' 'c'h'g't' "QGO' a'u'y' t'k'w'p'f' go' c'p'f' "c'p'f' "p'q'v'x'g't' 'v'j' c'p' "37'f' c' { u' c'h'g't' "QGO' a'u'y' t'k'w'p'f' go' c'p'f' 0'Uwdtgekr kgpv'uj' c'm't'g'w't'p'c'm'W'p'g'zr' g'pf' gf' 'Hwpf' u'v'q'QGO' 'y' k'j' k'p' "36' f' c' { u'c'h'g't' 'v'j' g'g'c't'r'k'g't' "q'h'g'zr' k'c'v'k'qp'qt' 'v'g'to' k'p'c'v'k'qp'q'h'v'j' ku'Ci' t'ggo' gpv'0' "

90' Tgr t gugpvcvkpu'c'p'f' 'Y' c't't'c'p'v'k'u'q'h'Uwdtgekr kgpv'0'Uwdtgekr kgpv't'gr t gugp'v'c'p'f' 'y' c't't'c'p'v'v'q'QGO' "cu' h'q'm'y' u'c' "

c0''Qti' c'p'k' c'v'k'qp' 'c'p'f' 'C'w'j' q't'k'v' { 0' } Uwdtgekr kgpv'ku'c' 'r' q'r'k'k'ec'n'ud'f' k'x'k'k'q'p'q'h'v'j' g'U'c'v'g'q'h'Q't'g'i' q'p' "c'p'f' "ku' g'ri' k'd'g' "v'q' t'g'e'g'k'x'g'v'j' g'I' t'c'p'v'Hwpf' u0'Uwdtgekr kgpv'j' cu'h'w'n'i'r' q'y' g't' "c'w'j' q't'k'v' { . "c'p'f' "r'g'i' c'n'i't'k'i' j' v'v'q' "o' c'n'g' " v'j' ku'Ci' t'ggo' gpv'c'p'f' 'v'q'k'p'ew't' "c'p'f' "r' g't'h'q'to' "ku'q'd'r'k'i' c'v'k'q'p'u'j' g't'g'w'p'f' g't' "c'p'f' "v'j' g' "o' c'n'k'p'i' "c'p'f' " r' g't'h'q'to' c'p'eg' "d' { "Uwdtgekr kgpv'q'h'v'j' ku'Ci' t'ggo' gpv'*3'+j' c'x'g' "d'g'g'p'f' w'f' "c'w'j' q't'k'v' g'f' "d' { "c'm'p'g'eg'ue'c't' { " c'v'k'qp'q'h'Uwdtgekr kgpv'c'p'f' *4'+f' q' "p'q'v'c'p'f' "y' k'n'p'q'v'x'k'q'v'g' "c'p' { "r' t'q'x'k'k'q'p'q'h'c'p' { "c'r' r' h'ec'd'g' "r'c'y' . "t'w'g' " t'g'i' w'r'c'v'k'qp' "qt' "q't'f' g't' "q'h'c'p' { "e'q'w't'v' "t'g'i' w'r'c'v'q't' { "e'q'o' o' k'u'k'q'p' "d'q'c't'f' . "q't' "q'v'j' g't' "c'f' o' k'p'k'u't'c'v'k'x'g' "c'i' g'p'e' { . " *5'+f' q' "p'q'v'c'p'f' "y' k'n'p'q'v't' g'u'w'w' "l'p' "v'j' g' "d't'g'c'ej' "q'h' "q't' "e'q'p'u'k'w'w'g' "c'f' g'h'c'w'w' "q't' "t'g's' w'k't'g' "c'p' { "e'q'p'ug'p'v'w'p'f' g't' " c'p' { "q'v'j' g't' "c'i' t'ggo' gpv'q't' "k'p'u's't' w'o' g'p'v'v'q' "y' j' k'ej' "Uwdtgekr kgpv'ku'c' "r' c't'v' { "q't' "d' { "y' j' k'ej' "Uwdtgekr kgpv'q't' " c'p' { "q'h'ku' "r' t'q'r' g't' v'k'u' "o' c' { "d'g' "d'q'w'p'f' "q't' "c'h'g'ev'g'f' 0' "P' q' "c'w'j' q't'k'v' c'v'k'qp' "e'q'p'ug'p'v' "h'eg'p'ug' "c'r' r' t'q'x'c'n'q'h' " h'k'k'p'i' "q't' "t'g'i' k'u't'c'v'k'qp' "y' k'j' "q't' "p'q'v'k'k'ec'v'k'qp' "v'q' "c'p' { "i' q'x'g't'p'o' g'p'v'e'n'd'q'f' { "q't' "t'g'i' w'r'c'v'q't' { "q't' "u'w'r' g't'x'k'u'q't' { " c'w'j' q't'k'v' "ku' "t'g's' w'k't' g'f' "h'q't' "v'j' g' "g'z'g'ew'k'q'p' "f' g'r'k'x'g't' { "q't' "r' g't'h'q'to' c'p'eg' "d' { "Uwdtgekr kgpv'q'h'v'j' ku'Ci' t'ggo' gpv'0' "

d0''Dl'p'f' l'p'i' 'Q'd'r'k'i' c'v'k'qp'0' "V'j' ku'Ci' t'ggo' gpv'j' cu' "d'g'g'p'f' w'f' "g'z'g'ew'g'f' "c'p'f' "f' g'r'k'x'g't' g'f' "d' { "Uwdtgekr kgpv'c'p'f' " e'q'p'u'k'w'w'g'u'c' "r'g'i' c'n' "x'c'r'k'f' "c'p'f' "d'l'p'f' l'p'i' "q'd'r'k'i' c'v'k'qp'q'h'Uwdtgekr kgpv' "g'p'h'q't'eg'c'd'g' "k'p' "c'ee'q't'f' c'p'eg' "y' k'j' "ku' " v'g't'o' u' "u'w'd'l'g'ev'v'q' "v'j' g' "r'c'y' u' "q'h' "d'c'p'm't' w'r' v'e' { . "k'p'u'q'x'g'p'e' { . "q't' "q'v'j' g't' "u'k'o' k'r'c't' "r'c'y' u' "c'h'g'ev'k'p'i' "v'j' g' " g'p'h'q't'ego' gpv'q'h'et'g'f' k'q't'u'o't'k'i' j' w'i' g'p'g't'c'm' { 0' "

e0''P' q'U'q'r'k'ek'c'v'k'qp'0'Uwdtgekr kgpv'u'q'h'k'eg't'u' "go' r' n'q' { g'g'u' "c'p'f' "c'i' g'p'u' "uj' c'm'p'g'k'j' g't' "u'q'r'k'ek'v'p'q't' "c'ee'g'r' "v' i' t'c'w'k'k'g'u' "h'c'x'q't'u' "q't' "c'p' { "k'v'g'o' "q'h' "o' q'p'g'v'c't' { "x'c'n'w'g' "h'q'o' "e'q'p'v't'c'ev'q't'u' "r' q'v'g'p'v'c'n' "e'q'p'v't'c'ev'q't'u' "q't' "r' c't'v'k'u' " v'q' "u'w'd'c'i' t'ggo' gpv'0'P' q' "o' go' d'g't' "q't' "f' g'r'g'i' c'v'g' "v'q' "v'j' g' "E'q'p'i' t'g'u' "q'h'v'j' g' "W'p'k'g'f' "U'c'v'g'u' "q't' "U'c'v'g' "q'h'Q't'g'i' q'p' " go' r' n'q' { g'g' "uj' c'm' "d'g' "c'f' o' k'w'g'f' "v'q' "c'p' { "uj' c't'g' "q't' "r' c't'v'q'h'v'j' ku'Ci' t'ggo' gpv'q't' "c'p' { "d'g'p'g'h'k'v'c't'k'k'p'i' " v'j' g't'g'h'q'o' 0' "

f 0''P' K' O' U' E' q' o' r' k' c' p' e' g' 0' "D' { "c'ee'g'r' v'k'p'i' "H' "4242' "hwpf' u' "Uwdtgekr kgpv'eg't'v'k'g'u'v'j' c'v'k'v'j' cu' "o' g'v'P' c'v'k'q'p'c'n' " k'p'ek'f' g'p'v'0' c'p'c'i' go' g'p'v'U' { u'ng'o' *P' K' O' U' "e'q'o' r' k'c'p'eg' "c'ev'k'x'k'k'g'u' "q'w'w'k'p'g'f' "k'p' "v'j' g' "Q't'g'i' q'p' "P' K' O' U' " T'g's' w'k't'go' g'p'u' "h'q'ec'v'g'f' "v'j' t'q'w'i' j' "v'j' g' "QGO' "c'v' " [j' w'r' <1y' y' q't'g'i' q'p'f' q'x' l'QGO' l'go' t'g'u'q'w't'eg'u'l'R'p'p'u'a'Cu'g'u'uo' g'p'u'l'R'c'i' g'u'l'P' K' O' U' "e'ur' z' "](#) "

V'j' g'y' c't't'c'p'v'k'u'ugv'htq'v'j' 'lp'v'j' ku'ugevkqp'ctg'lp'cf'f'k'k'q'p'v'q' "c'p'f' "p'q'v'lp' "h'k'g'w'q'h' "c'p' { "q'v'j' g't' "y' c't't'c'p'v'k'u'ugv' " h'q't'v'j' "lp'v'j' ku'Ci' t'ggo' gpv'q't' "l'o' r' n'g'f' "d' { "r'c'y' 0' "

: 0''T'g'e'q't'f' u'0' c'k'p'v'g'p'c'p'eg'c'p'f' 'C'ee'g'u' "C'w'f' k'v'0' "

c0''T'g'e'q't'f' u' 'C'ee'g'u'v'q' "T'g'e'q't'f' u'c'p'f' 'H'c'ek'k'k'g'u'0' "Uwdtgekr kgpv'uj' c'm' "o' c'n'g' "c'p'f' "t'g'v'c'k'p' "r' t'q'r' g't' "c'p'f' " e'q'o' r' n'g'v' "d'q'q'm'i' "q'h't'g'e'q't'f' "c'p'f' "c'ee'q'w'p'v'c'p'f' "o' c'k'p'v'c'k'p' "c'm' "h'k'ue'c'n't'g'e'q't'f' u' "t'g'r'c'v'g'f' "v'q' "v'j' ku'Ci' t'ggo' gpv' " c'p'f' "v'j' g' "R't'q'l'g'ev'v'k'p' "c'ee'q't'f' c'p'eg' "y' k'j' "c'm' "l'r' r' h'ec'd'g' "i' g'p'g't'c'm' { "c'ee'g'r' v'g'f' "c'ee'q'w'p'v'k'p'i' "r' t'k'p'ek'r' "g'u' " "

k0 Uwdtgekr kgpv'uj cml'r tqxkf g'vq"QGO "eqr lgu'qh'cm'T gs wguu'hqt 'Rtqr qucnu'qt "qyj gt "uqrkckvqpu" hqt 'r tqewtgo gpw'cpv'ekr cvgf "vq'dg'hqt"&322.222"qt "o qtg'cpf "vq'r tqxkf g'vq"QGO . "wr qp'tgs wguu' d{ "QGO . "uwej "f qewo gpw'hqt'r tqewtgo gpw'hqt'nguu'y cp"&322.2220Uwdtgekr kgpv'uj cml'penw' g' y kj "ku'THI" c'rkuv'qh'cm'r tqewtgo gpw'kuwgf "f wtkpi 'yj g'r g'rtkf "eqxgtgf "d{ "y' g'tgr qt'0

kk0 Cml'uwcdi tgggo gpw. 'y j gj gt "pgi qv'cvf "qt "eqo r gv'kxgn{ "dkf "cpf "y kj qw'tgi ctf "vq" f qmct "xcmg. " uj cml'dg'eqpf wv'gf "kp" c' o cppgt "y cv'gpeqwtci gu'fck "cpf "qr gp'eqo r gv'kxgp "vq" yj g' o czko wo " r tcevecl'gz vgpv'r quukdr0Cml'uqrg/uqwtg'r tqewtgo gpw'kp "gz eguu'qh"&322.222"o wuv'tgegl'g" r tkqt "y tkwgp" cr r tqxcn'lt qo "QGO "kp" cf f kxgp "vq" cp { "qyj gt "cr r tqxcn'ltgs wktgf "d{ "rcy "cr r r'ecdr" vq"Uwdtgekr kgpv'0" Lw'k'k'ecv'k'p' hqt "uqrg/uqwtg'r tqewtgo gpv'kp "gz eguu'qh"&322.222"uj qw'f " kpenw' g'c' f guetkr v'k'p' qh' yj g' r tqi tco "cpf "y j cv'ku'dgkpi "eqpvtcev'gf "hqt. "cp" g'zr r'epc'v'k'p' qh' yj { "k' ku'p'geguuct { "vq" eqpvtcev'p'p'eqo r gv'kxgn{ . "ko g' eqpvtcev'p'p'eqo "cpf "cp { "qyj gt 'r g'v'k'p'p'v' kphqto cv'k'p'0" k'v'gtci gpe { "ci tgggo gpw'dgy ggp "wpku'qh'i qxgtpo gpv'ctg' g'z'ew'gf "lt qo "y ku' r tqxkukp'0

kk0 Uwdtgekr kgpv'uj cml'dg'crgt'v'v'q" qti cpk' cv'k'p'cn'eqp'hr'kw' qh' l'p'v'gt'gu'v'qt "p'q'p' eqo r gv'kxg' r tceveku' co qpi "eqpvtcev'qtu' yj cv' o c { "t'g'ut'lev'qt "g'ko k'p'cv'g' eqo r gv'kxgp "qt "qyj gty kug' t'g'ut'cl'p' v'cf g'0 Eqpvtcev'qtu' yj cv' f g'xgnr "qt "f t'ch'ur gek'k'ec'v'k'p' u. "tgs wkt go gpw. "ucvgo gpw'qh' y qtm' qt "Tgs wguu' hqt "Rtqr qucnu" *THR+ hqt "c' r tqr qugf "r tqewtgo gpv'uj cml'dg' g'z'ew'gf "lt qo "dkf f kpi "qt "u'wdo k'k'pi " c' r tqr qucn'v'q' eqo r gv'g' hqt "y g' cy ctf "qh' uwej "r tqewtgo gp'0Cp { "tgs wguu' hqt "gz go r v'k'p' o wuv'dg' " u'wdo kwgf "kp' y tkkpi "vq" QGO 0"

kx0 Uwdtgekr kgpv'ci tggv' yj cv. "vq" yj g'gz v'gpv'k' w'guu' eqpvtcev'qtu. "uwej "eqpvtcev'qtu' u'j cml'wug' uo cm " o k'p'qt'k'v' . "y qo gp/ qy pgf "qt "f k'ucf xcp'vci gf "dw'k'p'guu' eqp'egt'pu' cpf "eqpvtcev'qtu' qt "u'wdeq'pvtcev'qtu' vq' yj g'gz v'gpv'r tcevecl'dr0""

d0 "Rwtej cugu'epf 'O cpci go gpv'qh'Rtqr gtv' 'epf 'Gs wkr o gpv="Tgeqtf u0" Uwdtgekr kgpv'ci tggv'vq" eqo r n{ "y kj "cm'cr r r'ecdr' hgf g'cni'tgs wkt go gpw' t'gh'gt'p'egf "kp" Gz' j kdk' D. "Uge'v'k'p' "RKE 08" vq' yj ku' Ci tgggo gpv'cpf "r tqegf w'gu' hqt "o cpci kpi "cpf "o cl'p'v'cl'p'kpi "tgeqtf u'qh'cm'r wtej cugu'qh'r tqr gtv' "cpf " gs wkr o gpv' y km "cv'c' o k'p'lo wo . "o ggv' yj g' h'q'ny kpi "tgs wkt go gpw<"

k0"" Cml'r tqr gtv' "cpf "gs wkr o gpv'r wtej cugf "w'p'f gt "y ku'ci tgggo gpv. 'y j gj gt "d{ "Uwdtgekr kgpv'qt "c" eqpvtcev'qt. "y kml'dg'eqpf wv'gf "kp" c' o cppgt "r tqxkf kpi "hwn'icpf "qr gp'eqo r gv'kxgp "cpf "kp" ceeqtf c'peg' y kj "cm'cr r r'ecdr' r tqewtgo gpv'tgs wkt go gpw. "kpenw' kpi "y kj qw' h'ko k'c'v'k'p' "QTU" ej cr v'gtu'49; C. "49; D. "49; E. "cpf "r wtej cugu'uj cml'dg' t'geqtf gf "cpf "o cl'p'v'cl'p'gf "kp" Uwdtgekr kgpv'u" r tqr gtv' "qt "gs wkr o gpv' k'p'x'gp'v'qt { "u'f u'vgo 0""

kk0"" Uwdtgekr kgpv'u' r tqr gtv' "cpf "gs wkr o gpv't'geqtf u'uj cml'penw' g<" c' f guetkr v'k'p' qh' yj g' r tqr gtv' "qt " gs wkr o gpv=" yj g' o cpw'c'ewt'gt' u' u'gt'k'cn'p'wo dgt. "o qf g'n'p'wo dgt. "qt "qyj gt "k'f gp'v'k'k'ec'v'k'p' p'wo dgt=" yj g' u'qwtg' qh' yj g' r tqr gtv' "qt "gs wkr o gpv. "kpenw' kpi "y j g' Ecw'ny "qh' Hgf g'cni'F qo gu'k' "Cuuk'c'p'eg" *EHF C+ "p'wo dgt=" p'co g' qh' r gtu'q'p' qt "gp'v'v' { "j q'f kpi "v'k'rg' v'q' yj g' r tqr gtv' "qt "gs wkr o gpv=" yj g' ces w'k'k'k'p' f cv'g=" equv' cpf "r gtegp'vci g' qh' Hgf g'cni' r ct'v'ekr cv'k'p' kp' yj g' equv=" yj g' r'q'ec'v'k'p' . "wug' cpf " eqpf k'k'p' qh' yj g' r tqr gtv' "qt "gs wkr o gpv=" cpf "cp { "w'ko cv'g' f kur qu'k'k'p' f cv'c' "kpenw' kpi "y j g' f cv'g' qh' f kur qucn'icpf "ucng' r t'k'eg' qh' yj g' r tqr gtv' "qt "gs wkr o gpv'0

kk0C "r j { u'lecl'k'p'x'gp'v'qt { "qh' yj g' r tqr gtv' "cpf "gs wkr o gpv' o wuv'dg' v'cng'p' cpf "y j g' t'guw'nu' t'geq'p'ek'rgf " y kj "y j g' r tqr gtv' "cpf "gs wkr o gpv't'geqtf u'cv'ig'cu'v'q'peg' g'x'gt { "y q" { g'ctu'0""

kx0" Uwdtgekr kgpv' o wuv'f g'xgnr "c" eqpvt'q'n' u'f u'vgo "vq" g'puw't'g'cf gs w'cv'g' uch'gi w'ctf u'vq' r t'g'x'gpv' h'quu. " f co ci g. "qt "y j gh'v' qh' yj g' r tqr gtv' "cpf "gs wkr o gpv'0" Uwdtgekr kgpv'uj cml'k'p'x'g'uki cv'g' cp { "h'quu. " f co ci g. "qt "y j gh'v' cpf "uj cml'r tqxkf g' yj g' t'guw'nu' qh' yj g' k'p'x'g'uki cv'k'p' vq" QGO "wr qp'tgs wguu'0""

x0"" Uwdtgekr kgpv' o wuv'f g'xgnr . "qt "tgs wkt g' ku' eqpvtcev'qtu' vq' f g'xgnr . "cf gs w'cv'g' o cl'p'v'p'c'peg" r tqegf w'gu' vq' h'ng'g' yj g' r tqr gtv' "cpf "gs wkr o gpv'kp' i q'qf "eqpf k'k'p'0"

k0'' Uwdtgekr kgpv'hcku'vq'r gthqto 'vj g'Rtqlgev'y kj kp'vj g'vko g'ur gekhgf 'j gtgkp'qt'cp{'gz vgpukqp"
vj gtgqhq'qt'eqo o gpego gpv."eqpvkpwv'kp'qt'vko gn{'eqo r ngvqp'qh'vj g'Rtqlgev'd{'Uwdtgekr kgpv'ku."
hqt'cp{'tgcupp.'tgpf gtgf 'ko r tqdcdrg.'ko r quukdrg.'qt'kngi cn'qt"

k0''QGO 'hcku'vq'tgegkxg'hwpf kpi . 'cr r tqr tkv'kpu.'hko kcv'kpu'qt'qvj gt'gzr gpf kwtg'cwj qtkv' "
uw'hlekpv'vq'cmqy 'QGO . 'kp'vj g'gz gtekug'qh'ku'tgcuqpcdrg'cf o kpkntcvkxg'f kuetg'v'kp.'vq'eqpvkpwg"
vq'o cng'r c{o gpu'hqt'r gthqto cpeg'qh'vj ku'Ci tgggo gpv'qt"

k0''Hgf gtcn'qt'ucv'g'rcy u.'twgu.'tgi wv'kpu'qt'i wkf gr'kpu'ctg'o qf kkgf'qt'kpwtr tgvf'kp'uwej 'c'y c{"
vj cv'vj g'Rtqlgev'ku'pq'mpi gt'cmqy cdrg'qt'pq'mpi gt'grki kdr'g'ht'hwpf kpi 'w'pf gt'vj ku'Ci tgggo gpv' "
qt"

kx0''Vj g'Rtqlgev'y qwf 'pqv'r tqf weg'tguvnu'eqo o gpuwcv'g'y kj 'vj g'hwv'j gt'gzr gpf kwtg'qh'hwpf u'qt"

x0' Uwdtgekr kgpv'v'cngu'cp{'cev'kqp'r gtv'k'kpi 'vq'vj ku'Ci tgggo gpv'y kj qw'vj g'er r tqx'cn'qh'QGO 'cpf "
y j k'ej 'w'pf gt'vj g'r tqx'kuk'kpu'qh'vj ku'Ci tgggo gpv'y qwf 'j cxg'tgs wktgf 'vj g'er r tqx'cn'qh'QGO 0'

xk0'QGO 'f g'vgo k'p'gu'vj gt'g'ku'c'o cvgt'k'cn'o kut gr t'gug'p'v'k'p.'gtt'qt'k'p'ceewtce{'k'p'Uwdtgekr kgpv'v' "
cr r n'k'cv'k'p'0'

d0''Vgt o k'p'cv'k'p'd{'Uwdt gekr kgpv'0'Uwdtgekr kgpv'o c{'v'gto k'p'cv'g'y ku'Ci tgggo gpv'gh'g'v'k'g'w' r qp "
f gr'k'gt {'qh'y tkw'gp'pq'v'eg'qh'v'gto k'p'cv'k'p'v'q'QGO . 'qt'cv'u'wej 'rc'v'gt'f'cv'g'cu'bo c{'dg'gu'cd'rk'uj gf 'd {" "
Uwdtgekr kgpv'k'p'u'wej 'y tkw'gp'pq'v'eg.'k'h'

k0' Vj g'tgs w'k'kg'm'ec'n'hwpf kpi 'vq'eqpvkpwg'vj g'Rtqlgev'dgeqo gu'w'p'cx'k'cd'rg'v'q'Uwdtgekr kgpv'qt"

k0' Hgf gtcn'qt'ucv'g'rcy u.'twgu.'tgi wv'kpu'qt'i wkf gr'kpu'ctg'o qf kkgf'qt'kpwtr tgvf'kp'uwej 'c'y c {"
vj cv'vj g'Rtqlgev'ku'pq'mpi gt'cmqy cdrg'qt'pq'mpi gt'grki kdr'g'ht'hwpf kpi 'w'pf gt'vj ku'Ci tgggo gpv' "
"

e0''Vgt o k'p'cv'k'p'd{'G'k'j gt 'R'ct'v'0'G'k'j gt 'R'ct'v'0'c c{'v'gto k'p'cv'g'y ku'Ci tgggo gpv'w' r qp'cv'g'cu'v'g'p'f c {" u "
pq'v'eg'v'q'vj g'q'vj gt'R'ct'v'0'cpf 'h'ck'nt'g'qh'vj g'q'vj gt'R'ct'v'0'v'q'ewt'g'y kj kp'vj g'r g'k'q'f 'r tqx'k'gf 'k'p'vj g "
pq'v'eg.'k'h'vj g'q'vj gt'R'ct'v'0'h'cku'v'q'eqo r n'f'y kj 'cp{'qh'vj g'v'gto u'qh'vj ku'Ci tgggo gpv' "
"

f 0' U'g'w'go gpv'w' r qp'Vgt o k'p'cv'k'p'0'k' o gf k'cv'gn'w' r qp'v'gto k'p'cv'k'p'w'pf gt'U'g'ev'k'p'u'32@00'x0'qt'xk0'pq "
I t'cpv'Hwpf u'uj c'm'd'g'f'kud'wtug'f'd{'QGO . 'cpf'Uwdtgekr kgpv'uj c'm't'g'w'p'v'q'QGO 'I t'cpv'Hwpf u "
r t'g'x'k'q'w'w'f'f'kud'wtug'f'v'q'Uwdtgekr kgpv'd{'QGO 'k'p'ceeq't'f'c'p'eg'y kj 'U'g'ev'k'p'8@'cpf 'vj g'v'gto k'p'cv'k'p' "
r c't'v'0'c c{'r'w'uw'g'c'f'f'k'k'q'p'c'n't'go gf k'gu'k'p'rcy 'qt'gs w'k'v'0'w' r qp'v'gto k'p'cv'k'p'r w'uw'c'p'v'q'cp{'q'vj gt "
r tqx'k'k'p'k'p'vj ku'U'g'ev'k'p'32.'pq'hw'v'j gt'I t'cpv'Hwpf u'uj c'm'd'g'f'kud'wtug'f'd{'QGO 'cpf'Uwdtgekr kgpv' "
uj c'm't'g'w'p'hwpf u'v'q'QGO 'k'p'ceeq't'f'c'p'eg'y kj 'U'g'ev'k'p'8@.'gz'egr v'vj cv'Uwdtgekr kgpv'o c{'r c {'.'cpf "
QGO 'uj c'm'f'kud'wtug.'hwpf u'ht'q'dr'ki c'v'k'p'u'k'p'ewt'g'f'cpf 'cr r tqx'gf'd{'QGO 'w'v'q'vj g'f'c {'vj cv'vj g "
p'q'p/v'gto k'p'cv'k'p' r c't'v'0't'geg'k'x'g'v'j g'p'q'v'eg'qh'v'gto k'p'cv'k'p'0'v'gto k'p'cv'k'p'qh'vj ku'Ci tgggo gpv'f'q'gu'p'q'v' "
t'g'r'k'x'g'Uwdtgekr kgpv'qh'cp{'q'vj gt'v'gto 'qh'vj ku'Ci tgggo gpv'vj cv'bo c{'u'w'x'k'g'v'gto k'p'cv'k'p.'k'p'ew'f'k'p' "
y kj q'w'w'ko k'cv'k'p'U'g'ev'k'p'u'33@'cpf 'e0' "
"

330' I GP'GT'CN'RT'QX'K'Q'PU'

c0''k'p'f go p'k'v'0''Vq'vj g'gz v'gp'v'cwj qtk'gf 'd {'rcy . 'T'gekr kgpv'uj c'm'f'g'hp'f '*u'w'd'g'ev'v'q'QTU'ej cr w'gt "
3: 2+'k'p'f go p'k'v'0'. 'uc'x'g'cpf 'j q'r 'j c'to r'gu'U'QGO 'cpf 'ku'q'h'h'eg'tu.'go r m'j {g'gu'cpf 'ci g'pu'ht'qo 'cpf "
ci c'k'p'u'cp {'cpf 'c'm'ien'ko u.'uw'ku.'cev'k'p'u.'r tq'eg'gf k'p'i u.'h'qu'gu.'f co ci gu.'h'cd'k'k'v'0'cpf 'eq'w't'v'cy c't'f u "
k'p'ew'f'k'p'i 'eq'uw'. 'gzr g'p'ugu.'cpf 'c'w'q't'p'g'f'w'g'g'u'k'p'ew't'g'f' t'g'r'v'g'f'v'q'cp {'c'ew'cn'q't'c'ng'i gf 'cev'qt "
qo k'uk'p'd {'T'gekr kgpv.'qt'ku'go r m'j {g'gu.'ci g'pu'qt'eq'p't'cev'q'tu'0'Vj ku'U'g'ev'k'p'uj c'm'uw'x'k'g' "
gzr k'cv'k'p'qt'v'gto k'p'cv'k'p'qh'vj ku'Ci tgggo gpv' "
"

d0''F kur wg'T guqmwkqp0''Vj g'Rctvku'uj cmi'cwgo r v'lp'i qqf 'hckj 'vq'tguqrg'cp { 'f kur wg'ctkupi 'qww'qh' y ku'Ci tgggo gpv'0'k'cf f kkkp. 'y g'Rctvku'o c { 'ci tgg'vq'wkkk g'c'lqkpw { 'ugrgevgf 'o gf kcvqt 'qt' ctdktcvqt 'hqt'pqp/dlpf kpi 'ctdktcvkqp+'vq'tguqrg'y g'f kur wg'uj qt v'qh'rkki cvkqp0''Gcej 'r ctv { 'uj cmi' dgct 'ku'qy p'equu'kpewtgf 'wvf gt 'y ku'Ugevkqp'330d0'

e0''Tgur qpudkiv { 'hqt 'I t cpv'Hwvf u0''Cp { 'tgekr kgpv'qh'I t cpv'Hwvf u. 'r wtuwcpv'vq'y ku'Ci tgggo gpv'y kj " QGO . 'uj cmi'cuwo g'uqrg'hcdkiv { 'hqt'y cv'tgekr kgpv'u'dtgej 'qh'y g'eqpf kkkpu'qh'y ku'Ci tgggo gpv. " cpf 'uj cm'wr qp'uwej 'tgekr kgpv'u'dtgej 'qh'eqpf kkkpu'y cv'tgs wktgu'QGO 'vq'tgwtp'hwvf u'vq'y g' HGO C. 'j qif 'j cto rguu'cpf 'kpf go plh { 'QGO 'hqt'cp'co qwpv'gs wcn'vq'y g'hwvf u'tgegkxgf 'wvf gt 'y ku' Ci tgggo gpv'qt 'k'hgi cni'ko kcvkpu'cr r n { 'vq'y g'tgekr kgpv'u'kpf go plh'ecvqp'cdkiv { . 'y g' kpf go plh'ecvqp'co qwpv'uj cmi'dg'y g'o czko wo 'co qwpv'qh'hwvf u'cxckrdng'hqt'g'zr gpf kwtg. " kpenf kpi 'cp { 'cxckrdng'eqv'kpi gpe { 'hwvf u'qt'qy g't'cxckrdng'pqp/cr r tqr tkv'gf 'hwvf u. 'wr 'vq'y g' co qwpv'tgegkxgf 'wvf gt 'y ku'Ci tgggo gpv'0'

f 0''Co gpf o gpv'0''Vj ku'Ci tgggo gpv'o c { 'dg'co gpf gf 'qt'gz'v'p'gf 'qpn { 'd { 'c'y tkwgp'kpu'wo gpv'uki pgf " d { 'dqy 'Rctvku'cpf 'cr r tqxgf 'cu'tgs wktgf 'd { 'cr r h'ecdrng'rcy 0''

g0''F wr h'ecv' Rc { o gpv'0''Uwdtgekr kgpv'ku'p'qv'gp'v'krgf 'vq'eqo r gpuc'v'kqp'qt'cp { 'qy g't'hto 'qh'f wr h'ecv. " qxgt'cr r kpi 'qt'o wnk'rg'r c { o gpv'u'ht'y g'uco g'y qtnr'g'htqo gf 'wvf gt 'y ku'Ci tgggo gpv'htqo 'cp { " ci gpe { 'qh'y g'Ucv'g'qh'Qt'gi qp'qt'y g'W'p'k'gf 'Ucv'gu'qh'Co g't'ec'qt'cp { 'qy g'r ctv { . 'qti cpk' cvkqp'qt' kpf k'kf wcn'0'

h0''P q'Vj kf 'Rct v' 'Dgpg'hekt lgu0''QGO 'cpf 'Uwdtgekr kgpv'ct'g'y g'qpn { 'Rctvku'vq'y ku'Ci tgggo gpv' cpf 'ct'g'y g'qpn { 'Rctvku'gp'v'krgf 'vq'g'phqte'g'ku'v'gto u'0''P q'y kpi 'k'p'y ku'Ci tgggo gpv'i k'x'gu. 'ku'k'p'v'p'gf 'vq'i k'x'g. 'qt'uj cmi'dg'eqp'ut'wgf 'vq'i k'x'g'qt' r tqx'k'f'g'cp { 'd'g'p'g'h'k'v'qt' t'k'j v. 'y j g'y g't'f'k'g'w' { 'qt'k'p'f'k'g'w' { . " vq'c'y k'f' r'gtu'qp'w'p'rgu'u'wej 'c'y k'f' r'gtu'qp'ku'k'p'f'k'x'f'w'cm' { 'k'f'g'p'v'k'k'f' { 'd { 'p'co g'j' g't'g'k'p' { 'g'zr t'guun' { " f'g'uet'k'd'g'f'cu'cp'k'p'v'p'gf 'd'g'p'g'h'ek't { 'qh'y g'v'gto u'qh'y ku'Ci tgggo gpv'0'

Uwdtgekr kgpv'c'emp'qy r'f' i gu'cpf 'ci tgg'u'y cv'y g'H'g'f'g't'cn'I qxgtpo gpv.'c'dug'p'v'g'zr t'guu'y tkwgp" eqp'ug'p'v'd { 'y g'H'g'f'g't'cn'I qxgtpo gpv.'ku'p'q'v'c'r ctv { 'vq'y ku'Ci tgggo gpv'cpf 'uj cmi'p'q'v'd'g'u'wd'g'ev'vq" cp { 'q'd'ri cvkpu'qt' h'cd'k'k'v'ku'v'q'Uwdtgekr kgpv.'eq'p't'cev't'qt'cp { 'qy g'r ctv { '*y j g'y g't'p'q'v'c'r ctv { " vq'y g'Ci tgggo gpv+'r'g't'v'k'p'k'pi 'vq'cp { 'o c'w'g't'g'u'w'k'p'i 'ht'qo 'y g'y ku'Ci tgggo gpv'0'

i 0''P q'v'egu0''Gzegr v'cu'q'y gty k'g'g'zr t'guun' { 'r tqx'k'f'gf 'k'p'y ku'Ugevkqp. 'cp { 'eqo o w'p'k'ec'v'k'p'u'd'g'y g'g'p'y g' r ctv'ku'j' g't'g'v'q'qt'p'q'v'k'eg'v'q'd'g'i k'x'g'p'j' g't'g'w'p'f'gf 'uj cmi'dg'i k'x'g'p'k'y t'k'k'p'i 'd { 'r'gtu'q'p'cn'f'g'rx'g't' { . " h'ceuko k'g.'go c'k'i'qt'o c'k'k'p'i 'y g'uco g'd { 't'g'i k'v'g't'gf 'qt'eg't'v'k'k'f' { 'o c'k'n'r'q'uci g'r t'g'r c'k'f' "vq" Uwdtgekr kgpv'qt' QGO 'cv'y g'cr r t'q'r t'k'v'g'cf f' t'g'u'u'qt'p'wo d'g't'ug'v'ht'q'y 'qp'y g'uki p'c'w't'g'r'ci g'qh'y ku' Ci tgggo gpv.'qt'vq'uwej 'qy g't'cf f' t'g'u'gu'qt'p'wo d'g'tu'cu'g'k'y g't' r ctv { 'o c { 'j' g't'g'ch'g't'k'p'f'k'ec'v'g'r' wtuwcpv' vq'y ku'Ugevkqp0''Cp { 'eqo o w'p'k'ec'v'k'p'qt'p'q'v'k'eg'v'q'cf f' t'g'u'ug'f' { 'cp'f' 'ug'p'v'd { 't'g'i k'v'g't'gf 'qt'eg't'v'k'k'f' { 'o c'k'i' u'j cmi'dg'f' g'go g'f 'f'g'rx'g't'gf 'w'r'q'p't'g'eg'k'r'v'qt't'g'h'w'cn'q'h't'g'eg'k'r'v'0''Cp { 'eqo o w'p'k'ec'v'k'p'qt'p'q'v'k'eg' " f'g'rx'g't'gf 'd { 'h'ceuko k'g'uj cmi'dg'f' g'go g'f 'vq'd'g'i k'x'g'p'y j g'p't'g'eg'k'r'v'q'h'y g'v'c'p'uo k'uk'q'p'ku'i g'p'g't'c'v'f' " d { 'y g't'c'p'uo k'v'k'p'i 'o c'ej k'p'g'0''Cp { 'eqo o w'p'k'ec'v'k'p'qt'p'q'v'k'eg'd { 'r'gtu'q'p'cn'f'g'rx'g't' { 'uj cmi'dg'f' g'go g'f " vq'd'g'i k'x'g'p'y j g'p'c'ew'cm' { 'f'g'rx'g't'gf 0''Cp { 'eqo o w'p'k'ec'v'k'p'd { 'go c'k'i'uj cmi'dg'f' g'go g'f 'vq'd'g'i k'x'g'p' y j g'p'y g't'g'eg'k'r'k'p'v'q'h'y g'go c'k'i'c'emp'qy r'f' i g'u't'g'eg'k'r'v'q'h'y g'go c'k'0''Vj g'r ctv'ku'c'nu'q'o c { " eqo o w'p'k'ec'v'g'd { 'v'g'r'g'r'j' p'g'g. 't'g'i w'rc't' { 'o c'k'i'qt'q'y g't' { 'o g'c'p'u. 'd'w'u'we'j 'eqo o w'p'k'ec'v'k'p'u'j cmi'p'q'v'd'g' " f'g'go g'f 'P q'v'egu'w'p'f'gt'y ku'Ugevkqp'w'p'rgu'u't'g'eg'k'r'v'd { 'y g'q'y g't' r ctv { 'ku'g'zr t'guun' { 'c'emp'qy r'f' i g'f 'k'p' " y t'k'k'p'i 'd { 'y g't'g'eg'k'x'k'p'i 'r ctv { 0''

j 0''I qxgt'p'k'pi 'Ncy . 'Eqp'ug'p'v'v'q' Lwt'k'f' k'ev'k'p'0''Vj ku'Ci tgggo gpv'uj cmi'dg'i qxgtp'gf 'd { . 'eqp'ut'w'gf 'k'p' c'ee'q't'f'c'p'eg'y k'y . 'cpf 'g'p'h'q't'eg'f 'w'p'f'gt'y g'rcy u'q'h'y g'Ucv'g'qh'Qt'gi qp'y k'y q'w't'g'i c't'f'vq'r' t'k'p'ek'r'rgu' qh'eq'p'h'ek'w'q'h'rcy 0''Cp { 'em'ko . 'cev'k'p. 'u'w'k'v'qt' r' t'q'eg'g'f'k'p'i '*eq'm'g'e'v'k'g'n' { . 'o'Em'ko o'-'d'g'y g'g'p'QGO "

Y CUEQ'EQWPV["

D{ 'aaaaaaaaaaaaaaaaaaaaaaaaaaaaaa "

"

P co g" 'aaaaaaaaaaaaaaaaaaaaaaaaaaaaaa "

*r tkpvgf +"

F cvg' 'aaaaaaaaaaaaaaaaaaaaaaaaaaaaaa "

"

CRRTQXGF 'CU'VQ'NGI CN'UWHHEKGP E["

*Kt'gs wktgf 'hqt 'Uwdtgekr lgpv+ "

"

D{ 'aaaaaaaaaaaaaaaaaaaaaaaaaaaaaa "

Uwdtgekr lgpv+ 'Ngi cn'Eqwpugn "

"

F cvg' 'aaaaaaaaaaaaaaaaaaaaaaaaaaaaaa "

"

Uwdtgekr lgpv' Rt qi t co 'Eqpwcev<'

Uj gtkf cp' O eErngmp "

Go gti gpe{ 'O cpci gt "

Y cueq'Eqwpv{ ""

733"Y cuj lpi vqp'Uv.'Uwkg"324"

Vj g'F cmgu."QT"; 927: "

763/728/49; 2"

uj gtkf cpo B eqly cueqQt0w"

"

"

Uwdtgekr lgpv' HkuecnEqpwcev<'

O kng' O kf f rnvqp "

Hkpcpeg' F k gevqt "

Y cueq'Eqwpv{ ""

733"Y cuj lpi vqp'Uv.'Uwkg"429"

Vj g'F cmgu."QT"; 927: "

763/728/4993"

o kngo B eqly cueqQt0w"

"

UVCVG'QHQTGI QP.'bevpi 'd{ 'j tqwi j 'ku'Qtgi qp"

O kktct{ 'F gr ctvo gpv.'Qhleg'qh'Go gti gpe{ 'O cpci go gpv'

D{ 'aaaaaaaaaaaaaaaaaaaaaaaaaaaaaa "

"

Ucpvqp'Vj qo cu"

O kki cvkqp'cpf 'Tgeqxtg{ 'Ugtxlegu'Ugevkqp'O cpci gt.'QGO ""

"

F cvg' 'aaaaaaaaaaaaaaaaaaaaaaaaaaaaaa "

"

CRRTQXCN'HQT'NGI CN'UWHHEKGP E["

"

D{ ""Uco vgn'D0\ gli rgt'xlc"go ckr'

Ugpkqt'Cuukvcpv'Cwqtpg{ 'I gpgtcn"

"

F cvg"Qevdgt'35.'4242"

"

"

QGO 'Rt qi t co 'Eqpwcev<'

lko 'Lwpi rpi "

Rtqi tco 'Eqqtf kpcvqt.'QGO "

Qtgi qp'O kktct{ 'F gr ctvo gpv'

Qhleg'qh'Go gti gpe{ 'O cpci go gpv'

RQ'Dqz'36592"

Ucrgo .'QT"; 952; /7284"

725/59: /5774"

lko lwpri rpi B ucvgQt0w"

"

QGO 'HkuecnEqpwcev<'

P lenk'Rqy gtu"

I tcpv' Ceeqwpvcpv.'QGO "

Qtgi qp'O kktct{ 'F gr ctvo gpv'

Qhleg'qh'Go gti gpe{ 'O cpci go gpv'

RQ'Dqz'36592"

Ucrgo .'QT"; 952; /7284"

725/59: /5956"

plenkr qy gtuB ucvgQt0w"

GZJ KDK'C"

Rtqlgev'F guetkr vlap'cpf 'Dwf i gv'

K'Rt qlgev'F guet kr vlap'

"

Vj g'Hl 4242'GO RI 'Rtqi tco 'hewugu'qp'vj g'f g'xgnr o gpv'cpf 'uwvckpo gpv'qh'eqtg'ecr cdkkkgu'cu'qwkpgf "

kp'vj g'P cvkqpcn'Rtgr ctgf pguu'Utcvgi {O'Rctvkwrt'go r j cuku'ku'r nceg' "qp'dwkr kpi 'cpf 'uwvckkpi "

ecr cdkkkgu'vj cv'cf f tguu'j ki j 'eqpugs wpeg'gxgpv'vj cv'r qug'vj g'i tgcvgu'tkum'vq'vj g'ugev'kv' "cpf 'tgu'kpeg"

qh'vj g'Wpkgf 'Ucvgu'0Ecr cdkkkgu'ctg'vj g'o gcpu'vq'cee'qo r r'uj "c'o kulkp. 'hwpe'v'qp. 'qt'qdlge'v'xg'dcugf "qp"

vj g'r gthqto cpeg'qh'tg'v'gf 'cumu. 'w'pf gt'ur gek'kf 'eqpf k'k'pu. 'vq'v'cti gv'rg'x'gnu'qh'r gthqto cpeg'0'Vj g'Hl 4242"

GO RI "Y qtni'R'cp'kf gp'v'k'gu'vj g'ur gek'ke'cumu'vq'dg'r gthqto gf 'vq'ctf u'vj g'f g'xgnr o gpv'cpf 'uwvckpo gpv'

qh'eqtg'ecr cdkkkgu'kp'Uwdtgekr k'gp'v'u'lw'kuf le'v'kp'0'Vj g'hw'pf u'ht'qo 'vj ku'ci t'ggo gpv'ct'g'o g'cpv'vq'uw'r r'go gpv'

c'r qt'v'kp'qh'Uwdtgekr k'gp'v'u'f c{/vq/f c { "qr g'v'k'qpcn'equu'ht'Go gti gpe { 'O cpci go gpv.'cu'qwkpgf 'kp"

Uwdtgekr k'gp'v'u'cr r tqxgf "Y qtni'R'cp'0'Vj g'Y qtni'R'cp'o c { "dg'w'f cvgf 'w'qp'cr r tqx'cn'd { "QGO 0"

"

"

K'Dwf i gv'

"

Vj gtg'ku'c'72' "ecuj 'o cvej 'tgs wkt go gpv'qp'vj ku'i tcp'0'

"

I tcpv'Hw'pf u<" &76.378"

O cvej 'Hw'pf u<" &76.378"

Vq'cn'Dwf i gv<" &32: .533"

"

Rgtuqppgn'Ugt'x'legu'/'Uj g'kf cp'O eE'ng'ncp" &99.29; "

I gp'gt'cn'Q'ht'eg'Uw'r r'ng'u" &32.222"

Q'vj gt'Uw'r r'ng'u" &"

T'gpv'" "&"

Rj q'pg" &4.622"

Q'vj gt'W'k'k'kgu" &"

Eq'p't'ce'w'cn'lRt'q'hu'k'q'pcn'Ugt'x'legu'" &"

O c'k'p'v'g'p'c'peg'E'qu'u'" &3.722"

V't'c'x'gn'l'X'g'j k'eng'G'z'r g'p'u'g'u'l'O k'ng'ci g'" &5.222"

V't'c'k'p'k'pi I'Y q't'm'ij q'r u'l'E'q'p'ht'g'pegu'" &6.722"

Equ'/'C'm'q'ec'v'q'p'u'l'F g'O k'p'ko ku'" &. : 54"

Q'vj gt'" &"

G's w'kr o gpv'" &"

Vq'cn'I tcp'v't'nu'0 cvej +' &32: .533"

"

GZJ KDK'D''''

Hgf gtcn'T gs wkt go gpw'cpf 'Egt vkleckqpu'

"

K0'I gpgt cni'Uwdtgekr kgpv'ci tggv'vq'eqo r n' 'y kj "cm'hgf gtcn'tgs wkt go gpw'cr r rlecdrg'v'v'j ku'Ci tgggo gpv'0' Vj qug'hgf gtcn'tgs wkt go gpw'kpenf g.'y kj qw'rko kckvqp.'hpcpekn'o cpci go gpv'cpf 'r tqewt go gpv' tgs wkt go gpw' tgs wkt go gpw' hqt "'o ckpcklpi "ceeqwv'kpi "cpf 'hpcpekn'tgeqtf u'lp'ceeqtfcpeg'y kj " I gpgtcm' 'Ceegr vgf 'Ceeqwv'kpi 'Rtlpekr ngu' *I CCR="cpf 'cm'qvj gt 'hpcpekn'cf o kpkntcvkxg."cpf 'cwf kv' tgs wkt go gpw'cu'ugv'hqt vj 'lp'yj g'o quv'tgegpv'xgtukapu'qh'v'j g'Eqf g'qh'Hgf gtcn'T gi wrcv'kpu' *EHT+." F gr ctvo gpv'qh'J qo grcpf 'Ugewtkv' *F J U+r tqi tco 'r'gi kurv'kqp."cpf 'F J UI'Hgf gtcn'Go gti gpe { " O cpci go gpv'Ci gpe { *HGO C +tgi wrcv'kpu0''''

"

K0'Ur gekhle'T gs wkt go gpw'cpf 'Egt vkleckqpu''

"

C0'F gdcto gpv.'Uwur gpukqp.'Kpgrki kdkk' 'cpf 'Xqmpvct { 'Gzenwukqp0'Uwdtgekr kgpv'egt vkleckqpu'd { " ceegr v'kpi 'hwpf u'wvf gt 'v'j ku'Ci tgggo gpv'v'j cv'p'gkj gt 'k'pqt'ku'r tkpekr cni'ctg'r t'gugp'v' 'f gdctt'gf ." uwur gpf gf . 'r tqr qugf 'hqt'f gdcto gpv.'f gerct'gf 'kpgrki kdrg.'pqt'xqmpvct'k' 'gzenf gf 'h'qo " r ctv'ek cvkqp'lp'yj ku'tcpucev'kqp'd { "cp { 'Hgf gtcn'f gr ctvo gpv'qt'ci gpe { *4'EHT'4220435+0"

"

D0'Ucpcf ctf 'Cuwt cpegu'cpf 'Egt vkleckqpu'T gi ctf kpi 'Nqdd { kpi 0'Uwdtgekr kgpv'ku'tgs wkt gf 'v'q' eqo r n' 'y kj "4'EHT'4220672'cpf 'v'j g'cwj qtklgu'ekgf 'v'j gt'gkp.'kpenf kpi "53'WUE'E'3574'cpf 'New Restrictions on Lobbying'r wdkuj gf 'cv77'Hgf gtcn'T gi kugt '8958' *Hgdwtct { "48.'3; ; 20''''

"

E0'Ego r rlecdrg'v'v'j kj 'Crr rlecdrg'Ncy 0'Uwdtgekr kgpv'ci tggv'vq'eqo r n' 'y kj "cm'cr r rlecdrg'rcy u." tgi wrcv'kpu.'r tqi tco 'i wkf cpeg.'cpf 'i wkf gr'p'gu'qh'v'j g'Ucwg'qh'Qtgi qp.'v'j g'Hgf gtcn'I qxgtpo gpv'cpf " QGO 'lp'yj g'r gthqto cpeg'qh'v'j ku'Ci tgggo gpv.'kpenf kpi "dw'p'qv'rko kgf 'v'q<

"

30''Cf o kpkntcvkxg'Tgs wkt go gpw'ugv'hqt vj 'lp'4'EHT'Rctv'422.'kpenf kpi 'y kj qw'rko kckvqp<

c0'Wukpi 'I tcpv'Hwpf u'qpn' 'lp'ceeqtfcpeg'y kj 'cr r rlecdrg'equv'r tkpekr ngu'f guet'kd'gf 'lp'4'EHT" Uwdr ctv'G.'kpenf kpi "v'j cv'equu'cm'qecdr'v'v'j ku'I tcpv'o c { "pqv'dg'ej cti gf 'v'q'qvj gt'Hgf gtcn' cy ctf u'v'q'qxgteqo g'hwpf 'f g'he'k'p'ek'gu.'v'q'cxqkf 't'gut'lev'kpu'ko r qugf 'd { 'hgf gtcn'ucw'w'gu." tgi wrcv'kpu'qt 'v'j g'v'gto u'qh'hgf gtcn'cy ctf u'qt'qvj gt't'gcu'qpu="

d0'Uwdtgekr kgpv'o wuv'gu'cd'rkuj 'c'E'qph'lev'qh'k'p'v'gt'guv'r q'rk { "cr r rlecdrg'v'v'j cp { 'r tqewt go gpv' eqpv'tcev'qt'uwdcy ctf u'o cf g'wvf gt 'v'j ku'Ci tgggo gpv'lp'ceeqtfcpeg'y kj "4'EHT'4220340' Eqph'lev'qh'k'p'v'gt'guv'o wuv'dg'f'ku'eq'ugf 'lp'yj tk'k'pi 'v'q'v'j g'QGO 'y kj kp'7'ecrgpf ct'f c { u'qh' f'ku'eq'xg { 'kpenf kpi "cp { 'kphqto cvkqp'tgi ctf kpi "o gcuwt'gu'v'q'grko k'p'cv'g.'p'gw't'ck' g.'o k'ki cv'g" qt'qvj gty kug't'gu'q'x'g'v'j g'eqph'lev'qh'k'p'v'gt'guv'o

40''WUC'Rctkqv'Cev'qh'4223.'y j lej 'co gpf u'3: "WUE'EÈ'397/397e0'

50''Ugev'kqp'8'qh'v'j g'J qvgn'cpf 'O qvgn'Hkt'g'Uchgv { 'Cev'qh'3; ; 2.'37'WUE'4447*c-0'

60''53'WUE'594; . 'r tqj k'k'k'pi 't'gekr kgpw'qh'hgf gtcn'r c { o gpw'h'qo 'u'wdo k'k'pi 'c'h'c'ng'erc'ko 'hqt' r c { o gpv'0'See'5: "WUE'5: 23/5: 34'f'g'v'k'k'pi 'cf o kpkntcvkxg'tgo gf l'gu'hqt'hc'ng'erc'ko u'cpf " uc'vgo gpw'o cf g0'

70''32'WUE'EÈ'462; 'cpf '4546'cpf '63'WUE'EÈ'6934.'6526'cpf '6532'tgs wkt kpi 'eqo r rlecdrg'v'v'j kj " y j k'w'g'd'rqy gt 'r tq'v'ev'k'qpu.'cu'cr r rlecdrg0''

80''P q'uw'r r'ep'v'kpi 0'I tcpv'Hwpf u'wvf gt 'v'j ku'Ci tgggo gpv'uj cm'p'qv't'gr'm'eg'hwpf u'v'j cv'j cxg'd'ggp' dw'f i'gv'gf 'hqt'v'j g'uco g'r w'r qu'gu'v'j tq'w'j 'p'qp/Hgf gtcn'lu'q'w'egu0'Uwdtgekr kgpv'o c { "dg'tgs wkt gf 'v'q"

f go qpwtcvg'cpf 'f qewo gpv'y cv'c'tgf wevkqp'kp'pqp/Hgf gtcn't guqwtegu'qeewtgf 'hqt'tgcuqpu'qvj gt'
vj cp'tgegr v'qt'gZR gev'f'tgegr v'qh'Hgf gtcn'hwf u0'

F0'P qp/f kuetko kpcvkqp'cpf 'Ekxkl'Tki j w'Eqo r n'cpeg.'Gs wcnGo r m{ o gpv'Qr r qt wvkl' "Rt qi tco . 'cpf 'Ugt xlegu'vq'Nko kgf 'Gpi nkj 'Rt qhlegpv*'NGR+Rgt uqpu0'

30''P qp/f kuetko kpcvkqp'cpf 'Ekxkl'Tki j w'Eqo r n'cpeg0'Uwdtgekr kgpv.'cpf 'cm'ku'eqpvtcevqtu'cpf "
uwdeqvtcevqtu.'cuwv'gu'eqo r n'cpeg'y kj 'cm'cr r n'cedng'pqp'f kuetko kpcvkqp'rcy u.'kpen'f kpi 'dw'
pqv'iko kgf 'vq<'

c0'Vkrg'XKqh'y g'Ekl'kl'Tki j w'Cev'qh'3; 86.'64'WUE'E'4222f'gv'ugs 0'cu'co gpf gf.'cpf 'tgr'cv'f "
pqp'f kuetko kpcvkqp'tgi w'rcvkqp'u'kp'8'EHI'Rctv'43'cpf '66'EHI'Rctv'90'

d0'Vkrg'XKqh'y g'Ekl'kl'Tki j w'Cev'qh'3; 8: . '64'WUE'E'5823.'cu'co gpf gf.'cpf 'ko r ngo gpv'kpi "
tgi w'rcvkqp'u'cv'8'EHI'Rctv'43'cpf '66'EHI'Rctv'90'

e0'Vkrgu'K'K'cpf 'K'K'qh'y g'Co gtlecpu'y kj 'F kucdk'kl'ku'Cev'qh'3; ; 2.'cu'co gpf gf.'64'WUE'E'E'
34323'6'344350'

f 0'Ci g'F kuetko kpcvkqp'Cev'qh'3; 97.'64'WUE'E'8323'gv'ugs 0'

g0'Vkrg'KZ'qh'y g'Gf wevkqp'Co gpf o gpv'qh'3; 94.'cu'co gpf gf.'42'WUE'E'38: 3'gv'ugs 0'

h0'Ugev'kqp'726'qh'y g'Tgj cdk'k'cv'kqp'Cev'qh'3; 95.'cu'co gpf gf.'4; 'WUE'E'9; 6.'cu'co gpf gf 0'

40''Gs wcnGo r m{ o gpv'Qr r qt wvkl' "Rt qi tco 0'Uwdtgekr kgpv.'cpf 'cp{'qh'ku'eqpvtcevqtu'cpf "
uwdeqvtcevqtu.'egt'v'k'gu'y cv'cp'gs wcn'go r m{ o gpv'qr r qt wvkl' 'r tqi tco 'y kni'dg'kp'gh'gev'qp'qt "
dgh'qt'v'y g'gh'gev'x'g'f cv'g'qh'y ku'Ci tgggo gpv'0'Uwdtgekr kgpv'o wuv'o c'k'p'v'k'p'c'ewt'gpv'eqr {'qp'h'kg0'

50''Ugt xlegu'vq'Nko kgf 'Gpi nkj 'Rt qhlegpv*'NGR+Rgt uqpu0'Uwdtgekr kgpv.'cpf 'cp{'qh'ku'
eqpvtcevqtu'cpf 'uwdeqvtcevqtu'ci tggv'v'q'eqo r n{ 'y kj 'y j g'tgs wkt'go gpv'u'Vkrg'XKqh'y g'Ekl'kl'
Tki j w'Cev'qh'3; 86'cpf 'Gz'gew'k'g'Qtf gt'35388.'ko r tqx'kpi 'Ceegu'v'q'Ugt xlegu'hqt'Rgtuqpu'
y kj 'Nko kgf 'Gpi nkj 'Rt qh'legpe{'.'cpf 't'guw'v'kpi 'ci gpe{'i w'k'f c'peg.'p'cv'k'p'cn'qt'ki k'p'cpf 't'guw'v'kpi "
ci gpe{'i w'k'f c'peg.'p'cv'k'p'cn'qt'ki k'p'f kuetko kpcvkqp'kpen'f gu'f kuetko kpcvkqp'qp'y j g'd'cuku'qh'NGR0'
Vq'g'puw't'g'eqo r n'cpeg'y kj 'Vkrg'XK'Uwdtgekr kgpv'o wuv'v'cng't'gcu'p'cdng'uv'gr u'v'q'g'puw't'g'y cv'
NGR'r'gtu'qpu'j'cxg'o g'cpl'kpi hwi'ceegu'v'q'{'qwt'r tqi tco u0'O g'cpl'kpi hwi'ceegu'o c{'g'p'v'k'kl'
r tqx'k'f kpi 'rcpi w'ci g'cu'k'uc'peg'ugt'x'legu.'kpen'f kpi 'qt'cn'cpf 'y t'k'w'gp't'c'p'ur'v'k'qp.'y j g'tg'
p'ge'gu'ct{'0'Uwdtgekr kgpv'ku'g'pe'q'wt'ci g'f 'v'q'eq'p'ul'f g't'y j g'p'gg'f 'hqt'rcpi w'ci g'ugt'x'legu'hqt'NGR'
r'gtu'qpu'ugt'x'gf 'qt'g'pe'q'w'p'v'gt'gf 'dq'v'j 'k'p'f g'x'g'nr'kpi 'dw'f i'gu'cpf 'k'p'eq'p'f w'v'kpi 'r tqi tco u'cpf "
ce'v'k'kl'ku'0''Hqt'cu'k'uc'peg'cf'f'k'k'p'cn'k'p'ht'o c'v'k'p't'gi c'tf kpi 'NGR'q'd'iki c'v'k'p'u.'r'ng'cug'ugg'
j w'r <ly y y 0gr G qx0''''

G0'Gpxlt qpo gpv'nc'p'f 'J kvqt'le'Rt gugt'xcv'kqp0'

**30''Uwdtgekr kgpv'uj cm'eqo r n{ 'y kj 'cm'cr r n'cedng'Hgf gtcn'U'cv'g.'cpf 'm'q'ec'n'g'p'xlt'qpo gpv'nc'p'f "
j kvqt'le'r t'gugt'xcv'kqp''*G'J R+'t'gs wkt'go gpv'u'cpf 'uj cm'r tqx'k'f g'cp{'k'p'ht'o c'v'k'p't'gs w'gu'v'f 'd{' "
HGO C'v'q'g'puw't'g'eqo r n'cpeg'y kj 'cr r n'cedng'g'p'xlt'qpo gpv'nc'p'f 'j kvqt'le'r t'gugt'xcv'kqp'rcy u'
kpen'f kpi 'dw'p'qv'iko kgf 'vq<'**

c0'P cv'k'p'cn'G'p'xlt'qpo gpv'nc'R'qr'le{'Cev'qh'3; 8; . 'cu'co gpf gf.'64'WUE'E'6543.'cpf 'tgr'cv'f "
HGO C'tgi w'rcvkqp'u.'66'EHI'Rctv'320'

d0'P cv'k'p'cn'J kvqt'le'Rt gugt'xcv'kqp'Cev.'38'WUE'E'692'gv'ugs 0'

e0'Gpf cpi g'gt'f 'Ur'g'el'gu'Cev.'38'WUE'E'3753'gv'ugs 0'

f 0'Gzgewkxg'Qtf gtu'qp'Hqjfr r kpu*33; : : + 'Y gvrpf u*33; ; 2+'cpf 'Gpxkqpo gpvniLwueg'
*34: ; : +0''

Hkmtg'qh'Uwdtgekr kgpv'vq'o ggVHgf gtcn'Ucvg.'cpf 'hjecni'GJ R'tgs wktgo gpw'cpf 'qdvckp'
cr r hcedrg'r gto ku'o c { 'lgqr ctf k g'Hgf gtcn'hwf kpi 0''

40'Uwdtgekr kgpv'uj cmlpqv'wfp gtvcng'cp { 'r tqlgv'y kj qw'r tkqt 'GJ R'cr r tqxcn'd { 'HGO C.'kpenf kpi "
dw'pqv'ho kxgf 'vq'eqo o wplecvkqpu'vqy gtu.'r j { ulecnlugewkx'gpj cpego gpw.'pgy 'eqputwvckp.'
cpf 'o qf hkecvkqpu'vq'dwrf kpi u.'xtwewtgu.'cpf 'qdlgeu'v'j cv'ctg'72'' { gctu'qrf 'qt' i tgcvtg'0'
Uwdtgekr kgpv'o wuv'eqo r n' 'y kj 'cm'eqpf kkp'u'r rceg' 'qp'v'j g'r tqlgv'cu'v'j g'tguwn'qh'v'j g'GJ R'
tgxky 0Cp { 'ej cpi g'v'q'v'j g'cr r tqxgf 'r tqlgv'ueqr g'qh'y qtmly kmtgs wktg'tg/gxcnvcvckp'ht"
eqo r rkepeg'y kj 'v'j gug'GJ R'tgs wktgo gpw'0K'i tqwpf 'f kuwtdkpi 'cevxkxkgu'qeew'f wtkpi 'r tqlgv'
ko r ngo gpvckp.'Uwdtgekr kgpv'o wuv'gpwtg'o qpkqt kpi 'qh'i tqwpf 'f kuwtdcpeg'cpf 'h'cp { "
r qv'p'cn'ctej gqmi kcn'tguqwtegu'ctg'f kueqxtgf . 'Uwdtgekr kgpv'y kn'ko o gf kcvgn' 'egcug'
eqputwvckp'kp'v'j cv'ctgc'cpf 'pqvkh' 'HGO C' 'cpf 'v'j g'cr r tqr tkvg'Ucvg'J kvqtle'Rtgugtxcvckp'
Qhleg'0Cp { 'eqputwvckp'cevxkxkgu'v'j cv'j cxg'dggp'kpkcvgf 'y kj qw'v'j g'pgeguact { 'GJ R'tgxky "
cpf 'cr r tqxcn'y kmtguwn'kp'c'pqp/eqo r rkepeg'hwf kpi 'cpf 'y kn'pqv'dg'grki kdn'ht' 'HGO C'
hwf kpi 0''

50'Hqt'cp { 'qh'Uwdtgekr kgpv'u'qt'ku'eqpvcvqtu'ø'qt'uwdeqpv'cevtu'ø'gz kpkpi 'r tqi tco u'qt'cevxkxkgu'
v'j cv'y kn'dg'hwf gf 'd { 'v'j gug'i tcpv'hwf u.'Uwdtgekr kgpv.'wr qp'ur gekle'tgs wguv'htqo 'v'j g'WUO'
FJ U.'ci tggv'v'q'eqqr gtcv'g'y kj 'v'j g'WUOFJ U'kp'cp { 'r tgr ctcvckp'd { 'v'j g'WUOFJ U'qh'c'pvcvckp'cn'
qt'r tqi tco 'gpxkqpo gpvni'cuuguo gpv'qh'v'j cv'hwf gf 'r tqi tco 'qt'cevxkxkg'0'

HU''RTQEWTGO GPV'QHTGEQXGTGF 'O CVGTICNUU'Uwdtgekr kgpv'o wuv'eqo r n' 'y kj 'Ugevckp'
8224'qh'v'j g'Uqrf 'Y cug'F kur qucn'Cev.'cu'co gpf gf 'd { 'v'j g'Tguqwtg'Tgeqxtg { 'cpf 'Eqputxcvckp'
Cev'cpf 'kp'ceeqtf cpeg'y kj 'Gpxkqpo gpvni'Rtqvgecvckp'Ci gpe { 'i wkf grkpgu'cv'62'EHT'Rctv'4690'

I 0'UCHGEQO 0K'v'j g'I tcpv'hwf u'ctg'ht'go gti gpe { 'eqo o wplecvkqpu'gs wkr o gpv'cpf 'tgrcvgf "
cevxkxkgu.'Uwdtgekr kgpv'o wuv'eqo r n' 'y kj 'UCHGEQO 'I wkf cpeg'ht'Go gti gpe { 'Eqo o wplecvkqpu'
I tcpv.'kpenf kpi 'r tqxkukqpu'qp'v'gej plectu'wcpf ctf u'v'j cv'gpwtg'cpf 'gpj cpeg'kpvtqr gtcdrng'
eqo o wplecvkqpu0

J 0'Ftwi 'Htgg'Y qtnr rceg'Tgs wktgo gpw'0'Uwdtgekr kgpv'ci tggv'v'q'eqo r n' 'y kj 'v'j g'tgs wktgo gpw'qh'
v'j g'Ftwi /Htgg'Y qtnr rceg'Cev'qh'3; : : . '63'WUE'È'923'gv'ugs 0'cu'co gpf gf . 'cpf 'ko r ngo gpv'kpi "
tgi wvckqpu'cv'4'EHT'Rctv'5223'y j kej 'tgs wktg'v'j cv'cm'qti cpl'cvkqpu'tgegkxkpi 'i tcpw'*qt'uwdi tcpw'w'
htqo 'cp { 'Hgf gtcn'ci gpe { 'ci tgg'v'q'o clpvckp'c'f twi /Htgg'y qtnr rceg'0Uwdtgekr kgpv'o wuv'pqvkh' 'v'j ku'
qhleg'h'cp'go r n' { gg'qh'Uwdtgekr kgpv'ku'eqpxlevgf 'qh'xkqrvkpi 'c'etko kpcn'f twi 'ucwv'g'0'Hkmtg'v'q'
eqo r n' 'y kj 'v'j gug'tgs wktgo gpw'o c { 'dg'ecwug'ht'f gdcto gp'0''

K0'J wo cp'Vtchhenkpi '*4'EHT'Rctv'397+0'Uwdtgekr kgpv'o wuv'eqo r n' 'y kj 'tgs wktgo gpw'qh'Ugevckp'
328* 'v'qh'v'j g'Vtchhenkpi 'Xlcvko u'Rtqvgecvckp'Cev'qh'4222.'44'WUE'È'9326.'cu'co gpf gf 'cpf '4'EHT'
È'397070''

L0'Hf 'Co gtlec'Cev'qh'3; 960'Uwdtgekr kgpv'ci tggv'v'q'eqo r n' 'y kj 'v'j g'tgs wktgo gpw'qh'v'j g'Rtghgtgpeg'
ht'WUOHci 'Ck'Ecttktu<'*ck'ecttktu'j qrf kpi 'egt'wkecv'wfp gt'6; 'WUE'È'63324+'htq"
kpvgt'pvcvckp'cn'ck'tcpur qtvcvckp'qh'r gqr ng'cpf 'r tqr gtv' 'v'j g'gz v'p'v'v'j cv'uwej 'ugtxleg'ku'cxckrdng.'
kp'ceeqtf cpeg'y kj 'v'j g'kpvgt'pvcvckp'cn'ck'tcpur qtvcvckp'Hck'Eqo r gkxkg'Rtcevlegu'Cev'qh'3; 96.'cu'
co gpf gf . '*6; 'WUE'È'6233: + 'cpf 'v'j g'kpvgr tgcwv'g'i wkf grkpgu'kuwgf 'd { 'v'j g'Eqo r v'qngt'I gpgtcn'
qh'v'j g'Wpkgf 'Ucv'gu'kp'v'j g'O ctej '53.'3; : 3.'co gpf o gpv'v'q'v'j g'Eqo r v'qngt'I gpgtcn'F gekukqp'
D35: ; 640'

"

M0'Cevkxkkgu'Eqpf wevgf 'Cdt qcf 0'Uwdtgekr kgpv'ci tggv'vq'eqo r n{ 'y kj 'y j g'tgs wkt go gpv'u'j cv'r tqlgev' cevxxkkgu'ecttkgf "qp'qwukf g'y j g'Wpkygf "Ucvgu'ct g'eqqtf kpcv'gf "cu'pgeguuct { 'y kj "cr r tqr tkcv'g" i qxgtpo gpv'cwj qtkkgu'cpf 'y j cv'cr r tqr tkcv'g'hegpugu. 'r gto ku. "qt'cr r tqxcn'ctg'qdvclp'gf 0'"

"

N0'Cempqy rfi i go gpv'qh'Hgf gt cniHwfp kpi 'lt qo 'F J U0'Uwdtgekr kgpv'ci tggv'vq'eqo r n{ 'y kj " tgs wkt go gpv'u'q'cempqy rfi i g'Hgf gt cniHwfp kpi 'y j gp'kuw'kpi 'ucvgo gpv. 'r tguu'tgrgcugu. 'tgs wguu'hqt" r tqr qucn. 'dkf 'kpxkcv'kpu. 'cpf 'qyj gt 'f qewo gpv'f guetkdkpi 'r tqlgew'qt' r tqi tco u'hwfp gf 'kp'y j qrg" qt'kp'r ctv'y kj 'Hgf gt cniHwfp u0'

"

O 0'Eqr { tki j w0'Uwdtgekr kgpv'uj cm'chhz 'y j g'cr r n'cedrg'eqr { tki j v'pqv'legu'qh'39'WUE 'E'623"qt'624"cpf " cp'cempqy rfi i go gpv'qh'I qxgtpo gpv'ur qpuqtuj kr *kpenmf kpi 'uwdi tcv'pwo dgt+'v'cp { 'y qtnihktuv' r tqf wegf 'w'pf gt 'cp'cy ctf 'w'p'guu'v'j g'y qtnihkpenmf gu'cp { 'kphqto cvkqp'v'j cv'ku'qyj gty kug'eqpv'qmgf 'd { " y j g'I qxgtpo gpv'*g'0'0'em'uu'kkgf 'kphqto cvkqp'qt'qyj gt 'kphqto cvkqp'uwdlgev'v'q'pcv'kqpcn'ugew'k'v'qt" g'zr qt'v'eqpv'qnl'ry u'qt'tgi w'cv'kqpu'0'Hqt'cp { 'uekgpv'k'he. 'v'gej plecn'qt'qyj gt'eqr { tki j v'y qtnid'cu'gf "qp" qt'eqpv'k'kpi 'f cv'k'ktuv'r tqf wegf 'w'pf gt 'y j ku'Ci tggv' gpv. 'kpenmf kpi 'y j qug'y qtmu'r wdr'kuj gf 'kp" cecf go le. 'v'gej plecn'qt' r tqh'gu'kqpcn'l'qwt'p'cu. 'u{o r quk' r tqeggf kpi u. 'qt'uko k'ct 'y qtmu. 'Uwdtgekr kgpv' i tcv'u'v'j g'I qxgtpo gpv'c'tq { cv' / h'gg. 'p'q'p'gz'ew'k'x'g'cpf 'kt'g'x'q'ec'd'rg'he'gpug'v'q't'gr tqf weg. 'f kur rc { ." f k'nt'kd'wg'eqr kgu. 'r gthqto . 'f ku'go k'pc'v'g. 'qt' r tgr ct'g'f g'k'x'c'v'k'g'y qtmu. 'cpf 'v'q'cwj qtk' g'qyj gtu'v'q'f'q" uq. 'hqt'I qxgtpo gpv'r wtr qugu'kp'cm'lu'we'j 'eqr { tki j v'gf 'y qtmu0'

"

P0'Rcv'p'w'c'p'f 'k'p'v'ng'ew'cn'Rt q'gt v'f 'Tki j w0'W'p'guu'q'v'j gty kug'r tqxkf gf "d { 'ncy . 'Uwdtgekr kgpv'ku" uwdlgev'v'j g'Dc { j / F qrg'cev. '57'WUE 'E'422"gv'ugs 0'cu'co gpf gf . 'kpenmf kpi 'tgs wkt go gpv'i qxgtpkpi " y j g'f g'x'g'nr o gpv. 't'gr qt'v'kpi 'cpf 'f kur qu'k'k'q'p'qh't'ki j w'v'q'k'p'x'g'p'v'k'q'p'cpf 'r cv'p'w't'gu'w'k'p' 'lt qo " h'k'p'c'p'ek'n'cu'ku'nc'p'eg'cy ctf u. '59'EHI 'Rct'v'623. 'cpf 'y j g'uc'p'f ctf 'r cv'p'v'tki j w'v'erc'w'ug'kp'59'EHI 'E' 623'660'

"

Q0'W'g'q'h'F J U'U'gcn'Nqi q'c'p'f 'H'ri u0'Uwdtgekr kgpv'ci tggv'vq'qdvclp'F J U'U'cr r tqxcn'r tkqt'v'q'w'k'p' " y j g'F J U'U'gcn'u'-. 'mqi qu. 'et'guu'qt't'gr tqf we'k'q'pu'q'h'h'rci u'qt'rk'ng'p'gu'gu'q'h'F J U'ci gpe { "q'h'k'ecnu. " k'penmf kpi 'w'ug'q'h'v'j g'W'p'kygf "U'cv'gu'E'q'cu'v'I w'ctf 'ugcn'mqi q. 'et'guu'qt't'gr tqf we'k'q'pu'q'h'h'rci u'qt" rk'ng'p'gu'gu'q'h'E'q'cu'v'I w'ctf 'q'h'k'ecnu0'

"

R0'R'gt'u'p'c'n'f 'k'g'p'v'k'c'd'rg'k'p'ht'o cvkqp '*RKK0'Uwdtgekr kgpv. 'k'h'k'v'eq'm'ge'u'RKK'ku't'gs wkt gf "v'j' cxg'c" r wdr'k'ecm'f 'cx'k'c'd'rg'r tk'x'ce { 'r q'ke { 'y j cv'f guet'k'd'gf 'y j cv'RKK'v'j g { 'eq'm'ge'v'j qy 'y j g { 'w'ug'k'v'y j g'v'j gt" y j g { 'uj ct'g'k'v'y kj 'y j k'f 'r ct'v'k'gu'c'p'f 'j qy 'k'p'f k'k'f w'cn'u'o c { 'j cxg'v'j g'k'RKK'eq'tt'ge'v'gf 'y j g'gt" cr r tqr tkcv'g0'

"

"

S 0'H'gf gt cni'F g'd'v'U'c'w'w'0'Uwdtgekr kgpv'uj cm'id'g'p'qp/f g'rk'ps w'gp'v'k'p'ku't'gr c { o gpv'qh'cp { 'h'gf gt cni'f g'd'v'0' Gzco r ngu'q'h't'gr'x'c'p'v'f g'd'v'k'penmf g'f g'rk'ps w'gp'v'r c { t'qm'c'p'f 'q'v'j gt 'cz'gu. 'cw'f k'v'f k'uc'm'y c'p'egu. 'd'g'p'gh'k'v' q'x'g't'r c { o gpv'c'p'f 'cp { 'co q'w'p'w'f w'g'w'p'f gt 'U'g'ev'k'p'33'0'q'h'v'j ku'Ci tggv' gp'0'U'gg'QO D'E'k'ew'r'c' / 34; 'hqt'cf f'k'k'q'pc'n'l'p'h'q'to cvkqp'cpf 'i w'k'f c'p'eg0'

"

T0'E'q'p'w't we'k'q'p'E'q'p'v'c'ew'0'

"

30"Gzegr v'cu'q'v'j gty kug'r tqxkf gf 'w'pf gt '63'EHI 'Rct'v'82. 'cm'le'q'p'v'c'ew'v'j cv'o g'gv'v'j g'f g'h'k'p'k'k'q'p'q'h' o'ng'f gt cm'f 'cu'ku'ng'f 'eq'p'v't we'k'q'p'eq'p'v'c'ew'v'k'p'63'EHI 'Rct'v'82'63'0'w'w'v'k'penmf g'y j g'gs w'cn' q'r r qt'w'p'k'v'f 'er'w'ug'r tqxkf gf 'w'pf gt '63'EHI '82'63'0'6'd+ 'k'p'c'ee'q't'f c'p'eg'y kj 'Gz'g'ew'k'x'g'Q't'f gt" 33468. 'o'Gs w'cn'Go r m'j { o gpv'Q'r r qt'w'p'k'v'f 'o'*52'HI'3453; . '34; 57. '5'EHI 'Rct'v.'3; 8663; 87" Eqo r 0'r 055; +. 'cu'co gpf gf 'd { 'Gz'g'ew'k'x'g'Q't'f gt'33597. 'o'Co gpf kpi 'Gz'g'ew'k'x'g'Q't'f gt'33468" T'gr'v'k'p'i 'v'q'G's w'cn'Go r m'j { o gpv'Q'r r qt'w'p'k'v'f . 'o'c'p'f 'k'o r ngo gpv'k'p'i 't'gi w'cv'k'q'pu'cv'63'EHI' r ct'v'82."

ōQHleg'qh'Hgf gtcnEqpvtcev'Ego r rncpeg'Rtqi tco u."Gs wcn'Go r m{ o gpv'Qr r qtwpk{ ." F gr ctvo gpv'qh"Ncdqt0"

40'Y j gp'tgs wkt gf "d{ 'Hgf gtcn'r tqi tco 'ngi kurv'kqp."cm'r tko g'eqputwev'kqp"eqpvtcew'lp"gzeguu'qh' &4.222"cy ctf gf "d{ "pqpóHgf gtcn'gpv'kku'g'o wuv'kpenmf g"r'rtqxkukqp'hqt"eqo r rncpeg'y kj "y g" F cxkúóDceqp"Cev"*62"WUUE0536365366."cpf "53686536: +cu'uw r rgo gpv'gf "d{ 'F gr ctvo gpv'qh' Ncdqt'tgi wrcv'kpu"*4; 'EHT'Rctv'7."ōNcdqt'Ucpcf ctf u'Rtqxkukqp'Cr r rncedrg'vq'Eqpvtcew' Eqxgtkpi 'Hgf gtcn'{'Hpcpegf "cpf 'Cuukv'gf 'Eqputwev'kqpō-0'

50'Eqpvtcew'cy ctf gf "d{ 'I tcpv'gg'lp"gzeguu'qh'&322.222"y cv'kpxqr'k'g'y g'go r m{ o gpv'qh'o gej cpkeu' qt'ncdqtgtu'o wuv'kpenmf g"r'rtqxkukqp'hqt"eqo r rncpeg'y kj "62"WUUE05924"cpf "5926."cu' uw r rgo gpv'gf "d{ 'F gr ctvo gpv'qh'Ncdqt'tgi wrcv'kpu"*4; 'EHT'Rctv'7-0'

60'Eqpvtcew'cpf "uwdi tcpw'qh'co qwpw'lp"gzeguu'qh'&372.222"o wuv'eqpv'k'c"r'rtqxkukqp'y cv' tgs wkt gu'y g'pqpóHgf gtcn'cy ctf "v'ci tgg'vq"eqo r n{ 'y kj "cm'cr r rncedrg'ucpcf ctf u."qtf gtu'qt" tgi wrcv'kpu'kuwgf "r wtuwcp'v'q'y g'Ergcp"Ckt'Cev"*64"WUUE0962369893s +cpf "y g'Hgf gtcn'Y cvgt" Rqm'w'kqp'Eqpvtqn'Cev'cu'co gpf gf "*55"WUUE03473635: 9-0'

U0' Hw'pf lpi 'Ci t'ggo gpw'0' K'v'j g'Hgf gtcn'cy ctf "o gg'u'v'j g'f gh'k'k'k'q'qh'ōhw'pf lpi "ci t'ggo gpv'ō'w'pf gt "59" EHT'E'62304" *c+cpf "I tcpv'gg'y kuj gu'v'q'gpv'gt'k'p'v'q"e'eqpvtcev'y kj "c'uo cm'dwuk'pguu'ht'o "qt" pqr tqhk'qti cpk'cv'kqp'tgi ctf lpi "y g'uwduk'w'kqp"qh'r ct'v'ku."cu'ki po gpv'qt'r gthqto cpeg'qh' g'zr g'ko gpvcn'f'g'x'g'nr o gpvcn'qt'tgug'ctej "y qtn'w'pf gt'y cv'ōhw'pf lpi "ci t'ggo gpv'ō'I tcpv'gg'o wuv' eqo r n{ 'y kj "y g'tgs wkt go gpw'qh'59"EHT'Rctv'623."ōT'ki j w'v'q'k'p'x'gp'v'k'p'u'O cf g'd{ 'P qpr tqhk'v' Qti cpk'cv'kpu'cpf "Uo cm'Dwuk'pguu'ht'o u'W'pf gt'I qxgtpo gpv'I tcpw.'Eqpvtcew'cpf "Eqqr gtcv'k'g" Ci t'ggo gpw'ō'cpf "cp{ 'ko r rgo gpv'kpi "tgi wrcv'kpu'kuwgf "d{ 'y g'cy ctf lpi "ci gpe{ 0'

V0' Vgt t'qt'kw'Hpc'p'elpi 0'Uwdt'gekr k'gpv'ō wuv'eqo r n{ 'y kj "WU'Gz gew'k'x'g'Qtf gt "35446"cpf "WU'rcy "y cv' r tqj k'ku'v'c'p'ucev'k'p'u'y kj ."cpf "y g'r'rtqxkukqp'qh't'gu'q'w'eg'u'cpf "uw r r'qt'v'q."k'p'f'k'k'f'w'cn'cpf " qti cpk'cv'k'p'u'cuu'q'ek'v'gf "y kj "vgt'qt'kuo 0K'ku'v'j g'ngi c'n't'gur q'p'uk'k'k'v'q'qh'uwdt'gekr k'gpw'v'q'g'puwt'g" eqo r rncpeg'y kj "y g'GQ"cpf "rcy u0'

W0'Hgf gtcn'Ngcf gt'uj'lr'qp'T'gf w'elpi 'Vgzv'O guci lpi 'y j'kg'F't'k'k'p'i 0'Uwdt'gekr k'gpv'ku'g'p'eqwt'ci gf "v'q" cf qr v'cpf "g'p'hq'teg'r'q'nek'gu'y cv'dcp'v'gzv'ō guci lpi "y j'kg'f't'k'k'p'i "cu'f'g'uet'k'd'g'f'k'p'GQ035735." k'penmf lpi "eqpf w'ev'k'p'i 'k'p'k'c'v'k'x'g'u'f'g'uet'k'd'g'f'k'p'U'ge'v'k'p'5*c+'q'h'y g'Q'tf'gt'y j'gp'qp'q'h'k'ek'n' i qxgtpo gpv'dwuk'pguu'qt'y j'gp'r'gthqto k'p'i "cp{ 'y qtn'w'pf gt'q'p'd'g'i c'n'q'h'y g'hgf gtcn'i qxgtpo gpv'0'

X0'G'p'gti { 'R'q'k' { 'c'p'f 'E'q'p'ug't'x'c'v'k'p' 'C'ev'0'Uwdt'gekr k'gpv'ō wuv'eqo r n{ 'y kj "y g'tgs wkt go gpw'qh'64" WUE'E'8423"y j'kej "eqpv'k'p'u'r'q'nek'gu't'gr'v'k'p'i "v'q'gp'gti { "gh'k'ek'g'p'e{ "y cv'ct'g'f'gh'k'p'gf'k'p'y g'ucv'g" gp'gti { "eqp'ugt'x'c'v'k'p'r'nc'p'ku'w'gu'lp"eqo r rncpeg'y kj "y g'Cev'0'

Y 0F J U'Ur'g'ek'le'Ce'np'q'y'ng'f' i go gpw'c'p'f 'Cu'w't'c'p'egu'0'Cm't'gekr k'gpw.'uwdt'gekr k'gpw.'u'we'gu'q'tu." v'c'p'uh'gt'gg'u."cpf "cu'ki p'gg'u'ō wuv'c'emp'q'y'ng'f' i g'cpf "ci t'gg'v'q"eqo r n{ 'y kj "cr r rncedrg'r'rtqxkukqp" i qxgtp'k'p'i "F J U'ce'egu'v'q't'ge'q't'f'u."c'ee'q'w'p'u."f'q'ewo'gpw.'k'p'h'q'to'c'v'k'p.'h'c'ek'k'k'g'u."cpf "uc'h'0'

30T'gekr k'gpw'ō wuv'eqqr gtcv'g'y kj "cp{ "eqo r rncpeg't'g'x'k'g'y u'qt"eqo r rncpeg'k'p'x'g'u'ki'cv'k'p'u" eqpf w'ev'gf "d{ 'F J U'

40T'gekr k'gpw'ō wuv'i k'x'g'F J U'ce'egu'v'q."cpf "y g't'ki j v'q'gz'co'k'p'g'cpf "eqr { ."t'ge'q't'f'u."c'ee'q'w'p'u." cpf "q'y'gt'f'q'ewo'gpw'cpf "u'q'w'eg'u'q'h'k'p'h'q'to'c'v'k'p't'gr'v'gf "v'q'y g'hgf gtcn'k'p'c'p'ek'n'cu'ku'nc'p'eg" cy ctf "cpf "r'g'to'k'v'ce'egu'v'q'h'c'ek'k'k'g'u."r'gt'u'q'p'p'gn'cpf "q'y'gt'k'p'f'k'k'f'w'cn'cpf "k'p'h'q'to'c'v'k'p'cu'ō c{ " dg'p'ge'gu'ct { ."cu't'gs wkt gf "d{ 'F J U't'gi wrcv'k'p'u'cpf "q'y'gt'cr r rncedrg'rcy u'qt'r tqi tco "i w'k'c'p'eg'0'

"

50Tgekr kgpw'o wuv'wdo k'wko gn' . "eqo r ngv. "cpf "ceewtcw' tgr qt u'v'j g'cr r tqr tkcvg'F J U" qh'heknu'cpf "o clpvc'p'cr r tqr tkcvg'dcemw' f qewo gpvc'kqp'v'q'uw' r qt v'j g' tgr qt u'0"

60Tgekr kgpw'o wuv'eqo r n' 'y kj "cm'qy gt "ur gekn'tgr qt v'pi . "f cv "eqmgev'kqp. "cpf "gxcnvc'kqp" tgs wktgo gpw. "cu'r tguet'kdgf "d{ "rcy "qt "f gvckngf "kp'r tqi tco "i wkf cpeg0"

70Kk "f wtkpi "j g'r cuv'j tgg" { gctu. "tgekr kgpw'j cxg'dggp "ceewugf "qh'f kuetko kpcv'kqp"qp'v'j g'i tqw'p'f u' qh'tceg. "eqmqt. "pvc'kqpcn'qt ki kp "kpenmf kpi "hko k'gf "Gpi rkuj "r tqh'ekgpe { "NGR++ "ugz. "ci g. " f kucdk'k'v' . "tgrki kqp. "qt "hco k'kcn'uc'wuw. "tgekr kgpw'o wuv'r tqx'kf g'c' hkuv'qh'cm'uwej "r tqeggf kpi u. " r gpf kpi "qt "eqo r ngvgf . "kpenmf kpi "qweqo g"cpf "eqr lgu'qh'ugwgo gpv'ci tgggo gpw'v'j g'F J U" HCQ"cpf "j g'F J U"Qh'heg"qh'E'k'k'i'T'k'i j w'cpf "E'k'k'i'N'd'g't'v'g'u" *ETEN" +d { "g/o cki'cv' etenB j s'f j u'f qx"qt"d { "o cki'cv'WUOF gr ctwo gpv'qh'J qo g'rcpf "Ugewtkv' { "Qh'heg" hqt "E'k'k'i'T'k'i j w' cpf "E'k'k'i'N'd'g't'v'g'u" D'w'k'f kpi "632. "O cki'U'q'r "%23; 2"Y cuj kpi v'q. "F 0E04274: 0"

80Kp "j g'g'x'gpv'eqw'u'qt "cf o k'p'k'w'c'v'k'g'ci g'pek'gu'o cng'c' h'k'f kpi "qh'f kuetko kpcv'kqp"qp'i tqw'p'f u' qh'tceg. "eqmqt. "pvc'kqpcn'qt ki kp "kpenmf kpi "NGR+ "ugz. "ci g. "f kucdk'k'v' . "tgrki kqp. "qt "hco k'kcn'uc'wuw" ci ckpu'v'j g'tgekr kgpv. "qt "tgekr kgpw'ugw'ng'c"ecug'qt "o c'wgt "cmgi kpi "uwej "f kuetko kpcv'kqp. " tgekr kgpw'o wuv'hq'ty ctf "c"eqr { "qh'v'j g'eqo r n'k'p'v'cpf "h'k'f kpi u'v'j g'F J U"HCQ"cpf "j g'ETEN" qh'heg"d { "g/o cki'qt "o cki'cv'v'j g'cf f t'guugu'h'k'ng'f "cdq'x'g'0"

Vj g'W'p'k'g'f "U'c'v'g'u'j cu'v'j g't'ki j v'v'q'uggm'l'w'f lekcn'g'ph'q'tego gpv'qh'v'j gug'q'drki cv'k'p'u'0"

Z0P qpf kuetko kpcv'kqp'lp'O c'wgt u'Rgt v'cl'p'kpi 'v'q'H'ck'j /Dcugf 'Qti c'p'k' cv'k'p'u'0 K'ku'F J U'r q'rk' { "v'q" gpw'ug'v'j g'gs wcn't'g'c'wo gpv'qh'h'ck'j /dcugf "qti c'p'k' cv'k'p'u'lp' "u'q'ekcn'ug't'x'leg'r tqi tco u'cf o k'p'k'v'gt'gf "qt" uw' r qt v'gf "d { "F J U"qt "ku"eqo r q'p'g'p'v'ci g'pek'gu. "g'p'c'd'k'p'i "v'j qug'qti c'p'k' cv'k'p'u'v'q'r ct v'ekr cv'g'k'p" r tqx'kf kpi "ko r qt v'cp'v'u'q'ekcn'ug't'x'legu'v'q" d'g'p'g'h'ek'c't'k'g'u'0U'wd't'g'ekr kgpv'o wuv'eqo r n' 'y kj "v'j g'gs wcn' t'g'c'wo gpv'r q'rk'ek'gu'cpf "t'gs wktgo gpw'eq'p'v'cl'p'g'f "lp'8" E'0H'0'0'R'c't'v'3; "cpf "q'v'j gt "cr r h'ec'd'rg'uc'w'g'u. " t'gi w'c'v'k'p'u. "cpf "i wkf c'peg"i q'x'g't'p'k'p'i "v'j g'r ct v'ekr cv'k'p'u'qh'h'ck'j /dcugf "qti c'p'k' cv'k'p'u'lp' "k'p'f k'k'f wcn' F J U'r tqi tco u'0"

GZJ KDK'E "

Uwdci tgggo gpv'kpuwtcpeg" Tgs wkt go gpwu"

I GP GTCNO"

Uwdtgekr kgpv'uj cmi'tgs wkt g'kp'ku'htuv'vkt'uwdcu tgggo gpwu'y kj 'gpv'kku'yj cv'tg'pqv'wpku'qh'hqeci'
 i qxgtpo gpv'cu'f ghkpgf 'kp'QTU'3; 2025.'kh'cp{.'vq'<k'qdvckp'kpuwtcpeg'ur gekhgf 'wvf gt'Vl RGUCPF F"
 CO QWP VU'cpf "o ggkpi 'y g'tgs wkt go gpwu'wvf gt'CF F K/QP CN'K UWTGF . "oVCNö'E QXGTCI G."
 P QVIEG'QH'ECPEGNNCVIQP "QT'EJ CPI G."cpf 'EGTVKHECVGU'QH'K UWTCEG"dghtg"
 r gthqto cpeg'wvf gt'yj g'uwdcu tgggo gpv'eqo o gpegu."cpf 'kko' ckpvckp'yj g'kpuwtcpeg'kp'hwnihqteg"
 yj tqwi j qw'yj g'f wcvkqp'qh'yj g'uwdcu tgggo gpv'Vj g'kpuwtcpeg'o wuv'dg'r tqxkf gf 'd{ 'kpuwtcpeg"
 eqo r cplgu'qt'gpv'kku'yj cv'tg'cwj qt k gf "vq'v'cpeucev'yj g'dwukpguu'qh'kpuwtcpeg'cpf 'kuuwg'eqxgtci g'kp"
 yj g'Ucv'g'qh'Qtgi qp'cpf 'yj cv'tg'ceegr vcdrg'vq'QGO 0"Uwdtgekr kgpv'uj cmi'pqv'cwj qt k g'y qtn'vq'dgi kp"
 wvf gt'uwdcu tgggo gpwu'wvkn'yj g'kpuwtcpeg'ku'kp'hwnihqteg0"Vj gtgchgt. "Uwdtgekr kgpv'uj cmi'o qpkqt "
 eqpvkpwgf 'eqo r rncpeg'y kj 'y g'kpuwtcpeg'tgs wkt go gpwu'qp'cp'cppwcn'qt'o qt g'htgs wgpv'dcuku0"
 Uwdtgekr kgpv'uj cmi'pqrtr qtcv'g'cr r tqr tkcv'g'r tqxkukapu'kp'yj g'uwdcu tgggo gpv'r gto kwkpi 'k'vq'gphqteg"
 eqo r rncpeg'y kj 'y g'kpuwtcpeg'tgs wkt go gpwu'cpf 'uj cmi'veng'cmit'gcuqpcdr'g'uvg' u'vq'gphqteg'uwej "
 eqo r rncpeg0"kp'pq'gxgpv'uj cmi'Uwdtgekr kgpv'r gto k'y qtn'wvf gt'c'uwdcu tgggo gpv'y j gp'Uwdtgekr kgpv'ku"
 cy ctg'yj cv'yj g'eqpv'cev'qt'ku'pqv'kp'eqo r rncpeg'y kj 'y g'kpuwtcpeg'tgs wkt go gpwu'Cu'wugf 'kp'yj ku'ugev'kq. "
 o'htuv'vktö'o gcpu'c'uwdcu tgggo gpv'kp'y j kej "Uwdtgekr kgpv'ku'c'Rctv{0"

Vl RGUCPF 'CO QWP VU'

k0Y QTMGTU'EQO RGP UCVIQP 0'kpuwtcpeg'kp'eqo r rncpeg'y kj 'QTU'8780239.'y j kej 'tgs wkt gu'cni'
 go r m{ gtu'yj cv'go r m{ 'uwdlgev'y qtngtu."cu'f ghkpgf 'kp'QTU'8780249.'vq'r tqxkf g'y qtngtuø"
 eqo r gpucv'kq'eqxgtci g'hqt'yj qug'y qtngtu.'wpi'gu'yj g{ 'o gg'v'yj g'tgs wkt go gpv'hqt'cp'gz go r v'kq'wvf gt"
 QTU'8780248*4+0"Go r m{ gtu'ncdkkv{ 'kpuwtcpeg'y kj 'eqxgtci g'iko ku'qh'pqv'v'guu'yj cp'&722.222"o wuv'
 dg'kpenf gf 0'

k0EQO O GTEKCN'I GP GTCN'NICKDKKV[0'

Eqo o gtekn'I gpgtci'Ncdkkv{ 'kpuwtcpeg'eqxgtkpi 'dqf kn{ 'kplwt{.'f gcvj . 'cpf 'r tqr gtv{ 'f co ci g'kp'c'hqto "
 cpf 'y kj 'eqxgtci gu'yj cv'tg'uc'kuc'cev'qt{ "vq'Ucv'g'0Vj ku'kpuwtcpeg'uj cmi'kpenf g'r gtuqpcni'kplwt{ 'ncdkkv{."
 r tqf wew'cpf 'eqo r ngv'f 'qr g'c'v'kpu0'Eqxgtci g'uj cmi'dg'y tkv'gp'qp'cp'qeewt'gpeg'hqto "dcuku.'y kj 'pqv'
 ngu'u'yj cp'yj g'hqmqy kpi "co qwpw'cu'f gvgto kpgf 'd{ "QGO <"

Dqf kn{ 'kplwt{.'F gcvj 'cpf 'Rtqr gtv{ 'F co ci g<"

&722.222'r gt'qeewt'gpeg" hqt'cni'ercko cpwu'hqt'ercko u'ctkukpi "qw'qh'c'ukpi ng'ceekf gpv'qt'qeewt'gpeg-0'

k0C WWQO QDKNG'Ncdkkv{ 'kpuwtcpeg<Cwqo qdkrg'Ncdkkv{ 0'

Cwqo qdkrg'Ncdkkv{ 'kpuwtcpeg'eqxgtkpi 'cni'qy pgf . 'pqp/qy pgf 'cpf 'j kt gf 'xgj kengu0"Vj ku'eqxgtci g"
 o c{ 'dg'y tkv'gp'kp'eqo d'kpcv'kq'y kj 'y g'Eqo o gtekn'I gpgtci'Ncdkkv{ 'kpuwtcpeg"y kj 'ugr ctcv'g'iko ku"
 hqt'öEqo o gtekn'I gpgtci'Ncdkkv{ ö'cpf "öCwqo qdkrg'Ncdkkv{ ö-0Cwqo qdkrg'Ncdkkv{ 'kpuwtcpeg"
 o wuv'dg'kp'pqv'v'guu'yj cp'yj g'hqmqy kpi "co qwpw'cu'f gvgto kpgf 'd{ "QGO <"

Dqf kn{ 'kplwt { . 'F gevj 'cpf 'Rtqr gtv{ 'F co ci g<

&722.222'r gt'qeewttgpeg*'hqt'cm'enclo cpw'htq'enclo u'ctkukpi "qw'qh'c'ukpi ng'ceekf gpv'qt'qeewttgpeg-0''

CF F KVIQP CN'P UWTGF 0''Vj g'Eqo o gteknI gpgtclNkcdkklv{ 'kpuwtcpeg'cpf 'Cwqo qdkrg'Nkcdkklv{ " kpuwtcpeg'o wuv'kpenmf g'QGO . 'ku'qh'hegtu . 'go r m{ ggu'cpf 'ci gpw'cu'Cf f kkkpnci'kpuwtgf u'dw'qpn{ 'y kj " tgur gev'vq'v'j g'eqpvtcevqt'au'cev'kkkgu'vq'dg'r gthqto gf 'wvf gt'v'j g'Uwdeqpvce0''Eqxgtci g'o wuv'dg" rtko ct{ 'cpf 'pqp/eqpvtkdwqt { 'y kj 'cp{ 'qvj gt'kpuwtcpeg'cpf 'ugrh/kpuwtcpeg0'

oVC KNo'E QXGT CI G0''K'cp{ 'qh'v'j g'tgs wkt gf 'kpuwtcpeg'r qrekgu'ku'qp'c'o'enclo u'o cf go'dcuku . 'uwej 'cu" r tqhguukqpcn'kcdkklv{ 'kpuwtcpeg . ''v'j g'eqpvtcevqt'uj cm'o c'kpv'k'gkj gt 'o'ckro'eqxgtci g'qt'eqpv'kwqwu" o'enclo u'o cf go'hcdkklv{ 'eqxgtci g . 'r tqxkf gf 'v'j g'gh'ge'v'x'g'f cvg'qh'v'j g'eqpv'kwqwu'o'enclo u'o cf go" eqxgtci g'ku'qp'qt'dghqtg'v'j g'gh'ge'v'x'g'f cvg'qh'v'j g'Uwdeqpvce'v'ht'c'o' k'plo wo 'qh'46'o qp'v'j u'hqmqy kpi " v'j g'rcvgt'qh'<'k'v'j g'eqpvtcevqt'au'eqo r ngv'k'p'cpf 'Uwdtgekr k'p'v'au'ceegr v'cepg'qh'cm'Ugt'xlegu'tgs wkt gf " wvf gt'v'j g'Uwdeqpvce'v'qt . ''k'v'j g'g'zr k'cv'k'p'qh'cm'y cttcpv{ 'r g'k'qf u'r tqxkf gf 'wvf gt'v'j g'Uwdeqpvce0'' P qv'j kj u'cpf kpi 'v'j g'ht'gi qkpi '46/o qp'v'j 'tgs wkt go gpv'k'h'v'j g'eqpvtcevqt'gr'gevu'v'q'o c'kpv'k'p'o'ckro" eqxgtci g'cpf 'k'h'v'j g'o czko wo 'v'ko g'r g'k'qf 'o'ckro'eqxgtci g'tgcupcdn{ 'cxckrdng'k'p'v'j g'o ctngv' m'eg'ku" r'gu'v'j cp'v'j g'46/o qp'v'j 'r g'k'qf 'f'guetkdg' 'cdq'x'g . 'v'j gp'v'j g'eqpvtcevqt'o c { 'tgs wguv'cpf 'QGO 'o c { 'i t'cpv' cr r tqx'cn'qh'v'j g'o czko wo 'o'ckro'eqxgtci g'r g'k'qf 'tgcupcdn{ 'cxckrdng'k'p'v'j g'o ctngv' m'eg0''K'QGO " cr r tqx'cn'ku'i t'cpv'gf . 'v'j g'eqpvtcevqt'uj cm'o c'kpv'k'p'o'ckro'eqxgtci g'ht'v'j g'o czko wo 'v'ko g'r g'k'qf 'v'j cv' o'ckro'eqxgtci g'ku'tgcupcdn{ 'cxckrdng'k'p'v'j g'o ctngv' m'eg0''

P QVIEG'QHECEP EGNNC VIKP 'QT'EJ CPI G0''Vj g'eqpvtcevqt'qt'ku'kpuwtg't'o wuv'r tqxkf g'52'f c { uo' y tkwgp'p'q'v'eg'v'q'Uwdtgekr k'p'v'dghqtg'ecpegm'v'k'p'qh'o cvgt'k'cn'lej cpi g'v'q . 'r q'v'p'v'cn'g'zj cwuk'k'p'qh' ci i tgi cvg'tko ku'qh'qt'pqp/tgpgy cn'qh'v'j g'tgs wkt gf 'kpuwtcpeg'eqxgtci g'u+0''

EGT V K H E C V G * U + Q H ' P U W T C P E G 0 ' U w d t g e k r k p v ' u j c m ' q d v k p ' h t q o ' v ' j g ' e q p v t c e v q t ' c ' e g t v k h e c v g * u + q h ' k p u w t c p e g ' h q t ' c m ' t g s w k t g f ' k p u w t c p e g ' d g h q t g ' v ' j g ' e q p v t c e v q t ' r g t h q t o u ' w p f g t ' v ' j g ' U w d e q p v t c e v 0 ' V j g ' e g t v k h e c v g * u + q t ' c p ' c w c e j g f ' g p f q t u g o g p v ' o w u v ' u r g e k h { < ' k ' c m ' g p v k k g u ' c p f ' k p f k k f w c n u ' y j q ' c t g ' g p f q t u g f " q p ' v ' j g ' r q r e { ' c u ' C f f k k k p n c i ' k p u w t g f ' c p f ' k k ' h q t ' k p u w t c p e g ' q p ' c ' o ' e n c l o u ' o c f g o ' d c u k u . ' v ' j g ' g z v g p f g f " t g r q t v k p i ' r g t k q f ' c r r r e c d n g ' v ' q ' o ' c k r o ' q t ' e q p v k w q w u ' o ' e n c l o u ' o c f g o ' e q x g t c i g 0 ' }

K' U W T C P E G ' T G S W K T G O G P V ' T G X K G Y 0 ' T g e k r k p v ' c i t g g u ' v ' q ' r g t k q f k e ' t g x k g y ' q h ' k p u w t c p e g ' t g s w k t g o g p w ' d { ' Q G O ' w p f g t ' v ' j k u ' C i t g g o g p v ' c p f ' v ' q ' r t q x k f g ' w r f c v g f ' t g s w k t g o g p w ' c u ' o w w c m { ' c i t g g f " w r q p ' d { ' Q G O ' c p f ' T g e k r k p v 0 ' }

QGO ' C E E G R V C P E G 0 C m i k p u w t c p e g ' r t q x k f g t u ' c t g ' u w d l g e v ' v ' q ' Q G O ' c e e g r v c e p g 0 ' K ' t g s w g u v g f ' d { ' Q G O . ' T g e k r k p v ' u j c m ' r t q x k f g ' e q o r r g v g ' e q r k g u ' q h ' k u ' E q p v t c e v q t u 0 ' k p u w t c p e g ' r q r e k g u . ' g p f q t u g o g p w . ' u g r h / k p u w t c p e g ' f q e w o g p w ' c p f ' t g r v g f ' k p u w t c p e g ' f q e w o g p w ' v ' q ' Q G O a u ' t g r t g u g p v c v k g u ' t g u r q p u k d n g ' h q t " x g t k h e c v k p ' q h ' v ' j g ' k p u w t c p e g ' e q x g t c i g u ' t g s w k t g f ' w p f g t ' v ' j k u ' G z j k d k ' E 0 ' "

Gzj kdk/F "

Kphqto cvkqp't gs wkt gf 'd{ '4'EHT '422653*c+' "

30' Hgf gtcn'Cy ctf "K gpwhecvkqp<"

*k+ Uwd/tgekr kgpv'pco g'y j kej 'o wuv'o vej 'tgi kungtf 'pco g'kp'F WP U+<"Y cueq'Eqwv{ ""

*kk+ Uwd/tgekr kgpv'u'F WP U'pwo dgt<": 6637; 7; "

*kk+ Hgf gtcn'Cy ctf "K gpwhecvkqp'P wo dgt "HCRP +<"GO U/4242/GR/22226/U23"

*kx+ Hgf gtcn'Cy ctf 'F cvg<"Qevqdt'3.'423; "

*x+ Uwd/cy ctf 'Rgtkqf 'qh'Rgthqto cpeg'Uctv'cpf 'Gpf 'F cvg<'Hqo 'Lwn{ '3.'4242'v'Lwpg'52.'4243"

*xk+ Co qwpv'qh'Hgf gtcn'Hwvf u'Qdrki cvgf 'd{ 'vj ku'Ci tggo gpv<"&76.378"

*xkk+ Vqvcn'Co qwpv'qh'Hgf gtcn'Hwvf u'Qdrki cvgf "v'vj g'Uwdtgekr kgpv'd{ 'vj g'r cuu/vj tqwi j "gpvkv{ 'kpenw'kpi " vj ku'Ci tggo gpv<,"&76.378"

*xkk+ Vqvcn'Co qwpv'qh'Hgf gtcn'Cy ctf "eqo o kwgf "v'vj g'uwdtgekr kgpv'd{ 'vj g'r cuu/vj tqwi j "gpvkv{ <" &76.378"

*kz+ Hgf gtcn'cy ctf 'r tqigevf guetkr vqp<"Go gti gpe{ 'O cpci go gpv'Rgthqto cpeg'I tcpv*GO RI +Rtqi tco " r tqxkf gu'tguwtegu'v'cuukv'ucvg.'mecn'v'kdcn'cpf 'vgttkqt'kcn'i qxgtpo gpw'kp'r tgr ct'kpi 'hqt'cmi' j c| ctf u.'cu'ewj qtk gf 'd{ 'vj g'Tqdgvt'V0Uchhqt'F kucvgt'Tgrkgh'cpf 'Go gti gpe{ 'Cuukv'cpeg'Cev' *Uchhqt' 'Cev+*64'WUE07343'g'v'ugs 00"

*z+ *c+P co g'qh'Hgf gtcn'cy ctf kpi 'ci gpe{ <"WUOF gr ctvo gpv'qh'J qo grpf 'Ugewtkv{ .Hgf gtcn' Go gti gpe{ 'O cpci go gpv'Ci gpe{ "HGO C+ "

*d+P co g'qh'r cuu/vj tqwi j "gpvkv{ <"Qtgi qp'O kktct{ 'F gr ctvo gpv.'Qhleg'qh'Go gti gpe{ " O cpci go gpv"

*e+Eqpvcev'kphqto cvkqp'hqt'cy ctf kpi 'qh'hekn'qh'vj g'r cuu/vj tqwi j "gpvkv{ <'Cpf tgy 'Rj gr u.'F k'gevt." RQ'Dqz'36592.'Ucrgo .'QT"; 952;/7284"

*zk+ EHC'P wo dgt'cpf 'P co g<"; 9064.'Go gti gpe{ 'O cpci go gpv'Rgthqto cpeg'I tcpw"" Co qwpv<"&7.592.22: "

*zk+ K'Cy ctf 'T(F A' P q"

*zkk+ Kpf k'gevequv'tcvg'hqt'vj g'Hgf gtcn'cy ctf <"34' "

40"" Uwdtgekr kgpv'u'kpf k'gevequv'tcvg<"2' ""

, Vj g'Vqvcn'co qwpv'qh'Hgf gtcn'Hwvf u'Qdrki cvgf "v'vj g'Uwdtgekr kgpv'd{ 'vj g'r cuu/vj tqwi j "gpvkv{ 'ku'vj g'Vqvcn' Co qwpv'qh'Hgf gtcn'Hwvf u'Qdrki cvgf "v'vj g'Uwdtgekr kgpv'd{ 'vj g'r cuu/vj tqwi j "gpvkv{ 'f w'kpi 'vj g'ewt'gpv' Hgf gtcn'kuecn'gct0



MOTION

SUBJECT: EMP Grant

I move to approve the Oregon Military Department Office of Emergency Management Emergency Management Performance Grant #20-533 for \$54,156.



DISCUSSION ITEM

MCCFL Trust Deed

[STAFF MEMO](#)

[REQUEST FOR PARTIAL RECONVEYANCE](#)

[SUBSTITUTION OF TRESTEE AND DEED OF RECONVEYANCE](#)

[MOTION LANGUAGE](#)



SUBJECT: Trust Deed Memo

TO: BOARD OF COUNTY COMMISSIONERS

FROM: KATHY CLARK, EXECUTIVE ASSISTANT

DATE: 2.24.2021

BACKGROUND INFORMATION:

Mid-Columbia Center for Living (MCCFL) has a sale pending of the Tenneson Building located on Lincoln Street. There is a Trust Deed in favor of Wasco County associated with this property.

Community Development Block Grant funds did not cover the entire cost of constructing the new MCCFL building. In 2018 Wasco County agreed to loan Mid-Columbia Center for Living \$2.25 million to cover the shortfall. As security for the loan, MCCFL pledged the Lincoln Street property via a Trust Deed operating as follows: If MCCFL were to stop paying or default, Wasco County could recover the Lincoln Street property to offset the amount still owed Wasco County. Like a traditional mortgage, the Trust Deed has a due-on-sale clause. This means the property cannot be sold without Wasco County's consent as a sale would require Wasco County relinquish its security interest while they are still owed money.

In order for the sale to move forward, Wasco County would need to consent to a sale because that effectively eliminates its security interest in the property. Alternatively, there is an option that MCCFL could offer another asset as replacement security or a higher interest rate on the loan as offset for the risk of unsecured debt. Today, we are seeking direction from the Board of Commissioners as to how to proceed regarding the Trust Deed.

At the February 17, 20201 regular session of the Wasco County Board of Commissioners, the Board passed a motion to release the trust deed held on the Tenneson Building located on Lincoln Street with the requirement that all proceeds from the sale of said building be applied to the outstanding loan MCCFL has with the County. The documents included in the Board Packet were prepared by Wasco Title and reviewed by County Counsel to carry out the Board's direction.

REQUEST FOR PARTIAL RECONVEYANCE

Order Number: 14-52735

TO: Wasco Title, Inc. , Trustee

The undersigned is the legal owners and holder of all indebtedness and other obligations secured by that Trust Deed in which Mid-Columbia Center for Living, an Oregon intergovernmental agency , as Grantor, and Wasco County, a political subdivision of the State of Oregon, is the Beneficiary, Dated August 15, 2018, Recorded August 17, 2018, Reception No. 2018-003060, Official Records of Wasco County, Oregon.

YOU ARE HEREBY DIRECTED, on payment to you of any sums owing to you under the terms of said trust deed or pursuant to statute, to reconvey, without warranty, to the party of parties entitled thereto by the terms of said trust deed, the estate now held by you under the same, in and to the following portion of the real property described in the trust deed, to-wit:

A portion of the southwesterly 116.00 feet of Lots 1, 2 and 3, Block 5, TREVITT'S ADDITION TO THE CITY OF THE DALLES, in City of The Dalles, County of Wasco and State of Oregon, more particularly described as follows:

Beginning at the Southeast corner of Block 5, TREVITT'S ADDITION; thence North 55° 59' 00" West along the southwesterly line of said block 89.00 feet; thence North 34° 03' 45" East, a distance of 66.72 feet; thence North 22° 59' 31" East, 50.19 feet; thence South 55° 59' 00" East, parallel with and 116.00 feet northeasterly when measured perpendicular to the southwesterly line of said block 100.33 feet to the southeasterly line of said block; thence South 34° 54' 00" West along said southeasterly line 116.00 feet to the point of beginning.

Mail Partial Reconveyance to:

Mid-Columbia Center for Living
1060 Webber Street
The Dalles OR 97058

Wasco County, a political Subdivision of the
State of Oregon

By: _____
Scott C. Hege, Commission Chair

By: _____
Kathleen B. Schwartz, County Commissioner

By: _____
Steven D. Kramer, County Commissioner

After recording return to:
Wasco Title, Inc.

212 East 4th Street

The Dalles, OR 97058

Space above reserved for recorder's use

SUBSTITUTION OF TRUSTEE and DEED OF RECONVEYANCE

The undersigned Beneficiary and Current Owner and Holder of the Note secured by a Deed of Trust by Mid-Columbia Center for Living, an Oregon intergovernmental agency, dated August 15, 2018, as Grantor, to AMERITITLE, as Trustee, in favor of Wasco County, a political subdivision of the State of Oregon, as Beneficiary, which Deed of Trust was recorded in the Wasco County Clerk's Office on August 17, 2018, in Wasco County, State of Oregon, as Instrument No. 2018-003060, hereby substitutes **Wasco Title, Inc.** as Trustee in lieu of the above named Trustee under said Deed of Trust.

Wasco Title, Inc. hereby accepts said appointment as trustee under said Deed of Trust and as Successor Trustee of said Deed of Trust does hereby reconvey, without warranty, to the person or persons legally entitled thereto all the estate now held by you under the same, in and to the following portion of the real property described in the trust deed, to-wit:

See Attached Legal Description

Wasco County, a political subdivision of the State of Oregon;

By: _____
Scott C. Hege, Commission Chair

By: _____
Steven D. Kramer, County Commissioner

By: _____
Kathleen B. Schwartz, County Commissioner

State of Oregon, County of Wasco) ss.

The instrument was acknowledged before me on February, 2021
by Scott C. Hege, Commission Chair of Wasco County, a political subdivision of the State of Oregon.

Notary Public for Oregon
My commission expires: _____

State of Oregon, County of Wasco) ss.

This instrument was acknowledged before me on February, 2021
By Kathleen B. Schwartz, County Commissioner of Wasco County, a political subdivision of the State of Oregon.

Notary Public for Oregon
My commission expires: _____

State of Oregon, County of Wasco) ss.

This instrument was acknowledged before me on February, 2021
By Steven D. Kramer, County Commissioner of Wasco County, a political subdivision of the State of Oregon.

Notary Public for Oregon
My commission expires: _____



MOTION

SUBJECT: MCCFL Trust Deed

I move to approve the Request for Partial Re-conveyance and Sustitution of Trestee and Deed of Re-conveyance associated with the property located at 409 Lincoln Street, The Dalles, Oregon.



CONSENT AGENDA

[MINUTES: 2.17.2021 REGULAR SESSION](#)

[STATE BUILDING CODES AGREEMENT – AMENDMENT #1](#)



WASCO COUNTY BOARD OF COMMISSIONERS
REGULAR SESSION
FEBRUARY 17, 2021

This meeting was held on Zoom

<https://wascocounty-org.zoom.us/j/3957734524>

or call in to [1-253-215-8782](tel:1-253-215-8782) Meeting ID: 3957734524#

PRESENT: Scott Hege, Chair
Kathy Schwartz, Vice-Chair
Steve Kramer, County Commissioner

STAFF: Kathy Clark, Executive Assistant
Tyler Stone, Administrative Officer

Chair Hege opened the session at 9:00 a.m.

Additions to the Discussion List:

- Letter of Support for recycling legislation
- Comment Letter to OSHA regarding proposed farm labor housing rules

Discussion Item – NCPHD COVID-19 Update

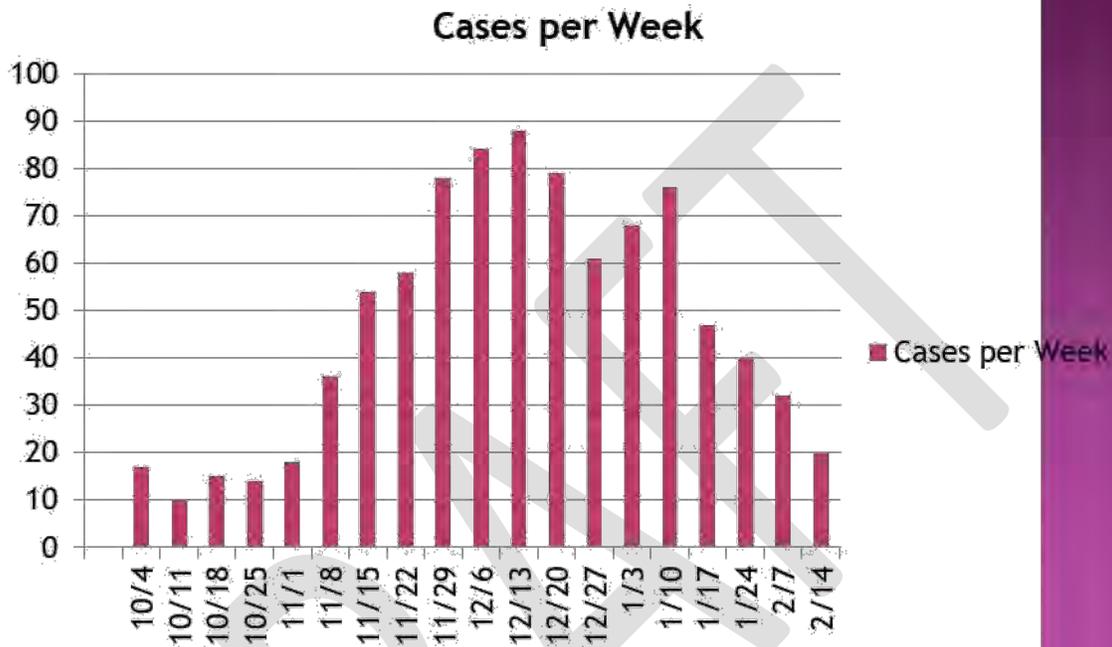
North Central Public Health District Health Officer Dr. Mimi McDonell reviewed the current COVID statistics for the region as well as the recent history for Wasco County.

COUNTY DATA: TOTAL CASES,
RECOVERED AND DEATHS TO DATE

Wasco		
Total		1212
Recovered		1027
Deaths		25
Sherman		
Total		52
Recovered		47
Gilliam		
Total		53
Recovered		46
Deaths		1

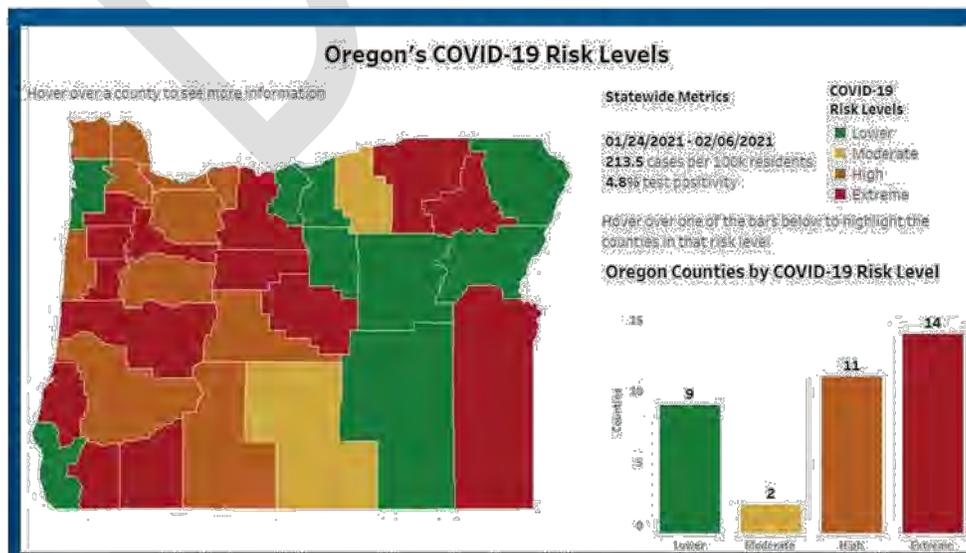
Dr. McDonnell pointed out the recent decline in cases per week in Wasco County, saying this is very good news.

WASCO CASES NOV/DEC/JAN



Dr. McDonnell explained that the county risk levels are set every 2 weeks. Wasco County remains in the extreme risk category.

COUNTY RISK LEVELS



Dr. McDonnell reviewed the Wasco County 2-week case counts since the beginning of the year. She noted that this is not a “move” week for risk level assignments; however, our most recent metrics are very encouraging and we may be able to move into the high risk category.

WASCO COUNTY 2 WEEK METRICS

date	count	% positivity
1/3-1/16	143	5.1%
1/10-1/23	125	4.6%
1/17-1/30	88	3.7%
1/24-2/6	74	3.3%
1/31-2/13	53 !!!!	2.2%

Dr. McDonnell reviewed the changes to restrictions once Wasco County is in the High Risk category.

WASCO MAY MOVE TO HIGH RISK

- ⦿ Restaurants and Bars
 - Indoor dining allowed
 - Capacity 25% of max or 50 people, whichever is smaller
 - 11:00 PM closing time
- ⦿ Gyms and Studios
 - Capacity 25% of max or 50 people, whichever is smaller
- ⦿ LTCFs*
 - Inside visitation allowed

* LTCF – Long Term Care Facilities

Dr. McDonnell explained that the metrics are different for schools. Our current metrics qualify our schools to move to on-site/hybrid education; over time that will extend beyond elementary schools to middle and high schools.

SCHOOL METRICS

METRICS & MODELS	ON-SITE	ON-SITE AND HYBRID	ELEMENTARY ON-SITE AND HYBRID TRANSITION	DISTANCE LEARNING
County Case Rate per 100,000 People Over 14 days	<50.0	50.0 to <200.0	200.0 to ≤350.0	>350.0
County Case Count over 14 days for small & medium counties	<30	30 to <60	60 to ≤90	>90
County Test Positivity* Advised for to medium and large counties*	<5.0%	5.0% to <10.0%	≤10.0%	>10.0%
Advisory Instructional Model	Prioritize On-Site or Hybrid (as needed to maintain small cohorts) instructional models.	Prioritize careful phasing in of On-Site or Hybrid for elementary schools (starting with younger students and adding additional grades over time). Middle school and high school primarily Comprehensive Distance Learning with Limited In-Person Instruction. Over time, if elementary schools can demonstrate the ability to limit transmission in the school environment*, transition to On-Site or Hybrid.	Prioritize careful phasing in of On-Site or Hybrid for elementary schools (starting with younger students and adding additional grades over time).	Prioritize Comprehensive Distance Learning with Limited In-Person Instruction.
<ol style="list-style-type: none"> If statewide testing volume decreases by more than 10% in the week prior compared to the previous week due to external factors (such as due to a natural disaster or acute decrease in testing supplies), then OHA and ODE will advise temporarily suspending the use of percent positivity in local reopening considerations. Small counties with a population of less than 15,000 are advised to meet case counts in the metrics framework and not test positivity rates. As a measure to monitor limited introduction or spread, local public health should look for an average outbreak size of 10-15 cases. 			When trends are increasing, pause expansion of additional in-person learning and maintain access to in-person learning for those who have it. Schools are not advised to reduce in-person learning or revert to Comprehensive Distance Learning based on metrics if the school can demonstrate the ability to limit transmission in the school environment.	

Dr. McDonnell went on to say that the recent winter storms have disrupted vaccine distribution around the country. NCPHD usually gets information on upcoming vaccine shipments on Tuesdays; this week it will likely not be available until Wednesday or Thursday. Some pharmacies are getting supplies of vaccine through the Federal Retail Pharmacy Program. She advised people to check their pharmacies' websites for more information; people age 75 and older are now eligible. Next week those 70 and older will be eligible and beginning March 1st, people 65 and older will be eligible. NCPHD continues to work with community partners to reach out to that population.

Subsequent groups will be determined in coordination with the Vaccine Advisory Committee and shared on OHA's COVID-19 vaccine web page. These are examples of groups of people who may included:

- Critical workers in high-risk settings — workers who are in industries essential to the functioning of society and substantially higher risk of exposure
- People of all ages with underlying conditions that put them at moderately higher risk
- People in prisons, jails, detention centers, and similar facilities, and staff who work in such settings
- General population

Dr. McDonnell reviewed the status of vaccine distribution in the region. She said that there may be a few stragglers in Phase 1A and 1B but for the most part they have been completed.

NCPHD VAX STATUS

Wasco

- 3269 vaccinated
- 1,314 series complete
- 12%
- Phase 1A completed (first round)
- Phase 1B group 1 completed, groups 2 & 3 in process

Sherman

- 240 vaccinated
- 64 series complete
- 13.5 %
- Phase 1A completed
- Phase 1B Group 1 complete, Groups 2&3 ongoing

Gilliam

- 187 vaccinated
- 57 series complete
- 8%
- Phase 1A completed
- Phase 1B Group 1 complete, Groups 2&3 ongoing

Dr. McDonnell reported that OHA has been able to give them more advance notice for supplies that will be delivered over the next 4 weeks. These numbers represent the baseline allotments; it is possible that more will be available and delivered. Vaccines are distributed in allotments of 100 units.

NCPHD VAX STATUS

- Weekly allotments for the next 4 weeks:
- Wasco County
 - NCPHD 400
 - OCH 100
- Sherman County
 - Sherman County Clinic 100 every other week
- Gilliam County
 - Arlington and S. Gilliam Clinics together 100 every other week

Dr. McDonnell said that anyone who has already received the vaccine should notify their primary care provider to reduce the duplication of efforts. To reduce phone traffic at clinic offices, patients can use their patient portal to make that contact.

Dr. McDonnell outlined upcoming plans for vaccine distribution. Approximately 2,000 people are eligible for vaccinations through the local VA Clinic.

UPCOMING PLANS FOR WASCO

- ◉ Continue clinics at Readiness Center
- ◉ Starting 2/22 Tues, Wed & Thurs
- ◉ Still some weekend clinics
- ◉ OCH Fridays + one more day/week
- ◉ Veteran's Administration vaccinating at the Readiness Center for all of the people who receive services at the local VA clinic
- ◉ Local Pharmacies - Safeway, RiteAid

More information is available online through these sites:

- <https://covidvaccine.oregon.gov/>
- <https://www.ncphd.org/covid-vaccines>
- <https://es.ncphd.org/covid-vaccines>

NCPHD Interim Director Shellie Campbell expressed her gratitude to the Readiness Center, volunteers and partner agencies for all the help and support in getting vaccines distributed to citizens.

Commissioner Kramer asked if we know how many homeless people are in the currently eligible categories. Dr. McDonnell replied that they do get some information on that population. If people test positive in that group, NCPHD can help with housing. Commissioner Kramer asked if we have anyone using that. Dr. McDonnell responded that we have in the past; but there is no one using that right now.

Commissioner Kramer asked about rules around outdoor group activities. Dr. McDonnell said that it is much easier outdoors than indoors; she will look at the risk levels and communicate with him when she has more information.

Vice-Chair Schwartz said that she knows someone who got their vaccine at Walgreens. Dr.

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McDonell stated that she had not heard about Walgreen's having a supply; she will check into it.

Vice-Chair Schwartz said that she has heard that people who sign up do not get an initial confirmation email. Dr. McDonell said she knows that the system sends reminders but will check on confirmation emails.

Vice-Chair Schwartz asked if the 12% of the population immunized includes children under 18. Dr. McDonell replied that it based on total population. She added that the Pfizer vaccine can be given to those 16 and older; we only receive the Moderna vaccine which is approved for those 18 and over.

Vice-Chair Schwartz commented that it will be difficult to reach herd immunity until we can vaccinate youth. She said it is important for people to recognize that and understand that it may take longer than we think. Dr. McDonell stated that many trials are underway for children 12 and up. She said she expects that we will get to the lower age eligibility at some point. She observed that having been vaccinated does not open the door to going without a mask.

Chair Hege observed that Hood River is in the High category. Dr. McDonell affirmed saying that Wasco County is moving in that direction; there are some counties moving in the wrong direction. Wasco County should be proud of the work they have done to start moving in the right direction.

A chat question was posted asking how to volunteer. Ms. Campbell replied that the Medical Reserve Corps is doing well and there are some volunteers in the queue who are still undergoing the required training. NCPHD Emergency Manager Tanya Wray can sign people up for that. Community volunteers are also important and they are still looking for more as this will be ongoing for several months; they don't want to burn out their volunteers. Contact NCPHD for more information.

Chair Hege asked who goes to One Community Health (OCH) compared to NCPHD. Dr. McDonell answered that there is no wrong choice; you do not need to be a client of OCH to get vaccinated there. However, she advised that wherever you get your first vaccine is where you should get your second vaccine.

Chair Hege asked if everyone should go sign up now. Dr. McDonell replied that since we do not know all of the categories that are coming, she would ask that only those 65 and up sign up right now. Then, as groups are announced, sign up when you fit into one of those categories. She added that it will be different when we get to the general population.

Ms. Campbell advised that if people sign up at multiple places, to be sure to cancel all others when they get an appointment. Those spots are held and they don't want no-shows.

You can sign up at NCPHD's website for their vaccination process.

Lynn Burditt, representing the outdoor public recreation group, reported that they continue to meet. It is likely to be a busy summer and they are working on aligned messaging throughout the Columbia River Gorge. The Ports on both sides of the river are going to engage with the cruise lines around this season's tours.

Discussion Item – OSHA Comment Letter

Columbia Gorge Fruit Growers (CGFG) Executive Director Mike Doke explained that this region is heavy with labor housing. OSHA temporary labor housing rules in response to the pandemic will expire in April. Those rules reduced labor housing by 50% and added social distancing rules which also affected transportation. In January, the Oregon Farm Board asked for permission to use bunk beds and recognize the growers' investment. CGFG is advocating for a loosening of the rules. Growers need to get their housing registered. He stated that he has submitted a draft letter to the Board (attached) for consideration. Hood River County has signed on; two of their commissioners approached CGFG to do this. The farmers have a lot invested in safe, quality housing set up for social distancing. Right now, bunk beds are allowed if workers are related but workers can claim to be related with no check. Generally, groups of workers travel and eat together.

Commissioner Kramer asked if there are any growers who do not support the letter and efforts of CGFG. Mr. Doke replied that there are none. He said they sent out 3 communications which included the Oregon Farm Board's letter and petition. He said he met at length with farmers yesterday. This is an interim step; OSHA planned to move forward without Farm Board input. There will be another comment period once the rules are published.

Vice-Chair Schwartz stated that she just received the letter yesterday and has not had time to really review it. Mr. Doke explained that there is a short comment period; they only allowed for 2 weeks.

Chair Hege said that the Board will talk about this more later in the session.

Discussion Item – Century Link Refund Credit

County Assessor/Tax Collector Jill Amery explained that Century Link does business within Wasco County and has filed a large appeal to the State for what and how their property is valued. She went on to review the memo included in the Board Packet.

Vice-Chair Schwartz said that it is her understanding that Century Link does not want to pay their taxes. Ms. Amery replied that they do pay their taxes, but we will be setting the disputed portion aside until the case is decided.

Vice-Chair Schwartz asked if they are appealing the payment. Ms. Amery responded that they are appealing what property is being assessed and how it is assessed.

Vice-Chair Schwartz asked if a prior appeal went in our favor. Mr. Amery stated that Charter filed an appeal in 2009; we set aside more than was needed for that and so will move that money into the Century Link set-aside.

Chair Hege stated that the money we are talking about is unsegregated taxes for all taxing districts. This is money they do not get until the appeal is settled so we do not have to take money back from them. Commissioner Kramer commented that this is a good insurance policy for the County and small districts.

{{{Commissioner Kramer moved to set aside \$1,000,000 for the CenturyLink appeal as recommended by the Wasco County Assessor. Vice-Chair Schwartz seconded the motion which passed unanimously.}}}

Chair Hege observed that this is not Century Link appealing just in Wasco County; it is across the state. Mr. Amery confirmed, saying that Century Link is assessed at a state level and the taxes are apportioned to the counties.

Chair Hege asked if Ms. Amery has communicated with the districts. Ms. Amery replied that generally, she comes to the Board first. She has a packet ready to go out to the districts and will likely join district meetings to answer questions.

Chair Hege asked if this is the biggest withholding we have had to do. Ms. Amery responded affirmatively. The assessed value for Century Link in Wasco County is \$1.6 billion.

Vice-Chair Schwartz asked how long the appeal will take. Ms. Amery replied that there is no way to know; that is why we want to take this step to protect the districts and the County. Chair Hege commented that this will likely be a long time.

Discussion Item – Wholly Uncollectible Taxes

Ms. Amery said that this is a little different and more complex than previous cancellations of taxes. There was a bankruptcy filed and the property was given to the creditor who sold it. The bankruptcy court gave the County nothing. The legal opinion is that we do not have recourse to recover the unpaid taxes.

{{{Vice-Chair Schwartz moved to approve Order 21-011 cancelling certain uncollectible personal property taxes. Commissioner Kramer seconded the motion which passed unanimously.}}}

Agenda Item – Road Vacation

Public Works Director Arthur Smith reviewed his report included in the packet. He explained that in 2019 this same group successfully petitioned to vacate some roads in the old plat of Tygh so they could reconfigure the lots. Since then, they found they needed to vacate two more roads to enable them to get the maximum number of lots for development. He stated that the roads being vacated only exist on paper and some of it is not even buildable. There is no fiscal impact to the County and the County has no intention of developing the roads; no one will lose access. In fact, this will actually benefit the County.

{{{Commissioner Kramer moved to approve Order 21-010 vacating certain roads within the Plat of Tygh in Tygh, Valley Oregon. Vice-Chair Schwartz seconded the motion which passed unanimously.}}}

Chair Hege complimented the Wasco County road crew for the work they recently did in clearing snow. Mr. Smith said he would pass that along, saying that the crew did great work in an unusual storm; today they are out clearing mailboxes and driveways.

Agenda Item – Title III Project Submission

Chief Deputy Scott Williams explained this is for costs incurred outside of the scope of our normal contract in responding to the White River fire. This is an appropriate use of Title III funds.

Chair Hege asked Finance Director Mike Middleton to explain how this works. Mr. Middleton said that we have Title III funds we are holding and they would transfer the requested amount to the appropriate line items. This would not require a budget change; the current balance in Title III funds is approximately \$162,000.

{{{Vice-Chair Schwartz moved to approve the submission for PL 110-343 Title III Project for the White River Fire. Commissioner Kramer seconded the motion which passed unanimously.}}}

Discussion Item – Forest Patrol Agreement Modification #4

Sheriff Lane Magill said that this is a renewal of a contract for the upcoming fiscal year. We are allotted the same dollars every year; no changes from last year.

Commissioner Kramer noted that it states that in this agreement we have \$1,000 for equipment; the previous amount was \$5,000. He asked if that presents any issues for us. Sheriff Magill replied not at all.

Vice-Chair Schwartz asked if this is where temporary staff is hired. Sheriff Magill responded affirmatively, saying that retired Police Chief Jay Waterbury has done it in the past.

{{{Commissioner Kramer moved to approve Modification #4 to the US Forest Service Cooperative Law Enforcement Agreement. Vice-Chair Schwartz seconded the motion which passed unanimously.}}}

Discussion Item – Vehicle Award

Mr. Middleton reviewed the memo included in the Board Packet. He explained that because delivery of vehicles to the Sheriff's Department had been delayed in the last 2 years, that department did not need new vehicles this year. The Vehicle Committee discussed the fact that when Sheriff's Office vehicles are rolled down to other departments they are at high mileage and have maintenance issues. In addition, they have been fitted for law enforcement and therefore are missing items. They also often do not meet the needs of the department receiving the vehicle. Although funds set aside for vehicle purchases are enough to obtain 5 appropriate vehicles, the committee identified a need for only 4 and recommends filling those needs. He reviewed the bids submitted by 3 vendors and recommended purchasing through Tonkin of the Gorge; the vehicles would be delivered by the end of the month.

Chair Hege commented that he thinks the roll-down process makes sense, but it is great to get more appropriate vehicles. He noted that the eyesight feature in Subarus is a very useful feature.

{{{Vice-Chair Schwartz moved to accept the bid from Tonkin of the Gorge for four 2021 Subaru Crosstrek Premium for a total of \$101,048.96. Commissioner Kramer seconded the motion which passed unanimously.}}}

Discussion Item – Community Dispute Resolution Program

Ms. Clark explained that this is a biennial grant process for Community Dispute Resolution funding. We have partnered with Gilliam, Sherman, Wheeler, and Hood River Counties for this funding with Wasco County managing the process. The Joint Participation and Coordinator Designation Resolutions start the process which will conclude with the selection of a grantee by the Boards/Courts of the participating counties after which OOCDR will enter into a grant agreement with the selected Grantee. Although the process will include an RFP for service providers, to my knowledge 6 Rivers Mediation is the only qualified provider in our region. The designation of a coordinator eliminates duplication of efforts for the five counties – Wasco will create the notice for the grant opportunity which will be posted to all five counties' web sites. We will also receive and distribute submitted responses.

{{{Vice-Chair Schwartz moved to approve the Joint Resolutions to participate in the Community Dispute Resolution Program and to designate Wasco County as the Community Dispute Resolution Coordinator. Commissioner Kramer seconded the motion which passed unanimously.}}}

Agenda Item – Original Wasco County Courthouse

Administrative Services Director Matthew Klebes reviewed the memo included in the Board Packet. He said that he has received a request from the Original Wasco County Courthouse Museum to transfer ownership of the property, which would include a shed located on the property, to them. He said he has not identified a need to retain ownership, but recommends the deed include a reversionary clause.

Eric Gleason, serving on the Original Courthouse Museum Board, said that the Original Courthouse has been moved 7 times in the past. The Preservation has been custodian since the 1970s; the Original Courthouse was moved to its current location in 1996. He said they would like for it to remain where it is.

Vice-Chair Schwartz asked if we have insurance costs for this property. Mr. Klebes replied that the non-profit carries the insurance. Mr. Gleason added that they have already contacted their insurance provider and learned that there will not be an increase in costs as a result of acquiring the property.

{{Commissioner Kramer moved to direct staff to facilitate a transfer of property to the Original Wasco County Courthouse Preservation with a reversionary clause. Vice-Chair Schwartz seconded the motion which passed unanimously.}}

Discussion Item – MCCFL Trust Deed

Mr. Stone explained that the County has a trust deed for the Tenneson house owned by Mid-Columbia Center for Living (MCCFL). The property serves as security for the County's loan to MCCFL for the construction of their new office building. MCCFL has a buyer for the Tenneson building; for the sale to proceed, the County would have to release that trust deed. The Tenneson building serves as collateral on a much larger loan amount. He said we can release the deed or transfer the trust to another piece of property. He said he does not want to put those public dollars in jeopardy. Today, he is looking for comment and direction.

Chair Hege stated that he is the Chair of the MCCFL Board. He said that he can assure everyone that the funds will go to pay down the principle of the loan to Wasco County in order to reduce MCCFL's outstanding debt. He added that the new building can serve as collateral for the loan which was for \$2.25 million; the value of the building far exceeds that.

County Counsel Kristen Campbell stated that we do have a security interest in the new building but she does not have confirmation as to whether we are in first or second position on that. Chair Hege said that he does not believe there are any other creditors.

Mr. Stone stated that because it is a Community Development Block Grant project, if MCCFL defaults, Wasco County would have to take over providing those services in that

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building or pay back all of the federal dollars. He pointed out that would be the collateral challenge on the new building; it is more encumbered than a surface look.

Chair Hege commented that as a County, we are the mental health authority and would have to find someone to provide those services.

Mr. Stone said we need to have direction on how to move forward. Does the Board want to release interest or find other collateral? The federal government would be in first position for the building.

Chair Hege asked if his position as MCCFL Chair presents a conflict. Ms. Campbell replied that he does not stand to benefit personally and therefore there is no conflict. It will be up to him to determine if he can make an unbiased decision.

Commissioner Kramer asked if the MCCFL Board has directed staff to pay down principle and if so would it be the entire sales value of the Tenneson Building or a portion thereof. Chair Hege replied that they have not finalized their decision but the discussion is for the entire value, which is about \$500,000, to pay down the loan.

Commissioner Kramer said he would be comfortable with releasing the trust deed with the caveat that the County receives 100% of the sale price.

Vice-Chair Schwartz stated that with an interest in the new building, she would be inclined to release the trust deed and allow the MCCFL Board of Directors to direct the use of those funds.

Mr. Stone said that he believes the terms of the trust require them to pay down the loan. Chair Hege stated that the MCCFL Board thought so as well but could not find it in the documents. Ms. Campbell stated that there is some ambiguity in the document.

Chair Hege stated that the MCCFL Board is pretty clear that they would pay it all toward the loan. He said he would concur with Commissioner Kramer's request.

{{Vice-Chair Schwartz moved to direct staff to release the trust deed held by the County for the Tenneson building.

Commissioner Kramer reminded Vice-Chair Schwartz that he wants 100% of the proceeds to pay down MCCFL's loan from Wasco County.

Vice Chair Schwartz modified her motion to include a requirement that MCCFL use 100% of the proceeds of the sale of the Tenneson building to pay down their loan with Wasco County.

Commissioner Kramer seconded the modified motion which passed unanimously.}}

Agenda Item – Youth Think Family Check-up Agreement

Youth Think Prevention Coordinator Debby Jones explained that this is another contract supporting the Partnership for Success Grant work which began last October. This is another evidence-based program which started at the University of Oregon and is now at Arizona State University. The program has a 30-year track record and uses a home-visiting model which can be done virtually. It involves the family as well as the youth, providing tools and interventions with follow up work to connect them with other opportunities. This contract will support the training of 8 facilitators.

Vice-Chair Schwartz observed that Ms. Jones is very busy and she wonders if services are actually getting out. She said it seems like this program would be especially helpful right now. She asked when it will get started. Ms. Jones replied that training will take place in April and the program will begin as soon as that is completed. She explained that the grant allowed for a year to get infrastructure in place, but the majority of programs the Board has seen will get started far ahead of that. The training will be bilingual. In the next school year, they will have a lot of programs to offer. With this year of at-home education, it will be a challenge for kids to be heading back into the classroom and Youth Think wants to help with that. Some kids are doing well because they have not had some of the anxieties that are associated with school. Youth Think will be working with the new School District 21 Superintendent.

{{Commissioner Kramer moved to approve the Arizona REACH Institute Service Agreement for training and consultation services. Vice-Chair Schwartz seconded the motion which passed unanimously.}}

Ms. Jones announced that they are in the process of a community readiness assessment for the opioid prevention/abuse grant; she will return with an update when it is completed.

Agenda Item – Transportation Grants

Mid-Columbia Economic Development District Executive Director Jessica Metta reviewed the memo included in the Board Packet. She explained that this is a biennial process to fund the Link public transportation system. A lot of the funding for that system goes through Wasco County as the eligible entity. The STF grant is state funded with no match requirement; it is often used to match other grants. This will be the last year for this fund as it is merging with the STIF program. This will focus on the Dial-a-Ride program. The Public Transportation Committee recommends applying for this grant funding.

The second application is for the 5310 program for seniors and the disabled. They are requiring an RFP this year; MCEDD will respond to the RFP. The PTC also recommends applying for this funding.

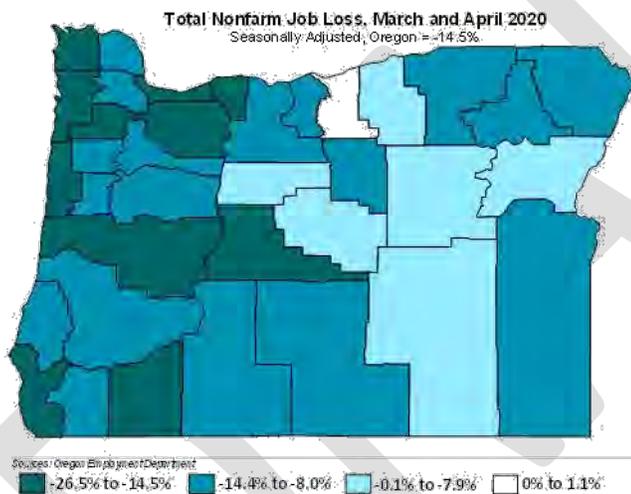
Commissioner Kramer added that the MCEDD Executive Committee also approved these applications.

{{Commissioner Kramer moved to approve applications to the Special Transportation Fund Grant and Federal Transit Administration Section 5310 grant programs as proposed by Mid-Columbia Economic Development District. Vice-Chair Schwartz seconded the motion which passed unanimously.}}

Agenda Item – Regional Economy

Oregon Employment Department Regional Economist Dallas Fridley reviewed the presentation included in the Board Packet. He started by saying that Wasco County is doing a little better than Hood River County which has, in part, to do with the winter recreation season. It will improve for Hood River as we move into the spring and summer months.

Oregon lost 285,000 nonfarm payroll jobs (-14.5%) in March and April.



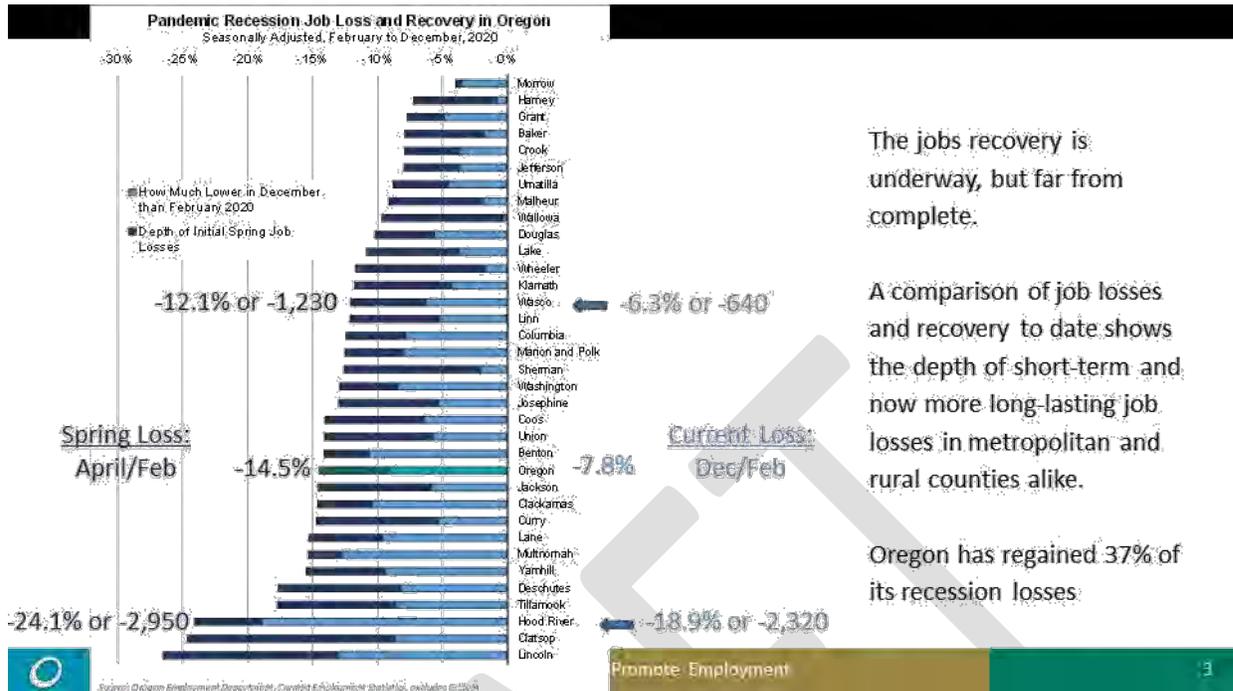
In the Great Recession, Oregon lost roughly **150,000 jobs on net** over the course of a couple of years.

In the COVID-19 recession the North Coast, Hood River, and Jefferson counties took the largest initial job losses (more than 15%).



Mr. Fridley reviewed the initial impacts of the pandemic. The counties with the largest impacts tend to be those with a lot of hospitality and leisure industry.

The following slide shows initial job losses and where we have regained some of those lost jobs. Wasco County has regained 48% of the jobs lost since the beginning of the pandemic. The initial job loss in Wasco County was 12.1% or roughly 1,200 jobs. It is currently sitting at 6.3% or roughly 640 jobs. By comparison, Hood River County lost 24% or nearly 3,000 jobs it is now at approximately 19% loss of 2,320 jobs.



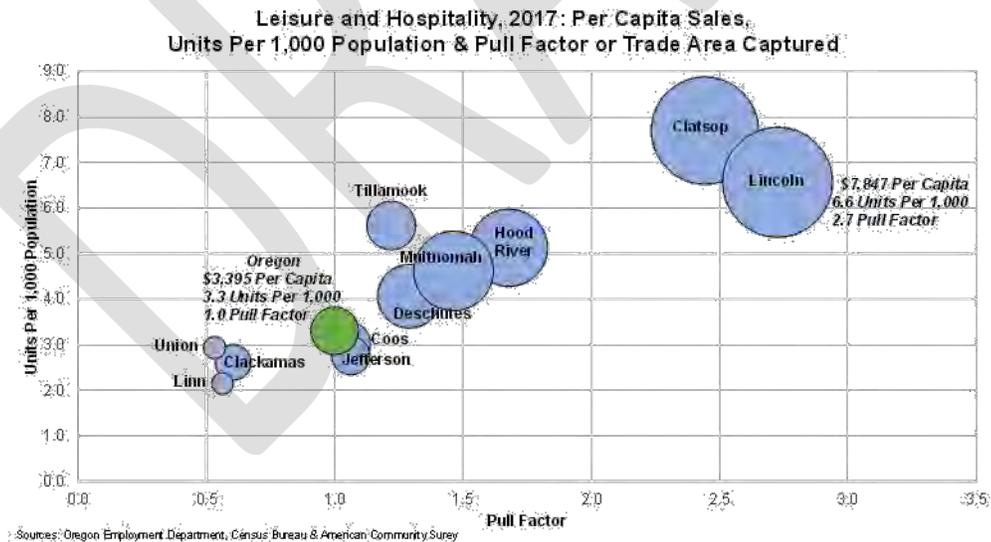
The jobs recovery is underway, but far from complete.

A comparison of job losses and recovery to date shows the depth of short-term and now more long-lasting job losses in metropolitan and rural counties alike.

Oregon has regained 37% of its recession losses:

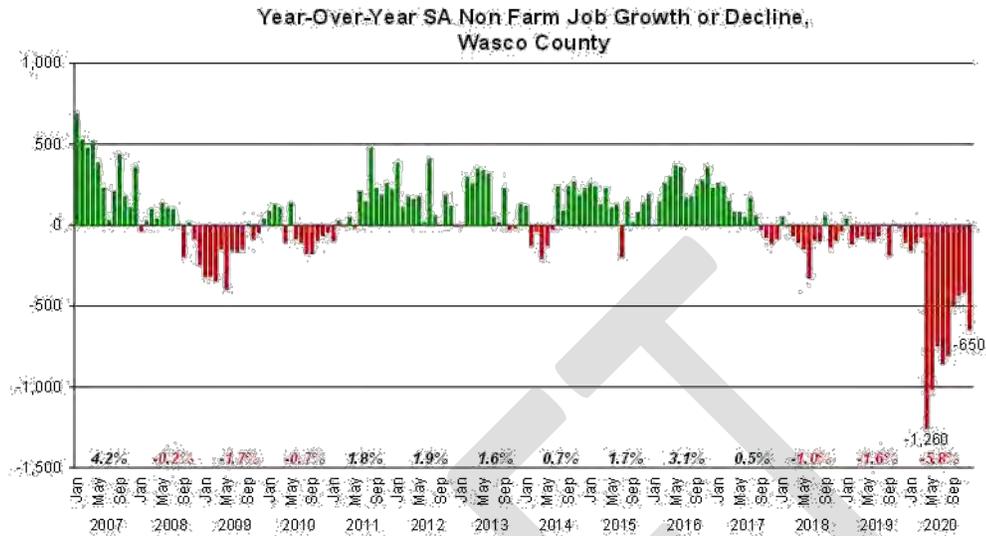
Mr., Fridley went on to display the following chart illustrating the counties with the highest levels of leisure and hospitality industry in the state. Wasco County mirrors the state averages in this area and ranks ninth in the state.

Counties with the Biggest Leisure and Hospitality Footprint



The following graph illustrates the annual jobs losses/gains in Wasco County since 2007. Part of the 2019 job loss can be attributed to the Kah-Nee-Ta Resort and Spa closure.

Wasco County: Annual Average Job Loss of About -5.8% in 2020



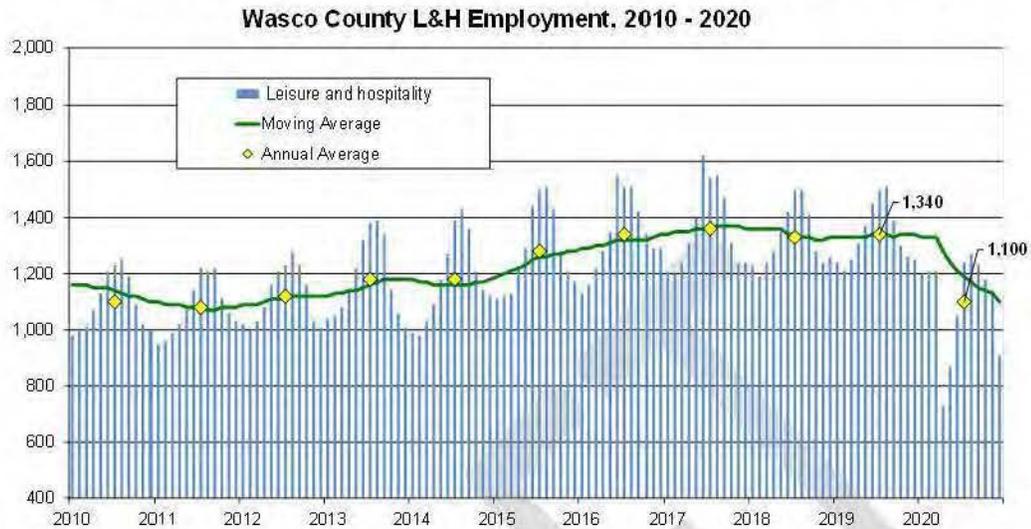
The following slide illustrates the job losses by industry in Wasco County from 2019 to 2020. The jobs gained in the information industry are mostly jobs added by Google.

Current Impact: December 2020 OTY Loss of +590 Jobs or 5.9%

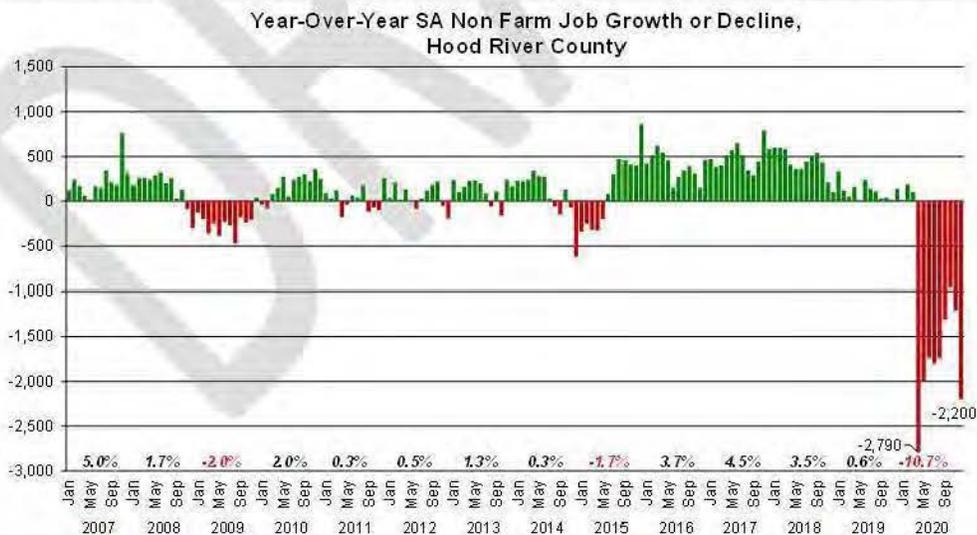


The following slide focuses on jobs in specific industries within Wasco County over the past 10 years.

Leisure and Hospitality: lost 240 jobs in 2020 -17.9%

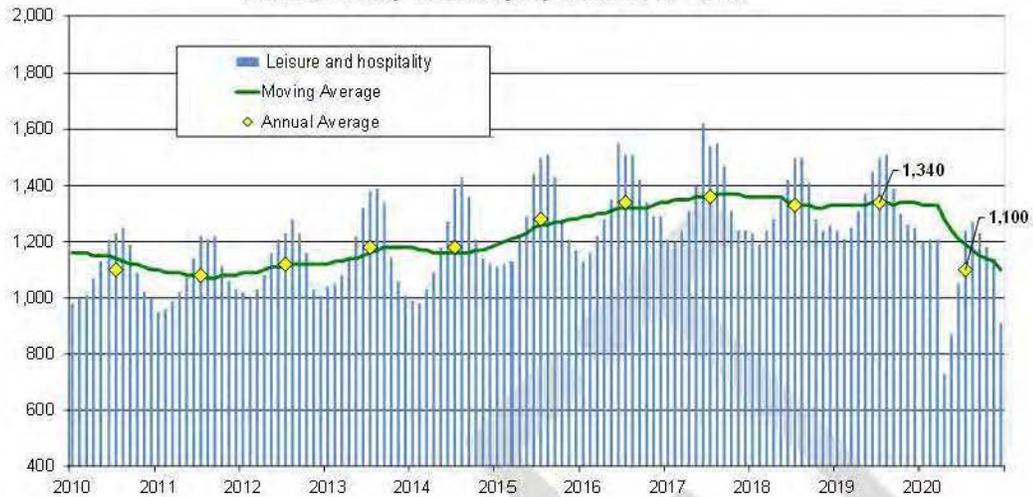


Hood River County: Annual Average Job Loss of About -10.7%



Leisure and Hospitality: lost 240 jobs in 2020 -17.9%

Wasco County L&H Employment, 2010 - 2020



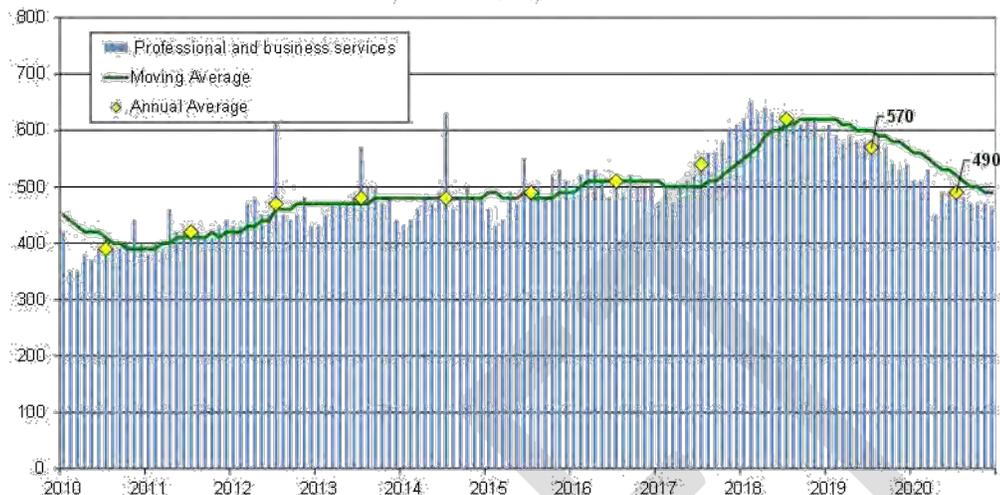
Education and Health Services: lost 90 jobs in 2020 -3.6%

Wasco County Education and Health Services Employment, 2010 - 2020



Professional and Business Services: lost 80 jobs in 2020 -14%

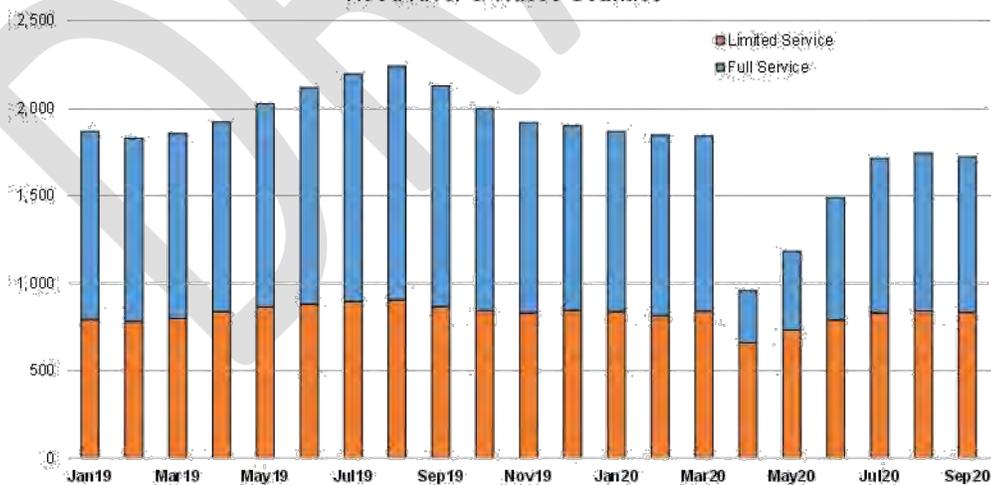
Wasco County PBS Employment, 2010 - 2020



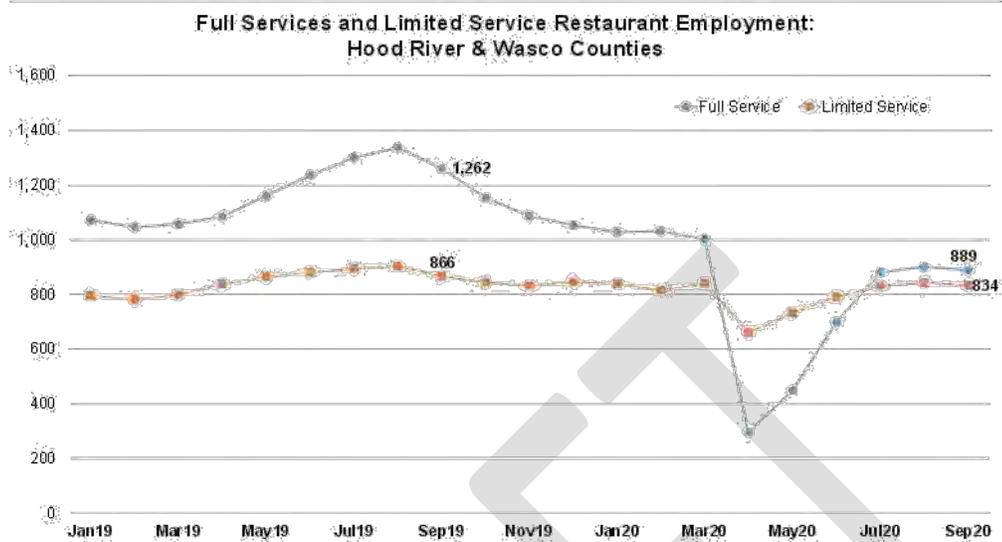
The following slides illustrate the jobs regained by restaurants offering limited service vs those offering full service; limited-service restaurants regained nearly all of the jobs lost while full-service restaurants only regained a portion of their lost jobs.

Limited Service Regained Much of Its Job Losses...

Full Services and Limited Service Restaurant Employment:
 Hood River & Wasco Counties

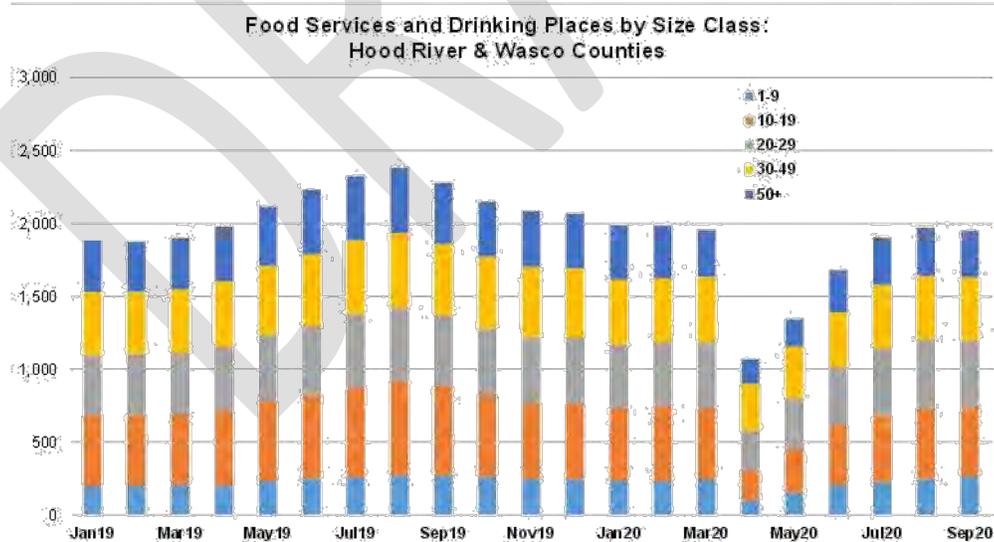


Restaurants Held Steady Over July-Sept

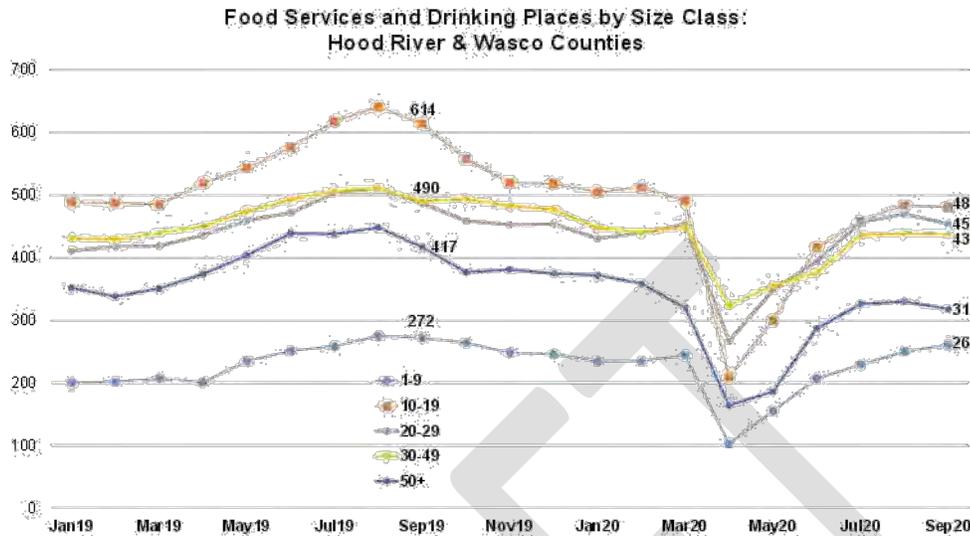


The next 2 slides show losses and gains by the numbers of employees; while the losses are lower for restaurants with the fewest employees, it is important to remember that they do not have the same flexibility in terms of staffing that the larger restaurants have. There is a lot of recovery still needed.

Food Service and Drinking Places By Size Class...

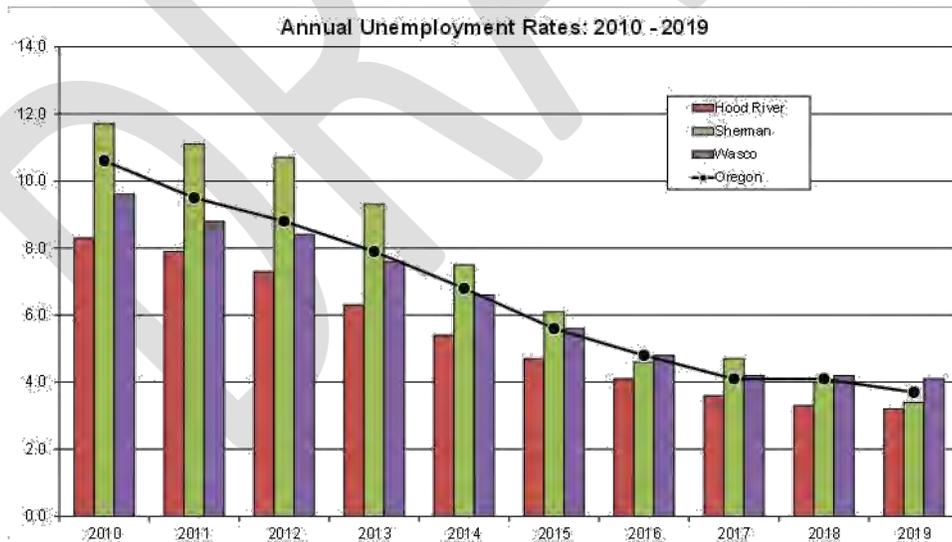


Establishments in the +50 and 10-19 Job Categories Hardest Hit



The following slide shows trend in unemployment for the 10 years prior to the onset of the pandemic. Hood River County was ranked 3rd lowest unemployment the state at 3.2%; Wasco County ranked 13th at 4.1% and Sherman County ranked 5th at 3.4%

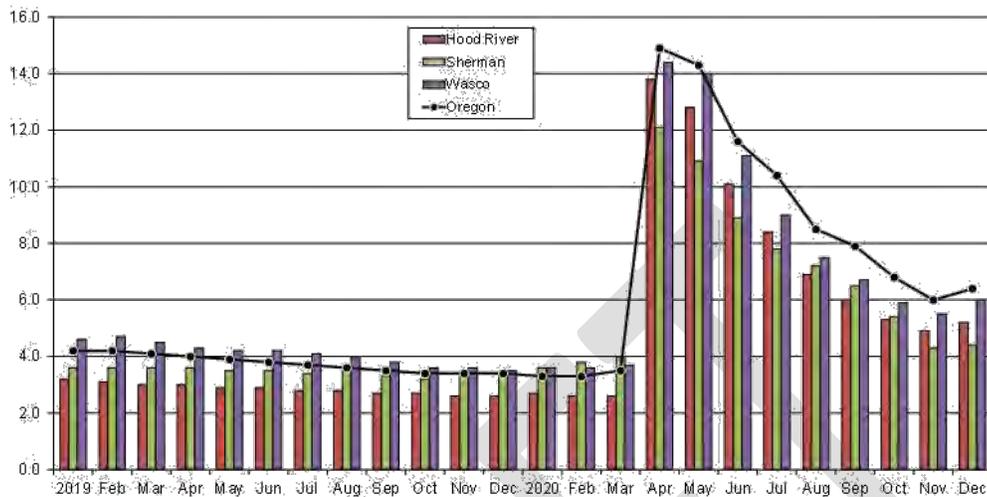
Annual Unemployment Rates Since 2010 Compared with Oregon



The next slide shows recovery rates; our region is doing a little better than the state average.

Monthly Unemployment Rates in 2020 Below Oregon's As Recovery Begins...

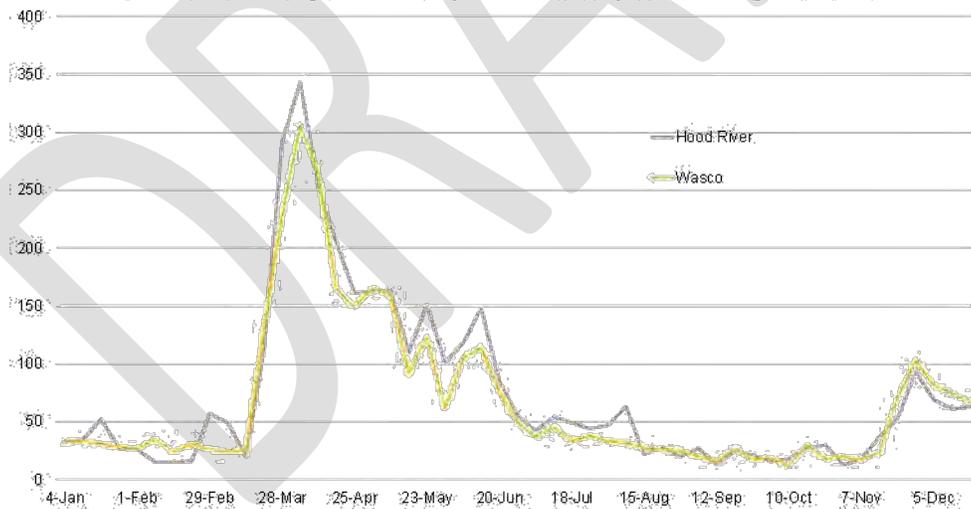
Seasonally Adjusted Monthly Unemployment Rates: 2019 - 2020



The following slide outlines unemployment claims throughout the 2020 calendar year.

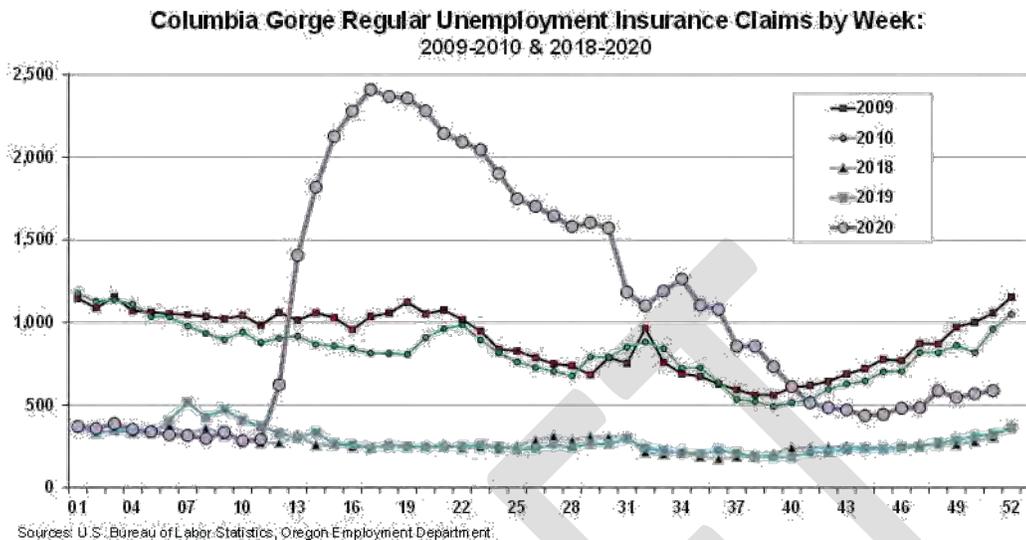
Initial Claims Rose in Late November and Early December

Initial Claims for Regular Unemployment Benefits by Week Ending Date in 2020



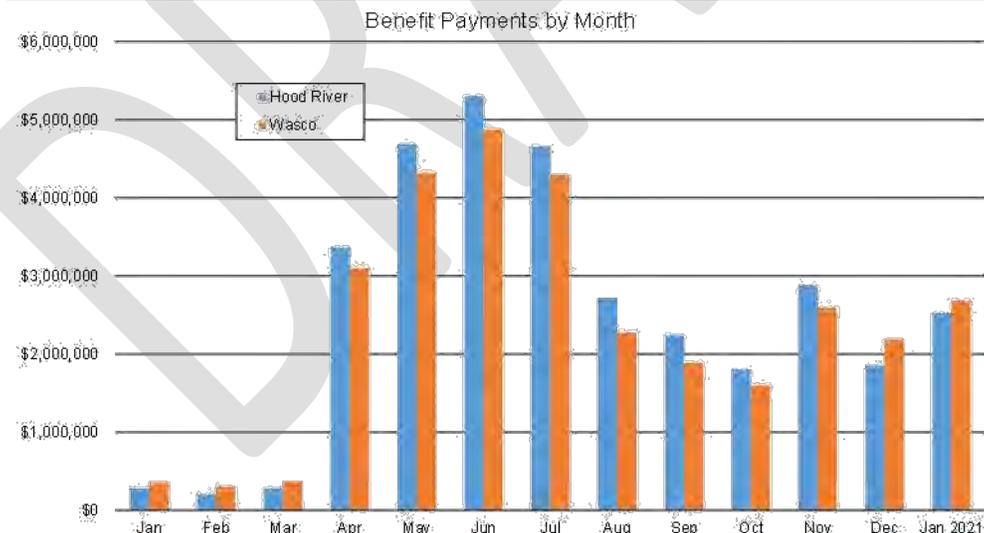
The slide on the next page compares unemployment activity in 2020 to the great recession of 2009/2010 with the additional information of 2018 and 2019 period which offers a picture of what a normal year would look like.

Great Recession Highs Compared with 2018-2020



The slide below illustrates unemployment benefit paid in Hood River and Wasco County from April 2020 through January 2021. Hood River County paid out \$32 million; Wasco County paid out \$29.8 million.

\$61.8 Million Paid over April 2020 – January 2021



Chair Hege observed that this is not happening just in Wasco County or our region or our state – it is happening around the world.

Vice- Chair Schwartz asked how we are looking in terms of recovery. Mr. Fridley replied

that we were looking good in October/November but as new guidance came out, we stalled a bit. Until those restrictions are lifted, it is hard to say how quickly we will recover. The state economists believe recovery will take about 2 years after the pandemic is under control. Individually, there are businesses that will not survive this; there will be pain on the way to recovery.

Vice-Chair Schwartz commented that it will take time for the travel industry to recover and that supports many other industries. Mr. Fridley added that one advantage we have is that everyone loves the Gorge; so, if they cannot go far, they will come here.

Chair Hege asked about the tech industry job gains. Mr. Fridley stated that there is nothing to slow down a Google expansion – that is what is driving those gains. He added that an energy project in Gilliam County gained jobs over the year; Sherman County had a truck stop open that increased jobs. In addition, retail trade has had to up staffing to deal with working in the COVID economy.

Chair Hege pointed out that we have a solar power facility getting started in Wasco County and another possible Google expansion.

Agenda Item – Fort Dalles Museum Repairs

Fort Dalles Museum Commission President Elizabeth Wallis stated that the Museum has established a relationship with the County that has steadily improved. The question today is what responsibility the Commission has in terms of finances. The Commission has been responsible and has been a dedicated, working commission. Members invest a lot of their own time and money and want a better understanding of whether or not that is going to continue. There have been changes in how the bills are being handled. In addition, she asked what Mr. Klebes role is in getting bids for the repair work; the Commission has connections that could save money.

Mr. Stone said that the County has been having this conversation for a lot of entities. We have a Museum Commission responsible for long term vision and day to day operations. They are part of our budget and their staff is our employee. As a result, they have to follow all the contracting rules, budget law and employment policies. There is a constant push and pull in those differences. We have to administer according to law. For example, in considering the advantages of local relationships, the County's contracting rules require bids or an emergency declaration. That is where staff comes in to play from Wasco County, particularly with our Facilities Director. The Museum is a Wasco County facility. County staff is here to help and guide. The delineation of responsibilities may not always be as clear as folks would like for it to be. There is a shared responsibility between the Commission and Wasco County staff.

Mr. Klebes explained that he had been working with a contractor to do tree trimming at several facilities. He said he thought he had good communication with the Museum

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Commission to secure a bid and approval – especially considering that the Museum manager was out on leave. He said it was his intention to facilitate that work. He noted that his position is somewhat new and this will be a continued conversation in identifying roles and his ability to assist. This unique situation highlighted that process. He added that he did not code the bills for payment; that is a Finance function. This was an emergency situation and that is what contingency is for.

Museum Commission member Donna Lawrence stated that she understands with litigation, you need to get professionals and that is not the Commission. She asked if they should not be a working board and just be decision-makers.

Mr. Stone said there is always that push and pull between the necessary structure and the things the commission wants to do. The Museum Commission is a working board. They may have a member who mows the lawn and that is okay. The County has to provide the guardrails in the activities that that commission takes on. That is where staff has a role. When situations happen, the Museum Commission has some leeway but you has to stay in their lane and that is how the County can help.

Mr. Middleton said the Museum is part of the County but they have their own fund. Right now, as of end of year - without the wind storm damage - their end balance is \$75,000 unrestricted funds. This will put them at \$48,000; it may be painful but it is survivable. It would require them to do a budget change to recognize the change in contingency. That would be about a \$9,000 adjustment. As finance director, his goals - like Mr. Klebes' - are County-wide. As a working Board, the Museum Commission takes on the role of director in many ways. Regarding the utility invoices: all utility invoices come to the county. The Finance Department takes control to maintain that. Initially, he thought that the Museum was part of that process; however, staff found a disconnect notice for the Museum. Finance pulled all the utility invoices to make it a centralized process. Finance sends the Museum copies for their records. All directors have authority but the Finance Director is responsible for putting it where it is appropriate; that is the same across departments.

Ms. Wallis said that she appreciates the efficiencies but it is confusing to her – she does not fully understand what is a utility and what is not. If Finance removes the payment process from the Commission Board, she said she does not feel like it is their budget; having those bills show up after they have been paid does not have the same impact. She stated that it the manager is so far behind that there is a shut-off notice, the Commission Board needs to address that.

Mr. Stone responded that it is the County's responsibility to make sure that the bills are paid on a timely basis. The County can forward all that information which should resolve all the issues.

Chair Hege said the way it was happening is the bills would go to the Museum and then

they would go to the finance. Mr. Middleton replied that we do that across departments and they get notified. Ultimately if an invoice that does not get paid, the County is on the hook as Finance is ultimately responsible for it. He said he does not understand the problem ; the County provides the Museum with a copy.

Ms. Wallis stated that the County does not want to make an exception for the Museum but is asking the Museum to make an exception. Mr. Middleton responded that for consistency, the County can take on all Museum invoices.

Chair Hege commented that he does not think we are going to solve this here. He said what he hears is that the Museum Commission wants to oversee their finances. This will give the Museum Commission that information and also makes sure that the bills get paid. He said Mr. Klebes intent was to help in the manager's absence. The County is trying to help all it can.

Ms. Wallis said that they have received a lot of help and that has not gone unnoticed. The situation has changed over the last couple of years. Ms. Lawrence said she was under the impression that Mr. Klebes is their advocate but they have not received support for grant writing and do not have a date for Museum opening. She said they need clarification and need to understand the difference between a working board and a decision-making board.

Chair Hege responded that staff will work with them for clarification. He stated that Mr. Klebes is not the Museum Commission's grant writer. If there is a need for that support, then we can look at other ways to obtain it. He pointed out that the Original Wasco County Courthouse Museum has its own organization managing and operating that museum. The Fort Dalles Museum can consider if they want full independence. As long as they are part of the County, they will have to follow the government rules.

Vice-Chair Schwartz agreed with Chair Hege saying that the discussion has been helpful and informative. She said she is hopeful that the Museum Commission can work with staff. She added that Chair Hege makes a good point – Fort Dalles Museum may want to be independent.

Eric Gleason, serving on the Board for both the Fort Dalles Museum and the Original Wasco County Courthouse Museum, said that he appreciates the discussion; the two museums are very different with the Original Courthouse Museum having lower overhead. It is difficult to compare the two.

Discussion Item – Recycling Legislation

Commissioner Kramer said that there are 20 bills in Salem; Ms. Clark sent the Board a fraction of the information that is out there. Last week AOC approved some principles for us. He stated that he has been invited to be on a panel to work on one of 20 bills and will be asked to work on others. What he is seeking is some authority to move forward within the

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parameters of the AOC guideline to take advantage of the upcoming opportunities. He noted that the one the bill sent by Ms. Clark has already been amended by 99 pages; it is for modernization of our current system. There I a Senate bill that is tandem to the House bill and has been worked on for 2 years; it provides a fair assessment of the issues. He said he would like to have some flexibility to move forward from this region. He reminded everyone that he is also chair for our recycling program and is not going into this blindly; he is our in-house subject matter expert and is working with other experts.

Chair Hege said that each Commissioner is independently elected and has their own authority to support or not support legislation. This request is around unified Board support; He stated that Commissioner Kramer is our subject matter expert and he trusts that Commissioner Kramer can appropriately advocate for our region. He said he completely supports Commissioner Kramer's efforts.

Vice-Chair Schwartz noted that in the AOC Legislative Committee, each Commissioner can participate as individuals. Chair Hege stated that the Legislative Committee has voting members; anyone can participate but not all can vote. The other committees can have anyone vote on what to move forward to the Legislative Committee. He and Commissioner Kramer are both voting members of the Legislative Committee

Commissioner Kramer added that the principles were developed and vetted before taking them to Legislative Committee which then adopted them. He stated that those will serve as his guidelines.

Vice-Chair Schwartz asked if Commissioner Kramer is asking for consensus on the letter or support for the legislation or both. Commissioner Kramer replied that he would like consensus to add our County logo to the letter, noting that what we have seen today will change some. He said he wants to continue to have conversations, build relationships and network. This is a 30-year-old problem that won't change overnight, but 2 ½ years of work that has gone into HB 2065 and SB 582 and the intent is to keep at least one of them alive to move forward to a conclusion. This is not different than the process for housing. He pointed out that time is short and things move quickly during legislative sessions; our collective voice is more powerful than our individual voices. AOC has not taken a position on this yet. He said that he feels very passionate about this issue and feels that we need to get behind the legislation to move it forward.

Vice-Chair Schwartz stated that this is not the first time the Board has discussed this issue and she is fully supportive. Chair Hege agreed, saying that he has confidence in Commissioner Kramer to advise the Board on what we should support. There is just not a way to have a special meeting for every change and he fully supports Commissioner Kramer.

Vice-Chair Schwartz stated that the legislative process is overwhelming. She is tracking

what is coming out of AOC and if she has an issue, she can show up at the Legislative Committee to share her opinion.

*****The Board was in consensus to add the Wasco County logo to the letter supporting recycling modernization legislation.*****

Commissioner Kramer thanked his colleagues for their trust and confidence.

Discussion Item Continued – OSHA Comment Letter

Chair Hege stated that our local growers cannot operate without staff; it is their utmost concern to keep staff healthy as they need them to be able to work. He said he has sent an email to NCPHD to ask for their comment. He stated he supports the letter; the workers travel in groups – the family designation is the barrier.

*****Chair Hege and Commissioner Kramer were in consensus to sign the comment letter to OSHA regarding labor housing rules. Vice-Chair Schwartz' consent is contingent on further research. She will notify Ms. Clark by Monday of her final decision.*****

Consent Agenda – 2.3.2021 Minutes & Planning Commission Reappointment

Chair Hege commented that Ms. Ashley is one of the most dedicated Planning Commissioners we have. He thanked her for her many years of service.

{{Commissioner Kramer moved to approve the Consent Agenda. Vice-Chair Schwartz seconded the motion which passed unanimously.}}

Commission Call

Commissioner Kramer said that everyone should have received the AOC communication which spreads committee meetings throughout the week, eliminating conflicts; that change should allow commissioners to attend any of the meetings they are interested in. Chair Hege observed that it will be great as long as meetings remain virtual, but will not be practical if in-person meetings resume as many commissioners have to travel long distances to attend meetings in Salem.

Commissioner Kramer said that he has been in communication with Senator Wyden's office around the Wild and Scenic Rivers Bill/River Democracy Act. He said he is doing some digging and will forward information to Ms. Clark for distribution. He said he is working with Hood River Commissioner Oates on this issue as it affects both counties. Vice-Chair Schwartz said that she recently spoke with Jacob from Senator Wyden's' office and it appears they are moving toward a recreational overlay.

Vice-Chair Schwartz said that she is working on a houselessness task force with Mayor

Mays. In addition, the County has formed a Diversity, Equity and Inclusion Committee on which she is serving. She will bring back information to the Board. In addition, the Communications Committee will be presenting to the Board in March.

Ms. Clark announced that 9-1-1 Dispatcher Renee Stauffer will be retiring at the end of this month after 21 years of service to the County. She will work with the Commissioners individually for formal recognition.

At 12:40 p.m., Chair Hege recessed the meeting and announced that the meeting would resume at 2:30 p.m. for a public hearing in conjunction with The Dalles City Council regarding a Strategic Investment Program Application/Agreement.

The session reconvened at 2:30 p.m.

Public Hearing – SIP Application/Agreement

Chair Hege opened the public hearing and explained the process to be followed. He announced that this is the first of two public hearings; the second will be held Monday evening at the City of The Dalles regular meeting.

Chair Hege explained that he will serve as the moderator for this hearing – the Board and City Council want to hear from the public. He asked that members of the public present facts and ask question in a respectful manner. He asked staff to commence their presentation.

Mr. Stone said that he wants to recognize the many months of work invested by the SIP negotiating team; they have spent a lot of time and done good work.

Wasco County Administrative Services Director Matthew Klebes, Enterprise and RRED Zones Manager, invited the Commissioners and City Councilors to ask questions during his presentation but asked members of the public to hold their questions until the end of the presentation. He reviewed the memo and slide presentation included in the Board Packet explaining the differences between Enterprise Zone abatement and a SIP abatement. He explained the three revenue streams included in the proposed agreement:

- Taxes which will be distributed to taxing districts
- Community Service Fee (CSF), distribution of which is determined by an agreement of a minimum of 70% of the taxing districts, excluding the school district
- GAP payment which makes up the difference between a combination of the taxes and CSF and 50% of the tax burden for project 1 and 60% of the tax burden for project 2

In addition, there is an initial fee of \$3 million for each of the 2 projects included in the

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agreement. The projected revenue over the course of a 15 year abatement is \$54 million for the first project and \$65 million for the second project. The team is working on a process to help guide the use of the GAP funds.

The negotiated portion of the agreement includes a land transfer to Wasco County and a first right of refusal for both the City and County should the project property be sold. That agreement would allow for a \$500,000 per project credit toward the purchase price. That right of first refusal is good for 10 years.

Mr. Klebes explained that there is not a job creation requirement attached to the SIP but the applicant expects new direct and indirect jobs. They will be required to enter a First Source hiring agreement and will clean up a challenged site within our community. There will also be water and power revenue from the projects and their water expansion will help to charge the local aquifer.

Mr. Klebes concluded by saying there will be a second public hearing Monday evening. The Wasco County Board of Commissioners will be asked to consider approving the agreement at their March 3rd session; the City at their March 8th City Council meeting.

Rodger Nichols asked when the taxes start. County Assessor/Tax Collector Jill Amery replied that while they are in construction they do not pay; that is why there is an initial \$3 million payment for each project. Once they get a certificate of occupancy, the tax begins.

Mr. Nichols asked what a First Source agreement is. Mr. Klebes explained that it requires them to use the Oregon Employment department as part of their employee search.

Karen said that she does not know how much water they are currently allowed to use and how much more they would need with another 1 or 2 data centers. She said her concern is that they will negatively impact water resources for the rest of the community.

Mayor Rich Mays responded that they are currently working with City of The Dalles Public Works to draw water from an underground aquifer. It will produce more than Google needs and the City will get the extra. Google is picking up the entire cost of developing that aquifer. The Dalles City Manager Julie Krueger said she expects that to come before the City Council in late March and early April.

Lana Jack asked if there are any Indians that will benefit from the taxation of this land. Mr. Klebes reviewed the districts impacted by the SIP:

Taxing District
Total
Wasco Co UR
Port of TD UR
Park & Rec UR
Library UR
Fire District UR
Soil & Wtr District UR
4H & Ext UR
City of TD UR
Urban Renewal
School District 21 UR
CGCC UR
ESD UR
Bonds (CGCC, MCFR, Prk & Rec)

Mayor Mays said that in addition to property taxes to the district, the unallocated funds could go back into the community.

Ms. Jack stated that our Indian people live in extreme poverty and she feels that some of this money should be disbursed to communities that live without water and electricity.

David Jacobs stated that the Mid-Columbia Fire and Rescue District has not had an opportunity to meet but he would like to provide his own comments. He stated that he believes the City and County have done a great job in negotiating this agreement so that all parties will benefit. There will be discussion on how to distribute the CSF, but he believes it should be distributed based on the taxing districts formula. The County and City will receive the GAP funds in addition to their portion of the CSF. He said that he understands that there are projects that could benefit the community and the districts can do that as they see fit. MCFR will have to provide services to these new facilities and that will cost money. He said he appreciates all the hard work that has gone on – the outcome is tremendous and beneficial.

City Councilor Dan Richardson asked when they would be announcing the process for the GAP allocation. Mr. Klebes said that it is a process that they hope to release within the year; it is a priority for the team.

Tom Peterson asked how much water Google currently uses. Mayor Mays said that he does not have that number available right now but can get the information to him.

Eric Grosvenor asked if Google will need an EPA permit. Chair Hege replied that all the normal requirements are still in place. City Attorney Jonatan Kara agreed saying that this agreement will not circumvent any regulations or permitting requirements; Google will still

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have to follow all of those rules.

Sandra Haechrel asked what SAPA is. Chair Hege replied that it is a company name; it is now called Hydro and was once Northwest Aluminum. It is an international company.

Ms. Haechrel asked how the extra money will be distributed; will there be grants? Mr. Klebes replied that the taxes will go to the taxing districts. The CSF is pending an agreement among the districts. The team is developing a process between the City and County for the allocation of the GAP funds. There are other SIP agreements around the state and the team is reviewing their processes. He added that they hope to release that information within the year.

Chair Hege asked if that will be made public. Mr. Klebes answered that it will come before both the Wasco County Board of Commissioners and The Dalles City Council in public meetings.

MCFR's Chief Palmer thanked everyone for all the work that went into this.

Bob Haechrel said that he has not heard about this prior to now. He said he understands the need and desire to reach agreements to benefit the community but he wonders about the alternatives. He expressed skepticism about giving a benefit to a multibillion dollar corporation. He asked what we would get if they did not get a tax break. He said he is pro-growth, just suspicious that the big guy gets the break.

Mr. Klebes explained that one of the ways the team looked at the proposal was an ultimate value. Project 1 is 50% of value and Project 2 is 60% of value. In terms of other users, we have a number of smaller businesses that have used Enterprise Zone abatement programs. The SIP is geared toward the larger capital investments. Mayor Mays added that as far as the local tax break for our citizens – public services are provided by various districts; they will decide the levy or break – each makes a decision to lower or raise taxes.

Bruce Lumper said that he strongly supports Ms. Jack's request to allocate some of the funds to the indigenous communities. These are some of the poorest people in our community.

Korena Colquitt asked if there is a minimum investment required to qualify for the abatement. Mr. Klebes replied that there is not an expressed minimum, but the initial taxable amount is \$25 mm and so you would be paying full taxes unless the project exceeds that amount.

Debi Ferrer said she agrees with Mr. Lumper and Ms. Jack. She asked how many jobs will be created and at what salary levels. Mr. Klebes explained that one of the differences between the Enterprise Zone (EZ) and the SIP is that the EZ has job creation and wage

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requirements; the SIP does not. The applicant has expressed that there will be jobs created but there is not a firm number.

Chair Hege added that the jobs issue was challenging even in the EZ. If you look at the actual numbers our regional economist provided, Google added the largest portion of the 50 recent tech jobs which was the only positive job growth in the last year.

Mr. Klebes continued by saying that there will be construction jobs created along with direct and indirect hires.

Mr. Haechrel asked for a comparison of the tax rates. Ms. Amery said that it is the same for Google as it is for their neighbors. She added that the information is accessible through the County website.

Northern Wasco County Parks and Recreation District Executive Director Scott Baker pointed out that when the NWCPD gets more tax dollars, they hire more people. Those are indirect jobs created. He commended the team for their great work.

Chair Hege asked if there were any further questions or comments from the public. There were none. He closed public comment, noting that there will be another opportunity to comment at Monday evening's City Council meeting. He called for questions or comments from the County Board or City Council.

Vice-Chair Schwartz asked why we did this ad hoc rather than creating a SIP Zone. Mr. Klebes replied that there is not an advantage to creating a zone. When the applicant expressed an interest in SIP, doing it ad hoc allowed us to go forward without the formal process of creating a zone. He added that a zone might attract more applicants.

Vice-Chair Schwartz commended the team on the great work they did negotiating the GAP, initial payments and the land. She asked who will get the land. Mr. Klebes replied that it would come to Wasco County. She asked who would get the first right of refusal. Mr. Klebes answered that the agreement is still being drafted but per the term sheet, it would be available to both the City and the County.

Mr. Baker commented that 35 acres is a great win! He encouraged the decision-makers to consider using the initial 3 million dollar payment to make that property shovel ready.

Vice-Chair Schwartz asked if the water storage and recovery is separate from the SIP. Mr. Klebes replied affirmatively, saying that is between Google and the City of The Dalles.

Vice-Chair Schwartz said she would like to see a tighter timeline regarding the process for GAP fund disbursement. She stated that it is important to the community and when it comes before the Board, she will be applying a diversity, equity and inclusion lens to it.

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Mr. Klebes stated that it will be staff's priority to bring a process forward as quickly as possible. There are other processes that will have to happen prior to that and they will be working on this during that time.

Councilor Dan Richardson said that is not the question before us today; but if we sign the agreement, the spending discussion needs to be before us sooner rather than later. He asked what we can expect at the end of the 20 year agreement. Ms. Amery replied that tax rates don't change. At the end of each 15 year abatement, the property will become fully taxable.

Councilor Richardson asked about the challenges associated with the "challenged" site. Mr. Klebes said he would have to do a little digging for the details. The aluminum plant has a spectrum of issues. Councilor Richardson commented that it would be worth understanding. Mayor Mays said that they would try to get some information prior to Monday's hearing.

Chair Hege said it was a super fund site and is in a monitoring stage. The Lockheed Martin property is deed restricted. That site has a certain amount of stigma around it. Google has done a lot of due diligence and believes that it can be developed. Councilor Richardson commented that if it is a selling point for this deal, it would be good to have those details.

Councilor Tim McGlothlin said he will look for those details in the future as he wants to know what "cleaned up" means.

Rodger Nichols asked when the 15 year exemption on the first project terms out. Ms. Amery replied that she does not expect it to go into effect until 2023; it will term out 15 years after it begins.

Mayor Mays said that the \$54 million total for project 1 does not include the initial \$3 million fee. Mr. Klebes confirmed, saying that the \$54 is the total of the taxes, CSF and GAP.

Mayor Mays said looking back at the 3 EZ abatements negotiated with Google, you will find that the first agreement generated \$4 million in revenue, the second generated \$13.2 million in revenue and the third generated \$28 mm in revenue – each over a 15 year period. If you add them together it is \$45 million. The first SIP project alone exceeds the sum of the first three EZ agreements by nearly \$10 million in revenue for the community.

Chair Hege asked if the \$3 initial payment is a total for both projects. Mr. Klebes responded that it is \$3 million for each project or a total of \$6 million for both projects. He said that those fees are tied to the construction process; in year one of construction for each project, we will receive the initial payment. The Construction schedule is not set and we could see years between the 1st project payment and the 2nd project payment.

Chair Hege said he highly commends the team that worked so tirelessly to do this and to the districts and community for attending and commenting.

Mayor Mays reminded everyone that the second hearing will be hosted by the City of The Dalles and will be similar to this hearing.

Chair Hege closed the Public Hearing and adjourned the session at 3:53 p.m.

Summary of Actions

MOTIONS

- **To set aside \$1,000,000 for the CenturyLink appeal as recommended by the Wasco County Assessor.**
- **To approve Order 21-011 cancelling certain uncollectible personal property taxes.**
- **To approve Order 21-010 vacating certain roads within the Plat of Tygh in Tygh, Valley Oregon.**
- **To approve the submission for PL 110-343 Title III Project for the White River Fire.**
- **To approve Modification #4 to the US Forest Service Cooperative Law Enforcement Agreement.**
- **To accept the bid from Tonkin of the Gorge for four 2021 Subaru Crosstrek Premium for a total of \$101,048.96.**
- **To approve the Joint Resolutions to participate in the Community Dispute Resolution Program and to designate Wasco County as the Community Dispute Resolution Coordinator.**
- **To direct staff to release the trust deed held by the County for the Tenneson building, including a requirement that MCCFL use 100% of the proceeds of the sale of the Tenneson building to pay down their loan with Wasco County**
- **To direct staff to facilitate a transfer of property to the Original Wasco County Courthouse Preservation with a reversionary clause.**
- **To approve applications to the Special Transportation Fund Grant and Federal Transit Administration Section 5310 grant programs as proposed by Mid-Columbia Economic Development District.**
- **to approve the Consent Agenda – 2.3.2021 Regular Session Minutes and Order 21-008 reappointing Vicki Ashley to the Wasco County Planning Commission.**

CONSENSUS

- **To add the Wasco County logo to the letter supporting recycling modernization legislation.**

- **To sign the comment letter to OSHA regarding labor housing rules – Vice-Chair Schwartz approval pending.**

Wasco County
Board of Commissioners

Scott C. Hege, Commission Chair

Kathleen B. Schwartz, Vice-Chair

Steven D. Kramer, County Commissioner



CONSENT ITEM

STATE BUILDING CODES AMENDMENT

[STAFF MEMO](#)

[ORIGINAL AGREEMENT](#)

[AMENDMENT #1](#)



MEMORANDUM

SUBJECT: State Building Codes Amendment

TO: BOARD OF COUNTY COMMISSIONERS

FROM: KATHY CLARK

DATE: 2.24.2019

Background Information

In August of 2020, Wasco County's Building Official position became vacant. To fill the gap until a new Building Official could be recruited and hired, Wasco County entered into a number of arrangements one of which was a 6-month agreement with the State which was approved by the Board and is included in today's packet. That 6-month term expired as of March 1, 2021 and the vacancy has not yet been filled. The agreement has been extended for 1 year and signed by the Administrative Officer; it is included on the Consent agenda for the Board's awareness.

COOPERATIVE AGREEMENT (6 MONTH) 906000359

This agreement is between the Wasco County (Municipality) and the State of Oregon acting by and through its Department of Consumer and Business Services, Building Codes Division (DCBS), in accordance with ORS 190.110 and 455.185. The Contract Administrators of this agreement are:

DCBS	Wasco County
Contract Administrator: Warren Jackson Title: Field Services Section Manager State of Oregon, Department of Consumer and Business Services, DCBS Building Codes Division 1535 Edgewater St. NW P.O. Box 14470 Salem, OR 97309-0404 Phone: (503) 378-2015 Fax: (503) 378-2322 Email: warren.d.jackson@Oregon.gov	Contract Administrator: Tyler Stone Title: Administrative Officer Wasco County Administrative Services 511 Washington Street, Suite 101 The Dalles, OR 97058 Phone: (541) 506-2552 FEIN: 93-6002315 Email: tylers@co.wasco.or.us

I. PURPOSE: By this Agreement, the State of Oregon, acting by and through its Department of Consumer and Business Services, Building Codes Division (DCBS), and the Municipality agree to provide Building Official services, Plan Review and Inspection services to each other when requested. When requesting services, a party is the Requesting Party. When providing Services, a party is the Service Provider.

II. TERM OF AGREEMENT:

This Agreement shall become effective when signed by all parties. This Agreement shall expire March 1, 2021, unless terminated early in accordance with Section IX.

III. STATEMENT OF WORK

A. A Requesting Party shall:

1. Contact the Building Official of the Service Provider, when services are needed.
2. Email inspection requests to the Building Official of the Service Provider, at least 24 hours in advance of inspection.
3. Send all construction plans for which plan review is requested to:

When DCBS is the Service Provider:

ATTN Warren Jackson
BCD Salem Office,
1535 Edgewater St. NW,
Salem OR 97309

When Municipality is Service Provider:

ATTN: Kylee Ruby
Wasco County Building Codes Services
2705 E. 2nd Street
The Dalles, OR 97058

4. Remit payment to the Service Provider in accordance with Section IV(C).

B. Service Provider shall:

1. Provide an interim Building Official who is certified to perform Building Official duties during business hours by telephone and onsite, as requested. The interim Building Official shall be an employee of the Service Provider, managed by, reporting within, and subject to the direction and control of the Service Provider.
2. Perform plan review and inspection services, by plan or inspection as requested, consistent with construction codes and standards adopted by the State of Oregon.
3. Perform services using Service Provider staff possessing appropriate certification or designation recognized by the State of Oregon.
4. Complete residential plan reviews within 10 calendar days. Complete commercial Plan reviews within 15 calendar days of receipt.
5. Submit inspection reports to the Requesting Party within forty-eight (48) hours of the inspection.

The only services that will be provided under this Agreement are those requested by the Requesting Party and as Service Provider has available staff to complete the requested work

IV. CONSIDERATION

- A. Requesting Party agrees to pay Service Provider at the rate of eighty-five dollars (\$85.00) per hour for work.
- B. Both parties certify that, at the time this agreement is written, sufficient funds are available and authorized for expenditure to finance costs of this agreement.
- C. Requesting Party shall remit payment to Service Provider on a quarterly basis. Quarters will be: January thru March, April thru June, July thru September, and October thru December. Payment is due within 60 days of the close of each quarter. Payment to be sent to the following address:

When DCBS is Service Provider:

Building Codes Division
BCD FACS
PO Box 14470
Salem OR 97309-0404

When Municipality is Service Provider:

ATTN: Mike Middleton
Wasco County Finance Department
511 Washington Street, Suite 207
The Dalles, OR 97058
mikem@co.wasco.or.us

- D. With every payment, for the work done under this Agreement during the quarter for which payment is being remitted, Requesting Party shall provide Service Provider with:

1. Documentation of each plan review performed by Service Provider and the number of hours;
2. Documentation of each permit inspected by Service Provider and the associated number of hours;

3. Documentation of any request for interim Building Official services made, as well as the month and number of hours Service Provider provided interim Building Official services;
 4. documentation of all work performed by Service Provider at the hourly rate under paragraph (A) of this section, as well as the date and number of hours such work was performed; and
- E. Requesting Party agrees that it shall provide or make available, if and as requested by Service Provider, any and all records and information related to this agreement of which Requesting Party is custodian, within 30 days of such request by Service Provider. Requesting Party further agrees that it shall retain and not destroy any and all documents and records related to this Agreement for a minimum of one year after such document or record is created.

V. TRAVEL AND OTHER EXPENSES

Requesting Party shall not be responsible to Service Provider for travel or other expenses.

VI. BREACH

Neither party shall be in breach of this Agreement until written notice of the unperformed obligation has been given and that obligation remains unperformed after notice for 7 days in the case of Municipality's obligations; or 14 days in the case of DCBS's obligations. In the case of a default, the nonbreaching party may terminate this agreement with (10) days prior written notice to the breaching party and shall be entitled to seek damages or any other remedy provided by applicable law. If DCBS is the nonbreaching party, it may elect to perform any of the breaching party's obligations and recover from the breaching party the costs of such performance plus interest at the rate of 10% of such costs. If DCBS is the nonbreaching party, it may also elect to commence an investigation of Municipality under ORS 455.770(1) and (2)(b).

VII. CONTRIBUTION

If any third party makes any claim or brings any action, suit or proceeding alleging a tort as now or hereafter defined in ORS 30.260 ("Third Party Claim") against a party (the "Notified Party") with respect to which the other party ("Other Party") may have liability, the Notified Party must promptly notify the Other Party in writing of the Third Party Claim and deliver to the Other Party a copy of the claim, process, and all legal pleadings with respect to the Third Party Claim. Either party is entitled to participate in the defense of a Third Party Claim, and to defend a Third Party Claim with counsel of its own choosing. Receipt by the Other Party of the notice and copies required in this paragraph and meaningful opportunity for the Other Party to participate in the investigation, defense and settlement of the Third Party Claim with counsel of its own choosing are conditions precedent to the Other Party's liability with respect to the Third Party Claim.

With respect to a Third Party Claim for which the State is jointly liable with the Municipality (or would be if joined in the Third Party Claim), the State shall contribute to the amount of expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred and paid or payable by the Municipality in such proportion as is appropriate to reflect the relative fault of the State on the one hand and of the Municipality on the other hand in connection with the events which resulted in such expenses, judgments, fines or settlement amounts, as well as any other relevant equitable considerations. The relative fault of the State on the one hand and of the Municipality on the other hand shall be determined by reference to, among other things,

the parties' relative intent, knowledge, access to information and opportunity to correct or prevent the circumstances resulting in such expenses, judgments, fines or settlement amounts. The State's contribution amount in any instance is capped to the same extent it would have been capped under Oregon law if the State had sole liability in the proceeding.

With respect to a Third Party Claim for which the Municipality is jointly liable with the State (or would be if joined in the Third Party Claim), the County shall contribute to the amount of expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred and paid or payable by the State in such proportion as is appropriate to reflect the relative fault of the Municipality on the one hand and of the State on the other hand in connection with the events which resulted in such expenses, judgments, fines or settlement amounts, as well as any other relevant equitable considerations. The relative fault of the Municipality on the one hand and of the State on the other hand shall be determined by reference to, among other things, the parties' relative intent, knowledge, access to information and opportunity to correct or prevent the circumstances resulting in such expenses, judgments, fines or settlement amounts. The Municipality's contribution amount in any instance is capped to the same extent it would have been capped under Oregon law if it had sole liability in the proceeding.

VIII. AMENDMENTS

The terms of this agreement shall not be waived, altered, modified, supplemented or amended except by written instrument signed by both parties. This agreement may be extended upon written amendment.

IX. TERMINATION

This agreement may be terminated by mutual consent by both parties or by either party upon thirty (30) days' notice, in writing.

X. FORCE MAJEURE

Neither party shall be held responsible for delay or failure to perform when such delay or failure is due to fire, flood, epidemic, strikes, acts of God or the public enemy, unusually severe weather, legal acts of public authorities, or delays or defaults caused by public carriers, which cannot be reasonably foreseen or provided against. In such event, the period for the performance shall be extended for the period of such delay. Upon the cessation of the cause of delay or nonperformance, the affected Party shall resume performance of its obligations under this Agreement. Either party may terminate the agreement, effective with the giving of written notice, after determining such delays or failure will reasonably prevent successful performance in accordance with the terms of this agreement.

XI. ALTERNATIVE DISPUTE RESOLUTION

The parties shall attempt in good faith to resolve any dispute arising out of this agreement. This may be done at any management level, including at a level higher than persons directly responsible for administration of the agreement. In addition, the parties may agree to utilize a jointly selected mediator or arbitrator (for non-binding arbitration) to resolve the dispute short of litigation.

XII. NONDISCRIMINATION

The parties agree to comply with all applicable requirements of Federal and State civil rights and rehabilitation statutes, rules and regulations in the performance of this agreement.

XIII. COMPLIANCE WITH APPLICABLE LAWS

The parties agree that both shall comply with all Federal, State, and local laws and ordinances applicable to the work to be done under this agreement. The parties agree that this agreement shall be administered and construed under the laws of the State of Oregon.

XIV. PARTNERSHIP

Neither party is, by virtue of this agreement, a partner nor a joint venturer in connection with activities carried out under this agreement, and shall have no obligation with respect to the other party's debts or any other liability or obligation of the other party of whatever kind or nature.

XV. AUDIT

DCBS reserves the right to audit, at Municipality's expense, all records pertinent to this agreement.

XVI. NO WAIVER OF CLAIMS

The failure by either party to enforce any provision of this agreement shall not constitute a waiver by that party of that provision or of any other provision or provisions of this agreement.

XVII. ENTIRE AGREEMENT

This agreement constitutes the entire agreement between the parties concerning the subject matter of this agreement and supersedes any and all prior or contemporaneous negotiations or agreements between the parties, whether written or oral, concerning the subject matter of this agreement which is not fully expressed herein. This agreement may not be modified or amended except in writing and signed by all parties.

XVIII. SIGNATURES

Department of Consumer and Business Services, Building Codes Division

Wasco County

Lori Graham 9/17/2020
Date
Administrator

Scott C. Hege 9.16.2020
Date
Board Chair

Nancy A. Cody 9/24/20
Date
Designated Procurement Officer

Kathleen B. Schwartz 9.16.2020
Date
Vice-Chair

APPROVED AS TO FORM:

Steven D. Kramer 9.16.2020
Date
County Commissioner

Kristen Campbell
Kristen Campbell, County Counsel

**AMENDMENT #1 to
COOPERATIVE AGREEMENT
90G0000359**

1. This agreement is between the State of Oregon Acting by and through its Department of Consumer and Business Services, Building Codes Division, (DCBS), and Wasco County (Municipality) in accordance with ORS 190.110 and 455.185.
2. The Agreement is hereby amended as follows (new language is indicated by bold underlining font, and deleted language is indicated by strikethrough font).

2.1 Section II. TERM OF AGREEMENT:

This Agreement shall become effective retroactively on September 1, 2020. This Agreement shall expire **March 1, 2022** ~~March 1, 2024~~, unless terminated early in accordance with Section IX.

3. Except as expressly amended above, all other terms and conditions of original contract are still in full force and effect. Contractor certifies that the representations, warranties and certifications contained in the original Contract are true and correct as of the effective date of this Amendment and with the same effect as though made at the time of this Amendment.

Signatures on next page

4. Signatures

Wasco County, Oregon

By: Tyler Stone

Printed Name: Tyler Stone

Title: Administrative Officer

Date: February 18, 2021

FEIN: 93-6002315

OR Business Registry:

COBID #: N/A

State of Oregon acting by and through its
Department of Consumer and Business Services,
Building Codes Division

Reviewed by: Dawn Bass
Dawn Bass

Title: Acting Deputy Administrator

Date: 2/18/2021

Executed by: Nancy A. Cody
Nancy A. Cody

Title: Designated Procurement Officer

Date: 2/18/21

Approved Pursuant to ORS 279A.140
DEPARTMENT OF ADMINISTRATIVE
SERVICES:

By: Not Required per OAR 125-246-0365(4)

Date: _____

Approved Pursuant to ORS 291.047
DEPARTMENT OF JUSTICE:

By: Not Required per ORS 190.430

Date: _____



AGENDA ITEM

Wasco County Communications

[STAFF MEMO](#)

[COMMUNICATIONS OVERVIEW](#)



MEMORANDUM

SUBJECT: COMMUNICATIONS OVERVIEW

TO: BOARD OF COUNTY COMMISSIONERS

FROM: LISA GAMBEE

DATE: 02/08/2021

BACKGROUND INFORMATION:

The Wasco County 2019-2020 Strategic Plan included an item under Pathway 4: Communication, to explore options for outbound communication with citizens. A cross-functional team was formed and began work to identify opportunities and gaps. The attached Communications Overview was developed to provide context for a discussion about communication, and set a foundation for determining how Wasco County can best manage our communication needs.



Communications Overview

Wasco County is committed to *Pioneering Pathways to Prosperity*, which in essence means using innovative approaches to help Wasco County's citizens, businesses and communities thrive. Communication and how it is conducted can be either a barrier or gateway to achieving our vision. Increasing the use of interactive, outbound tools - through official County-approved channels - and layering in the use of feedback mechanisms, could greatly improve our efforts.

Currently, Wasco County's communication(s) are generated by each department, with minimal oversight and coordination. The need for consistent and timely communication is more critical now than ever - this overview is intended to lay the foundation for meeting that need.

Goals of the overview:

1. Identify the various audiences who need communication from the County, determine the channels needed to reach them, and outline the timeliness of the communication.
2. Identify official Wasco County communication tools (i.e. website, emails, social media).
3. Identify resources needed to build, execute, and maintain a Wasco County Communications Plan

1 | TARGET AUDIENCES

Understanding the various groups who need to receive (and provide) communication from Wasco County is the first step of effective communications:

1. *The Citizens of Wasco County* - as the people directly impacted by the decisions of Wasco County, a high level of communication is needed with this audience - especially when communicating our vision of *Pioneering Pathways to Prosperity*.
2. *Media* - communication with local media is the most effective way to communicate our official message and extend our communications reach. This includes channels in the Gorge area as well as in south Wasco County.
3. *Wasco County Commissioners* - as the governing body and de facto spokespeople of Wasco County, it is vital to keep our elected officials informed of items of interest, concern or newsworthy events.

4. *Partner Agencies and Community Organizations* - Multiple partner agencies provide services to citizens on Wasco County’s behalf. Additionally, there are numerous community organizations who work to make lives better for Wasco County citizens. Increased communication and sharing of information with these groups ensures success and extends our reach.
5. *Wasco County Employees* - employees are the face of Wasco County, providing frontline services to citizens. They are our most valuable resource, and can greatly enhance or harm the County’s image when communicating with citizens in these daily interactions.
6. *Tribal and Disadvantaged Communities* - communication with tribal and disadvantaged communities may require different forms of outreach. For instance, people living in poverty may not have the internet access needed to learn about services provided by the County. Being cognizant of who is “not at the table” in terms of communication is critical for serving all citizens.
7. *State and National Associations and Government Entities* - clear communication with the organizations that can impact or influence how Wasco County provides services is critical in being able to efficiently and effectively conduct business.
8. *Visitors to Wasco County* - many people are drawn to Wasco County because of its natural beauty and recreational opportunities. Their perception is influenced by the communication and interaction with Wasco County and its citizens. A positive experience leads to economic growth and the potential to become a citizen.

Types of information, timeliness and “freshness”

In addition to the information itself, the County needs to consider the timeliness and “freshness” of the communication. Is it an emergency? Urgent? A regularly scheduled communication, or information needed on an ongoing basis? Timeliness of communication directly impacts which tool is used. “Freshness” refers to how often the information needs to be updated - does it change on an annual basis, daily basis, or hourly basis? This impacts both the tool and the channel used.

One other consideration is whether the communication is “inbound” (the person needing the information comes looking for it), or “outbound” (the County needs the recipient to know the information). Currently, most of the information the County provides is an “inbound” format and requires that the target audience has to look for it.

Information	Timeliness/freshness	Inbound/Outbound
Services available and how to utilize them	Immediate if a citizen is at the counter or on the phone. Within a day of email inquiry. Ongoing if it is a statutorily-	Inbound, outbound when the service has an associated deadline (i.e.

	required service. Occasional content updates as statute changes or services are provided in a new way.	registering to vote)
Instructional information (How-to do something)	Ongoing with occasional updates	Inbound
County Events or upcoming deadline	Communication needs to be timely AND updated frequently as the event approaches.	Outbound
Climate or environmental issue (fire, weather, etc)	Emergency or urgent. Updates ranging from daily to hourly	Outbound
Public hearings/meetings (BOCC sessions, Commission meetings, County board meetings, BOPTA Hearings)	Ongoing for regularly scheduled meetings, immediate or urgent for unplanned or emergency meetings. Updates needed only if something changes.	Outbound and inbound.
Mandated communication (Notice of Hearing, Notice of Publication, etc)	Planned communication. Timeliness can be immediate if associated with a hearing. Updates needed only if something changes.	Outbound
Awards or other good news	Immediate based on when the news becomes available. Freshness at the start only - info can remain as is once communicated	Inbound, but good opportunity if outbound tools are available
Volunteer opportunities	Ongoing communication, moderate for timeliness if appointment by BOCC is needed. Freshness depends on whether the opportunity is limited.	Outbound and inbound
Employment opportunities	Ongoing communication. Timeliness based on job opening. Freshness is high since job postings change frequently	Outbound and inbound
Impact to citizen life (COVID, road closures, public safety issue, site visits, etc)	Ranges from emergency to urgent, with frequent updates.	Outbound
County Strategic Plan,	Low urgency, updates on an annual or	Inbound

Culture or other high-level strategic information	longer basis	
Hours and closures	Urgent for unexpected closures or changes to hours. Updates needed both before and after any change.	Outbound
Policies, proclamations and resolutions	Low urgency, updates on an annual or longer basis	Inbound
General department updates	Low urgency, but updates should be frequent and ongoing	Inbound and outbound

2 | COMMUNICATION TOOLS AND THEIR USE

As noted above, the communication tools used to share information are impacted by timeliness and “freshness” of the information. The table below lists the various communications tools and how they should be/are used.

Tool	Pros and Cons
Website - A collection of web pages and related content that is identified by a common domain name and published on at least one web server. Notable examples are wikipedia.org, google.com, and amazon.com. All publicly accessible websites collectively constitute the World Wide Web. Can be mobile-optimized for better viewing of information through mobile devices.	Inbound communication - requires the citizen to come looking for the information. Freshness is dependent on the type of information, but also on whether the department or organization updates it consistently. Allows for ongoing, 24-hour communication.
Public Service Announcements - A public service announcement is a message in the public interest disseminated without charge, with the objective of raising awareness of, and changing public attitudes and behavior towards, a social issue.	Outbound communication - pushed out by County. Timeliness depends on which channel is used to communicate the PSA. Freshness typically fades within a week.
Public Notice - A notice issued by a government agency or legislative body in certain rulemaking or lawmaking proceedings. It is a requirement in most jurisdictions, in order to allow members of the public to make their opinions on proposals known before a rule or law is made.	Broad reach, requires immediate timeliness. Effectiveness of outbound reach is dependent on the combination of tools used to communicate the information (i.e. a public notice in the paper is only effective if the recipient is actively scanning notices).

<p>Social Media Post - interactive computer-mediated technologies that facilitate the creation or sharing of information, ideas, career interests, and other forms of expression via virtual communities and networks.</p>	<p>Moderate to broad reach depending on which social media channel is used. Outbound and interactive communication tool (depending on if the citizen uses it). Demands freshness. Timeliness can vary widely, but typically has a freshness of a week or less.</p>
<p>Phone - one of the two most-used communication tools that often gets overlooked as a communication tool.</p>	<p>One-on-one communication (typically) unless using a conference call. Timeliness of information is immediate. Interactive tool.</p>
<p>Email - messages distributed by electronic means from one computer user to one or more recipients via a network. Also one of the two most-used communication tools.</p>	<p>Typically used for direct communication to an individual, although can be used to communicate to a group with similar interests/need for the same information. Outbound and inbound, but not typically interactive.</p>
<p>Email newsletters - a type of email that informs your audience of the latest news, tips, or updates about your product or company. They are often used for a variety of purposes and they come in many different forms.</p>	<p>Used for broader, ongoing and consistently distributed information. Recipients must opt-in to receive communication which limits its outbound reach. Strength is the consistency of communication with the audience.</p>
<p>Newspaper Display Advertising - a form of newspaper advertisement - where the advertisement appears alongside regular editorial content. Display ads are generally used by businesses and corporations towards promotion of their goods and services and are generally for larger budget clients.</p>	<p>Infrequently used by agencies of our size due to cost, but can be more effective in reaching target audiences depending on where the display ad is located.</p>
<p>Flyer/Handout - a form of paper advertisement intended for wide distribution and typically posted or distributed in a public place, handed out to individuals or sent through the mail. Is commonly attached to an email to convey more information on a specific topic.</p>	<p>Is effective for communicating consistent information to audiences. Can be sent in paper or electronic format, but is meant to be read in a larger format view. Loses effectiveness when posted in social media with the expectation of being read on a small screen.</p>

<p>Postcard - A printed piece of paper or cardstock that provides information via mail without use of an envelope.</p>	<p>Is effective for communicating much the same as a flyer, but in a smaller, more cost-effective format. Is used most often when communication is needed within a specific geographic range, and to a specific landowner or other target audience. Freshness is only good for the first mailing. Timeliness is lower due to mail and time to print/prepare.</p>
<p>Form/Application - A tool that collects data from a user for processing. An online form, also known as a web form or an HTML form, is an interactive web page that allows for user input. The data received through the form is then automatically sent to a server (or person) for processing.</p>	<p>Applications are a part of government business and a great way to collect data needed to provide a service. Shifting from paper to electronic capture improves the timeliness of information and service. For the form to be effective, it needs to be simple to understand when gathering data.</p>
<p>Survey - a research method used for collecting data from a predefined group of respondents to gain information and insights into various topics of interest. The process involves asking people for information through a questionnaire, which can be either online or offline.</p>	<p>Provides for interaction with recipients and both outbound/inbound communication. Improves timeliness of response. Can range in “freshness” from immediate to ongoing depending on the data being collected.</p>
<p>Video conference - a conference in which participants in different locations are able to communicate with each other in sound and vision.</p>	<p>This tool allows for moderately-wide broadcast of information in an interactive format. Timeliness and freshness are immediate. The session outreach can be extended by recording the session and providing a link for viewing.</p>
<p>Video and Video Streaming - The technology of transmitting audio and video files in a continuous flow over a wired or wireless internet connection. Streaming refers to any media content – live or recorded – delivered to computers and mobile devices via the internet and played back in real time.</p>	<p>Allows for wide broadcast of information in a visual and audible format. Is typically a one-way communication versus interactive. Creating the content can take longer, but is often more effective at communicating concepts. Videos posted to a video channel like YouTube can then be promoted through a variety of other communication tools such as websites and social media. Streaming of events can allow broader public viewing while not interrupting the public process being streamed (i.e. streaming of the election process to political observers).</p>
<p>Signs/signage - any kind of visual graphics</p>	<p>With the exception of billboards and temporary</p>

<p>created to display information to a particular audience. Can range from large billboards to signs indicating where to locate a building or room.</p>	<p>signs on buildings, most signage is permanently displayed. Billboards are effective at communicating a message to an audience in a specific geographic area. Timeliness is more immediate with temporary signage like building closures. It is an inbound communication - the person receiving the message has to be in a physical location to receive it.</p>
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While Wasco County uses many of the tools outlined above, we could improve our use of tools that provide more immediate and outbound communication - specifically social media and video conferencing. This has been changing with the onset of the pandemic, but use of these tools is not consistent or widespread.

Additionally, Wasco County does not have an effective tool in place for gathering feedback from our target audiences. The exception is the Planning Department who use surveys, community workshops/events and other tools to gather comments and public perceptions about long range plans and programs.

3 | MANAGEMENT OF APPROVED WASCO COUNTY COMMUNICATION TOOLS

In addition to understanding the target audiences, their information needs and the appropriate communication tool for outreach, Wasco County needs to define how to appropriately manage communications. Here are the recommendations:

1. **County-approved Channels** - Wasco County will set up a specific set of communication channels/tools where the content contained in them is considered the “official” Wasco County information. These tools will be used by all departments, versus having departments set up their own tools (with the exception of the Sheriff’s Facebook page which already exists and is specific to public safety information). If a particular project warrants its own set of communication channels, it will be approved in advance of setting up any such channels.
2. **County Branding** - all official county-approved channels, including email, will incorporate the Wasco County branding as outlined in the Wasco County Brand Standards Guide.
3. **Content Development** - content that is communicated via official channels will be created by the originating department, and then edited/approved by approved communication personnel. Information posted to an official Wasco County channel should only be done by approved personnel.

4. **Retention Law** - all communications and approved channels shall comply with retention law and archival requirements.
5. **Personal Use of Social Media or other Communication Channels** - the use of privately-owned email or other communication channels for work-related business is prohibited. If an employee is making a personal statement about county business, they should indicate they are not communicating in an official capacity for the county.
6. **Communications Staffing** - Effective communications require dedicated resources. A next step would be to determine which components discussed in this overview have the most “value-add,” and what resources should be allocated to it. This is in early development and options are still being explored.



AGENDA ITEM

Budget Committee Appointment

[STAFF MEMO](#)

[FRANK KAY APPLICATION](#)

[JEFF RENARD APPLICATION](#)

[WILIAM WHITE APPLICATION](#)

[APPOINTMENT ORDER 21-007](#)

[MOTION LANGUAGE](#)



AGENDA ITEM

Budget Committee Appointment

[STAFF MEMO](#)

[FRANK KAY APPLICATION](#)

[JEFF RENARD APPLICATION](#)

[WILIAM WHITE APPLICATION](#)

[APPOINTMENT ORDER 21-007](#)

[MOTION LANGUAGE](#)



MEMORANDUM

SUBJECT: Wasco County Budget Committee Appointment

TO: BOARD OF COUNTY COMMISSIONERS

FROM: KATHY CLARK

DATE: FEBRUARY 25, 2021

BACKGROUND INFORMATION:

We have received four applications to fill a vacancy on the Wasco County Budget Committee which also serves as the Budget Committee for the Wasco County Library Service District and the Wasco County 4H & Extension Service District. Since the Board first considered this appointment at the February 3rd session, Mr. Courtney has withdrawn his application.

Once an appointment has been made to the Wasco County Budget Committee, meetings for the Library Service District and the 4H & Extension Service District will be scheduled in order to make that same appointment to their Budget Committees.



INFORMATION AND QUALIFICATION FORM

Wasco County Budget Committee

VOLUNTEER POSITIONS
WASCO COUNTY, OREGON

BACKGROUND

The Wasco County Budget Committee meets each year to:

- Receive the budget document
- Hear the budget message
- Hear & consider public comment
- Discuss and revise the budget as needed
- Approve the budget
- Approve the property taxes

APPLICATION

Provide personal qualifications for this specific volunteer position.

Supplementary information may be attached. Do not provide confidential information.

Name: Frank J. Kay, III

Address: [REDACTED] Maupin, OR 97037

Phone (home) [REDACTED] Phone (work) _____

E-mail address: [REDACTED]

Signature: Frank J. Kay, III

Date: Jan 12, 2021 Number of years as a Wasco County resident: 28 years

Your objectives/goals? Desired contributions and accomplishments? To work with others to develop an effective budget to enable our County to maximize quality services to our citizens.

The cost of providing Wasco County services far outweigh the ability to fund them. Are you willing to make the difficult funding decisions and communicate the results to the public?

Comments: Yes

Education (school, college, training, apprenticeships, degrees, etc.)

Brown University (BA English) Date(s): [redacted]
Univ of Puget Sound (Masters - Date(s): [redacted]
Public Admin) Date(s): _____
Date(s): _____

Experience (work, volunteering, leadership roles, achievements etc.)

YMCA Executive (Retired) Date(s): 1969-1993
Rotary International (Wash, Ore, Date(s): 1977-2003
& California) Date(s): President 2000-2001
United Way Loaned Executive Date(s): 1994

General Comments/Additional Relevant Information

City of Maupin Budget Committee Chair (1995-2020)
Maupin City Council (
Mayor of Maupin (2014-2016)

Send completed form to: Wasco County
511 Washington Street, Suite 101
The Dalles OR 97058
(541) 506-2520
(541) 506-2551 (fax)



INFORMATION AND QUALIFICATION FORM

Wasco County Budget Committee

VOLUNTEER POSITIONS
WASCO COUNTY, OREGON

BACKGROUND

The Wasco County Budget Committee meets each year to:

- Receive the budget document
- Hear the budget message
- Hear & consider public comment
- Discuss and revise the budget as needed
- Approve the budget
- Approve the property taxes

APPLICATION

Provide personal qualifications for this specific volunteer position.
Supplementary information may be attached. Do not provide confidential information.

Name: **Jeff Renard**

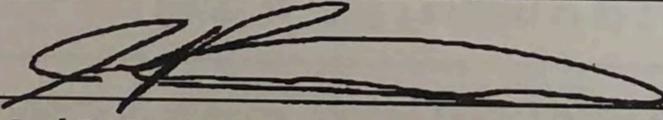
Address: [REDACTED]

Phone (home) [REDACTED]

Phone (work) [REDACTED]

E-mail address [REDACTED]

@gmail.com

Signature: 

Date: **12/29/2020**

Number of years as a Wasco County resident: **49**

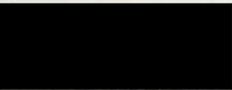
Your objectives/goals? Desired contributions and accomplishments? To help promote a positive growth and management of our resources, to further develop our County as an economic hub while still having our small town appeal and affordable living for existing as well as future residents.

WASCO COUNTY BUDGET COMMITTEE APPLICATION

The cost of providing Wasco County services far outweigh the ability to fund them. Are you willing to make the difficult funding decisions and communicate the results to the public?

Comments: Yes, I anticipate some difficult decesions with these process's
and will do my best to make the best decision with the appropriate guidance
and recommendations to the staff as well as the public.

Education (school, college, training, apprenticeships, degrees, etc.)

TDHS Graduate Date(s): 

Misc. Subject specific college courses based on employment Date(s): _____

Quickbooks/ Leadership/ Management/ Welding/ Drafting Date(s): _____

_____ Date(s): _____

Experience (work, volunteering, leadership roles, achievements etc.)

Automotive Business Managment Date(s): **22 years**

Aviation General Management Date(s): **5 years**

Traffic and Safety Committee Chamber Rep for MCCED Date(s): **1990's & 2010ish**

Oregon Realtor Date(s): **2015-current**

General Comments/Additional Relevant Information

As a home owner with small acreage settled in to our farming community, as well as owning
commercial property in Wasco county I feel I have a good grasp on the needs of our diverse
County and feel that I can help guide us thru some of the challenges that face our county finances.

Send completed form to: Wasco County
511 Washington Street, Suite 101
The Dalles OR 97058
(541) 506-2520
(541) 506-2551 (fax)



INFORMATION AND QUALIFICATION FORM

Wasco County Budget Committee

VOLUNTEER POSITIONS
WASCO COUNTY, OREGON

BACKGROUND

The Wasco County Budget Committee meets each year to:

- Receive the budget document
- Hear the budget message
- Hear & consider public comment
- Discuss and revise the budget as needed
- Approve the budget
- Approve the property taxes

APPLICATION

Provide personal qualifications for this specific volunteer position.

Supplementary information may be attached. Do not provide confidential information.

Name: William L. White

Address: 0005 Dundas Way [REDACTED] 97040

Phone (home) 503 752 6086 [REDACTED]

wwwhite0502@gmail.com

Signature: _____

Date: Jan. 13, 2021 Number of years as a Wasco County resident: 12

Your objectives/goals? Desired contributions and accomplishments? I have always enjoyed working on community and government issues, and would welcome the chance to apply my experience to my home county.

The cost of providing Wasco County services far outweigh the ability to fund them. Are you willing to make the difficult funding decisions and communicate the results to the public?

Comments: Yes, I am willing to do so. I have had similar responsibilities in the past as director of a city bureau reporting to city council.

Education (school, college, training, apprenticeships, degrees, etc.)

Yale University B.A. Date(s): [REDACTED]

Kennedy School of Govt. - Date(s): _____

Senior Execs in Local Govt. Date(s): 2006

_____ Date(s): _____

Experience (work, volunteering, leadership roles, achievements etc.)

Senior Advisor, US Senate Date(s): 2009-2014

Director, Portland Housing Bureau Date(s): 2003-2009

Exec, Dir., Housing Development Center Date(s): 1993 - 2003

Owner, Hale & White Gen. Contractors Date(s): 1984 - 1993

General Comments/Additional Relevant Information

I was a political science major in college, served in the Peace Corps after graduation, have worked in both local and federal government, started and ran two private sector companies, and am currently a board member of a nonprofit providing shelter to Gorge residents.

Send completed form to:

Wasco County
 511 Washington Street, Suite 101
 The Dalles OR 97058
 (541) 506-2520
 (541) 506-2551 (fax)



IN THE BOARD OF COMMISSIONERS OF THE STATE OF OREGON

IN AND FOR THE COUNTY OF WASCO

IN THE MATTER OF THE APPOINTMENT OF _____ TO THE WASCO COUNTY BUDGET COMMITTEE

ORDER #21-007

NOW ON THIS DAY, the above-entitled matter having come on regularly for consideration, said day being one duly set in term for the transaction of public business and a majority of the Board of Commissioners being present; and

IT APPEARING TO THE BOARD: John Carter's appointment to the Wasco County Budget Committee expired on December 31, 2020; and

IT FURTHER APPEARING TO THE BOARD: That John Carter has declined reappointment to the Wasco County Budget Committee creating a vacancy on said Committee; and

IT FURTHER APPEARING TO THE BOARD: That _____ is willing and is qualified to be appointed to the Wasco County Budget Committee.

NOW, THEREFORE, IT IS HEREBY ORDERED: That _____ be and is hereby appointed to the Wasco County Budget Committee; said term to expire on December 31, 2021.

DATED this 3rd day of February, 2021.

APPROVED AS TO FORM

Wasco County Board of Commissioners

Kristen Campbell, County Counsel

Scott C. Hege, Chair

Kathleen B. Schwartz, Vice-Chair

Steven D. Kramer, County Commissioner



MOTION

SUBJECT: Budget Committee Appointment

I move to approve Order 21-007 appointing _____ to the Wasco County Budget Committee.



AGENDA ITEM

SIP APPLICATION/AGREEMENT

[STAFF MEMO](#)

[BUSINESS OREGON SIP FLYER](#)

[INFORMATIONAL SLIDES](#)

[TERMS SHEET](#)

[MAP](#)



SUBJECT: Strategic Investment Program (SIP) Agreement

TO: BOARD OF COUNTY COMMISSIONERS

FROM: MATTHEW KLEBES, ADMINISTRATIVE SERVICES DIRECTOR

DATE: 2/8/2021

BACKGROUND INFORMATION:

The City of the Dalles and Wasco County have been approached by Design, LLC in regards to a Strategic Investment Program (SIP) agreement for the development of property they have privately purchased primarily consisting of the former aluminum plant site and the rodeo grounds. A SIP agreement provides up to 15 years of tax abatement for a project and is similar to an Enterprise Zone but is distinct in several key ways.

Included in this packet is a term sheet outlining the provisions of the draft agreement including both statutory and locally negotiated components. Key points are:

- A 20 year window for two projects, each with up to a 15 year abatement period
- Prescribed Taxes
- Prescribed Community Service Fee (CSF)
- Guaranteed Annual Payment (GAP)
- Transfer of Property
- Right of First Refusal

In addition to this term sheet, staff has put together a presentation, also included in your packet, which will be reviewed at City of The Dalles Council and Wasco County Commission Joint Public Hearings scheduled February 17th at 2:30pm and February 22nd at 5:30pm. These first two meetings are intended to present the draft documents, answer questions, and take testimony. A decision on this agreement will be sought at the March 3rd Wasco County Commission meeting and the March 8th City of The Dalles Council meeting.

BUSINESS INCENTIVE: Strategic Investment Program

Exempts a portion of large capital investment from property taxes

The Strategic Investment Program is available statewide for projects developed by “traded-sector” businesses, such as manufacturing firms. “Traded sector” is defined in Oregon law as “industries in which member firms sell their goods or services into markets for which national or international competition exists.”

Depending on certain factors, like investment size, the Strategic Investment Program can offer exceptional benefits in terms of net present value.

BASIC ELEMENTS FOR PRIVATE INVESTORS

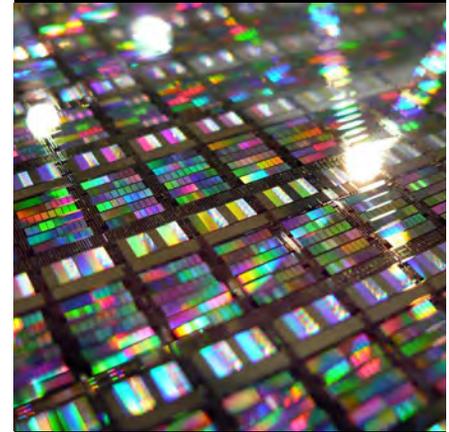
- Project must either receive local approval through a custom agreement with county/ city or tribal government or be located in a pre-established ‘Strategic Investment Zone’ (SIZ)
- The 15-year exemption is on project property greater than the threshold amount—only the assessed value under the threshold is taxed.
- The exemption threshold value then rises 3 percent/ year during the exemption period
- Threshold starts at \$100 million for locations inside the current urban growth boundary of a metropolitan area or city with 40,000 or greater population
- Elsewhere, the threshold starts at \$25 million if the total investment is \$500 million or less, and at \$50 million if project costs are between \$0.5 and \$1 billion.
- A community service fee is paid each year to local public service providers
- This fee equals 25 percent of each year’s tax savings, but it is capped at an annual maximum of \$2.5 million (outside SIZ)
- Additional local requirements may apply

BENEFITS BOTH COMMUNITY AND COMPANY

- Even with the community service fee, SIP represents a tremendous incentive for substantial investments, and the chance to more rationally tax exceptionally large capital facilities
- It offers an excellent forum to solidify local community support for an otherwise special project
- The new taxable property value alone still represents extraordinary public revenue—not to mention corporate and personal income tax collections
- Characteristics of typical SIP projects are as follows:
 - Exceptional capital outlays for technology and research
 - Large dollar investment per employee
 - Well-trained, well-compensated workforce
 - Major indirect effects on suppliers and other parts of the economy
 - Low impact on direct public services per \$ invested

OUR MISSION

We invest in Oregon’s businesses, communities, and people to promote a globally competitive, diverse, and inclusive economy.



BUSINESS OREGON

Main Office:
775 Summer Street, NE, Suite 200
Salem, OR 97301
www.oregon4biz.com
503-986-0123

Business Oregon is an agency of the state of Oregon.

Strategic Investment Program

Overview

- Details of the Program
- Steps to date
- Project Site
- Summary of Agreement
- Next steps
- Q/A and Comments

Details of Program

Strategic Investment Program (SIP) vs. Long Term Enterprise Zone (EZ)

- They are both up to a 15-year property tax abatement program
- EZ has requirements for job creation and wage/compensation minimums
- SIP is intended for large capital investments
- SIP has 3 distinct components

Ad Hoc vs. Strategic Investment Zone

- SIP has an ad hoc approval process, where an agreement can be considered with a required public hearing
- Counties (and Cities) may create Strategic Investment Zone (SIZ) with Business Oregon approval.
 - We do not have such a zone so we are following the Ad Hoc process.

Three Major Categories

- Taxes (Set by Business Oregon)
- Community Service Fee (Set by Business Oregon)
 - Community Service Fee Distribution (Potential set by Taxing Districts)
- Locally Negotiated Component (Developed by Applicant, County, and City where development is located)

Taxes

Total Investment Costs	Initial Taxable Portion Amount*
Not more than \$500 million	\$25,000,000
Between \$0.5 and \$1.0 billion	\$50,000,000
Greater than \$1.0 billion	\$100,000,000

*"Rural area"—located entirely outside urban growth boundary of a city with a population of 40,000 or more at the time of state SIP application or in a Rural SIZ designated before October 5, 2015. Taxable portion is based on property's real market value and grows 3% p.a.

Community Service Fee

- Paid each year of the abatement
- Equals 25% of each year's tax savings, capped at an annual maximum of \$2.5 million
- Distribution
 - County, City, and non-school districts (accounting for at least 75% of such district tax levy at site) agree on how to distribute CSF within 3 months
 - May be mutually amended or revised at a later time
- If no agreement within 90 days of Business Oregon approval, Business Oregon will set the distribution formula

Steps to date

Design LLC. expressed interest in a SIP agreement under ad hoc approval (No SIZ) for a development at a site they privately purchased

City and County representatives met with Design LLC representatives to negotiate a draft agreement.

Project Site

- Red is Lockheed Martin
- Yellow is Hydro
- Blue denote
 - Parcel A: Likely primary development site for projects
 - Parcel B: Likely development site for warehouse and contains Land Component



Source:
Aerial photograph obtained from the
Oregon Statewide Imagery Program.
Tax lots obtained from Marion County
GIS and published to ground users.

Legend
Tax Lots

Figure
Exhibit A: Property Overview
The Dalles, Oregon

Summary of Proposed Agreement

2 projects

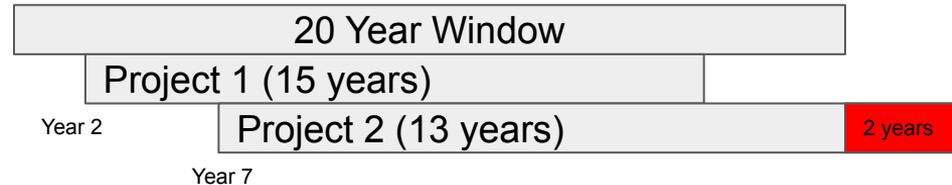
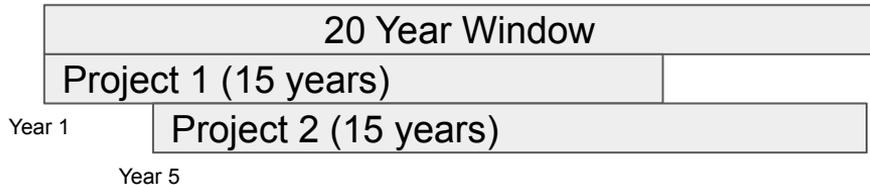
One data center and direct support facilities each

Also includes a warehouse

Each a maximum of 15 years once project completed

Not to exceed a 20 year window from beginning of agreement

Possible examples below:



3 Categories

Per Project

Category 1: Taxes

- Applicant expressed an anticipated investment of \$600 million
- Per SIP statutes, initial \$50 million of assessed value is taxed with a 3% increment annually

Category 2: Community Service Fee

- Per formula (25% of tax savings capped at 2.5 million)

What do taxes on \$50 million look like year 1?

NOT FOR USE

Taxing District	Year 1
Total	\$909,010.00
Wasco Co UR	\$197,905
Port of TD UR	\$9,345
Park & Rec UR	\$31,630
Library UR	\$31,650
Fire District UR	\$97,755
Soil & Wtr District UR	\$11,640
4H & Ext UR	\$11,640
City of TD UR	\$140,345
Urban Renewal	\$60,240
School District 21 UR	\$243,835
CGCC UR	\$12,580
ESD UR	\$21,775
Bonds (CGCC, MCFR, Prk & Rec)	\$38,670

Category 3: Local Negotiated Agreement

Initial Payment

- Pay a one-time \$3M payable within 60 days of submission of the first data center building Construction-in-Process form for each Project.

Guaranteed Annual Payment (GAP)

- Project 1 (50%) and Project 2 (60%)
- If the taxes and community service fee add up to less than 50% of full tax for the first project and 60% for the second project, the applicant will pay a GAP payment to City and County make up the difference
 - EXAMPLE (NOT REAL NUMBERS)
 - 50% of tax = 5 million
 - Taxes on \$50 million = \$1 million + \$2.5 million CSF = \$3.5 million
 - \$5m - \$3.5m= \$1.5 GAP payment
- Regardless, a total 3 million minimum payment will be made each year for each project.
- Project 1 (50%)
 - Taxes on 50 million **plus** CSF **plus** GAP = Approx. 54 million
- Project 2 (60%)
 - Taxes on 50 million **plus** CSF **plus** GAP = Approx. 65 million

Review of Revenue Distribution

- Ultimately depending on final value of development, tax calculation based on 50 million will be distributed to all relevant taxing districts per project with 3% annual increase.
- CSF pending agreement amongst 75% of taxing district levy within 90 days of Business Oregon determination
- GAP Payment is made to City and County
 - City and County have been working on a process, to be released within the year, for potential allocation of other tax abatement funds

Local

- Land
 - Receive transfer of a minimum of 35 acres at Parcel B, near NORCOR
 - At no cost
 - Pending Due Diligence information

- Right of First Refusal (ROFR)
 - 500K per project credit towards purchase price in consideration of demolition and other site preparation costs for reuse
 - In effect up to 10 years after end of final abatement

Some Indirect Benefits

- There is no job creation requirement for this agreement but the applicant does expect new direct and indirect jobs will be created
 - They will be required to enter into a First Source Hiring Agreement
- This will also clean up a challenged site within our community
- Water and power revenue, potential Aquifer Storage and Recovery (ASR)

Next Steps

City Council & Wasco County Commission Joint Public Hearing on February 17th at 2pm

City Council & Wasco County Commission Joint Public Input on February 22nd at 5:30pm

Wasco County Commission Public meeting to consider possible approval of agreement March 3rd

City Council meeting to consider possible approval of agreement on March 8th

SIP Approval Process by Business Oregon

- Once the locally negotiated agreement is approved and the County officially request a determination, the firm will submit an application for Project Determination by the Business Oregon Commission.
- Application may be reviewed for up to 21 days before being conveyed to the Commission
- If the application is approved, the project can proceed per the terms reached

PROPOSAL

Sponsors will:

- Approve a SIP Agreement provided by (Oregon Revised Statutes: ORS - 285C.600-285.635) and (Oregon Administrative Rules: OAR 123-623) to include:
 - Up to 2 Projects, each with an Abatement Period of 15 years, and an overall term of no more than 20 years from the first year of the initial Abatement Period on Parcels A & B
 - A Project will include one data center and all associated direct support facilities
 - A warehouse supporting data center operations can be included in a Project
 - Statutory Requirements (per Project):
 - New ad valorem tax on Investment valuation up to SIP threshold levels
 - Community Service Fee of 25% of tax savings, up to \$2.5M annually
- Each Abatement Period will begin the following tax year after each Project is operational (Certificate of Occupancy Date) or, if earlier, after the expiration of the Construction in Process exemption, in accordance with ORS 307.123

Design will:

- Commit to investing at least \$600M in new data center facilities in The Dalles, OR.
- Pay a Guaranteed Annual Payment (GAP) amount each year of the Abatement Period for each Project equal to:
 - For the first Project
 - The greater of (A) 50% of full tax that would otherwise be due without a SIP based on annual valuation minus the sum of (i) ad valorem taxes paid related to the SIP and (ii) the Community Service Fee paid for each year of abatement; or (B) \$3 million for each year of the abatement.
 - For the second Project
 - The greater of (A) 60% of full tax based on the annual valuation receiving abatement minus sum of (i) ad valorem taxes paid related to the SIP and (ii) the Community Service Fee paid for each year of abatement; or (B) \$3 million for each year of the abatement.
- Pay an Initial Payment as described below:
 - Pay a one-time \$3M Initial Payment, payable within 60 days of submission of the first data center building Construction-in-Process form for each Project.
- Deed at least 35 contiguous acres of Parcel B adjacent to NORCOR (estimated value of \$2.4M) at no cost to the Sponsors upon completion of all of the following: (i) local approval of the SIP agreement, (ii) approval of the SIP application by the Oregon Business Development Commission, and (iii) Design's receipt of a building permit.
 - Design will provide to Sponsors all standard due diligence materials pertaining to Parcel B prior to execution of the SIP Agreement.
 - Design acknowledges the Sponsors' request for additional acreage beyond 35 acres. Design will coordinate with Sponsors to establish a mutually agreeable property line that reasonably accommodates both Design's and the Sponsors' requirements.
- Agree to a First Right of Refusal for Sponsors on Parcel A and Parcel B during the SIP term and for 10 years after the final Abatement Period ends, should Design elect to sell said properties to an unrelated third party. If Sponsors exercise said First Right of Refusal, Design shall credit Sponsors \$500,000 for each Project built (a maximum of \$1 million) toward the final purchase price for demolition or repurposing costs.

Exhibit A - Property Overview
Exhibit A



Source:
Aerial photograph obtained from the
Oregon Statewide Imagery Program.
Map data obtained from Wasco County
GIS and adjusted to ground survey.

Legend
The Lots

Figure
Exhibit A: Property Overview
The Dalles, Oregon



AGENDA ITEM

Executive Session

[PURSUANT TO ORS 192.660\(2\)\(G\) TRADE NEGOTIATIONS/\(2\)\(H\)
CONSULTING WITH COUNSEL/\(2\)\(E\) REAL PROPERTY TRANSACTIONS](#)

[NO DOCUMENTS HAVE BEEN SUBMITTED FOR THIS ITEM – RETURN TO
AGENDA](#)
